


<p>Non-Executive Report of the:</p> <p><b>Health and Wellbeing Board</b></p> <p>23<sup>rd</sup> September 2024</p>	
<p><b>Report of:</b> North East London Maternity &amp; Neonatal Services</p>	<p><b>Classification:</b></p> <p>Unrestricted</p>
<p><b>Report Title:</b> NEL Maternity and Neonatal Demand &amp; Capacity Case for Change</p>	

<b>Originating Officer(s)</b>	Diane Jones Chief Nursing Officer, NEL ICB
<b>Wards affected</b>	All wards

### Executive Summary

NEL ICB has been working with stakeholders to gain greater in-depth understanding how maternity and neonatal services in North East London can meet the changing needs of women (pregnant people) and their babies in developing future services. The Demand and Capacity programme of work includes meeting the needs of local people providing maternity and neonatal care that is safe, high quality and accessible. This work is being supported and led by clinicians and system leadership, working together across health and care organisations in an open transparent and collaborative way to develop this programme. NEL ICB (working with key stakeholders) have considered information from families, NHS staff and community representatives, reviewed service data, and looked at areas such as population growth, inequalities and health needs. [Case for Change](#) found that in North East London we have a growing population, more complicated pregnancies and births, more babies needing medical care when they are born, and health inequalities that impact pregnancies, births and babies.

### Recommendations:

The Health and Wellbeing Board is recommended to:

It is recommended that the Board review the case for change and the approach NEL ICB is taking to engage with stakeholders. This includes an extensive public engagement, titled: Best Start in Life Shaping Future Maternity and Neonatal Services in North East London which concludes end of September 2024.

## **1. REASONS FOR THE DECISIONS**

NEL ICB have shared this information with HWWB chairs, at the same time as launching public and stakeholder engagement on the case for change. NEL ICB would like to provide the HWWB board to jointly discuss findings and the next steps, giving the Board the opportunity to ask further questions

To support the need for NEL ICB to make changes for maternity and neonatal services ensuring that services are safe, high quality and accessible for all.

To considering the opportunities currently identified for future maternity and neonatal services in NEL. Based on best practice and strategic (national) guidance. This includes Three Year Delivery Plan, Better Births, Ockenden Reports, the Neonatal Critical care review and BAPM Standards

## **2. ALTERNATIVE OPTIONS**

N/A

## **3. DETAILS OF THE REPORT**

The Demand and Capacity Programme commissioned in 2024 is the starting point for exploring how maternity and neonatal services in North East London can meet the changing needs of women and babies and will inform how services in NEL in the future will meet the needs of local people through provision that is safe, high quality and accessible.

The first stage of this work has involved understanding the current state. This is through collating and analysing data to understand current activity and look at future demand projections, as well as synthesis of existing work done to date in NEL and national guidance, and stakeholder engagement. These findings have been brought together into a case for change which identifies opportunities for the future.

The second stage of the work was to co-design best practice care models for maternity and neonatal services, considering the opportunities identified in the case for change, national guidance and best practice examples. These care models were developed with clinicians and wider stakeholders and are intended as a starting point for future work

## **4. EQUALITIES IMPLICATIONS**

5. NEL LMNS Equality and Equity Strategy (2022)  
Maternity Choice Report (2023).  
NEL LMNS Equality and Equity Framework (2024)  
NEL ICB 2024/25 Priorities and Operational Plan: to maintain our collective focus on the overall quality and safety particularly maternity and neonatal services, and reduce inequalities in line with the

Delivery of the Core20PLUS5 approach

## **6. OTHER STATUTORY IMPLICATIONS**

- To improve outcomes in population health and healthcare
- To tackle inequalities in outcomes, experience and access
- To enhance productivity and value for money
- To support broader social and economic development
- Continue to implement the Three-year delivery plan for maternity and neonatal services, including making progress towards the national safety ambition and increasing fill rates against funded establishment

## **7. COMMENTS OF THE CHIEF FINANCE OFFICER**

Funding for the project is supported by NEL LMNS SDF Funding

## **8. COMMENTS OF LEGAL SERVICES**

N/A

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## **Linked Reports, Appendices and Background Documents**

### **Linked Report**

- Three-year Delivery Plan for Maternity and Neonatal services (2003)
- <https://www.england.nhs.uk/publication/three-year-delivery-plan-for-maternity-and-neonatal-services/>

### **Appendices**

- Appendix 1 Maternity & Neonatal Case for Change (2024)
- Appendix 2 Maternity Choice Report (2023)
- Appendix 3 NEL LMNS Equality and Equity Strategy (2022)

### **Local Government Act, 1972 Section 100D (As amended)**

#### **List of “Background Papers” used in the preparation of this report**

List any background documents not already in the public domain including officer contact information.

- These must be sent to Democratic Services with the report
- State NONE if none.

**Officer contact details for documents:**

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