

Appendix 1: Overview & Scrutiny Committee Work Programme 2022/23:
Chair: Cllr Musthak Ahmed

Meeting	Scrutiny Activity	Title	Description	Speakers
Thursday 28 July	Strategic Performance	Strategic Plan 2022-26	To provide a robust critical friend challenge of the council's draft strategic plan 2022-26 and make recommendations on areas for improvement and further consideration	Mayor Lutfur Rahman
	OSC Work Programme	Draft OSC Work Programme	To review the OSC work programme for 2021/22	Cllr Musthak Ahmed
	Appointments	Co-optee appointments	To confirm appointments of scrutiny co-opted members	Cllr Musthak Ahmed
	Pre-Cabinet	Pre-Decision Scrutiny	To review Cabinet decisions and make strategic recommendations	Cllr Musthak Ahmed
Monday 26 September	OSC Work Programme	Draft OSC Work Programme	Agree scrutiny work programme	Cllr Musthak Ahmed
	Strategic Performance Monitoring	P3 Budget Monitoring Report	To monitor the council's financial performance to ensure it supports council priorities and provides residents with value for money	Cllr Saied Ahmed Cabinet Member for Resources and the Cost of Living Kevin Bartle Corporate Director, Resources
	Pre-Cabinet	Pre-Decision Scrutiny	To review Cabinet decisions and make strategic recommendations	Cllr Musthak Ahmed
Monday 24 October	Budget & Policy Framework	Gambling Policy 2022-25	To review the Gambling Policy 2022-25 is in line with the Council's statutory responsibilities as a Licensed Authority to Gambling Licences.	Cllr Kabir Hussain Cabinet Member for Environment and the Climate Emergency Ann Sutcliffe

				<p>Corporate Director of Place</p> <p>David Tolley Head of Environmental Health & trading Standards</p>
	Budget & Policy Framework	Youth Justice Annual Plan	To review the proposed Youth Justice Annual Plan in line with the council's budget and policy framework	<p>Cllr Maium Talukdar Cabinet Member for Education and Lifelong Learning</p> <p>James Thomas Corporate Director of Children & Culture</p> <p>Susannah Beasley-Murray Director of Supporting Families</p>
	Spotlight	Waste Services	To review the performance of Waste Services and make recommendations for improvement.	<p>Cllr Kabir Hussain Cabinet Member for Environment and the Climate Emergency</p> <p>Dan Jones Director of Public Realm</p>
	Spotlight	Recycling	To review the level of recycling in the borough and make recommendations on how this can be improved	<p>Cllr Kabir Hussain Cabinet Member for Environment and the Climate</p>

				Emergency Dan Jones Director of Public Realm
	Pre-Cabinet	Pre-Decision Scrutiny	To review Cabinet decisions and make strategic recommendations	Cllr Musthak Ahmed
Monday 28 November	Spotlight	Customer Service	To review resident access to services and consider how the council ensures its services are accessible for those who find it difficult to access via Telephony, Face to face, Social Media and Website/Digital	Cllr Kabir Ahmed Cabinet Member Lead Kabir Ahmed Raj Chand Director of Customer Services
		Scrutiny Lead Updates	Scrutiny leads to provide updates on their key scrutiny activity	Scrutiny chairs and Leads
	Pre-Cabinet	Pre-Decision Scrutiny	To review Cabinet decisions and make strategic recommendations	Cllr Musthak Ahmed
Monday 12 Dec	Strategic Performance Monitoring	Strategic Performance & Delivery Reporting Q1 & Q2 2022/23	To review the council's performance against the strategic goals and provide critical friend challenge to service delivery	Mayor Lutfur Rahman Will Tuckley Chief Executive
	Strategic Performance Monitoring	P6 Budget Monitoring Report	To monitor the council's financial performance to ensure it supports council priorities and provides residents with value for money	Cllr Saied Ahmed Cabinet Member for Resources and the Cost of Living
	Budget	Fees and Charges report	To provide critical friend challenge and review the fees and charges 2022/23 is in line with the Council's priorities	tbc Corporate Director, Resources
	Pre-Cabinet	Pre-Decision Scrutiny	To review Cabinet decisions and make strategic recommendations	Cllr Musthak Ahmed
Monday 9 January	Budget & Policy Framework	Budget Scrutiny	To provide a critical friend challenge to the budget setting process in line with	Cllr Saied Ahmed Cabinet

	Budget	MTFS and Budget report (first version)	the Council's priorities To provide critical friend challenge to the budget setting process in line with the Council's priorities	Member for Resources and the Cost of Living Nisar Visram, Director finance, (Deputy S151)
Monday 23 January	Budget & Policy Framework	Budget Scrutiny	To provide a critical friend challenge to the budget setting process in line with the Council's priorities	Cllr Saied Ahmed Cabinet Member for Resources and the Cost of Living Nisar Visram, Director finance, (Deputy S151)
	Spotlight	Tower Hamlets Partnership Plan		Cllr Maium Talukdar Deputy Mayor & Cabinet Member for Education and Lifelong Learning
	Pre-Cabinet	Pre-Decision Scrutiny	To review Cabinet decisions and make strategic recommendations	Cllr Musthak Ahmed
Monday 20 February	Borough Commander Spotlight	Borough Commander Spotlight	To understand the borough commander's priorities and key challenges and performance to date	DCS James Conway Borough Commander
	Pre-Cabinet	Pre-Decision Scrutiny	To review Cabinet decisions and make strategic recommendations	Cllr Musthak Ahmed
Monday 27 March	Strategic Performance Monitoring	Strategic Performance & Delivery Reporting Q3 2022/23	To review the council's performance against the strategic goals and provide critical friend challenge to service delivery	Cllr Saied Ahmed Cabinet Member for Resources and the Cost of

				<p>Living</p> <p>Stephen Halsey Interim Chief Executive</p>
	Strategic Performance Monitoring	P9 Budget Monitoring Report	To monitor the council's financial performance to ensure it supports council priorities and provides residents with value for money	<p>Cllr Saied Ahmed Cabinet Member for Resources and the Cost of Living</p> <p>Nisar Visram Director of Finance, Audit and Risk</p>
	Spotlight	Climate Emergency	To understand and review the plans in place to tackle the climate emergency	<p>Cllr Kabir Hussain Cabinet Member for Environment and the Climate Emergency</p> <p>Dan Jones Director of Public Realm</p>
	Tracking Recommendations	Air Quality	To track the implementation of actions in response to the recommendations made in the scrutiny challenge session	<p>Cllr Kabir Hussain Cabinet Member for Environment and the Climate Emergency</p> <p>Dan Jones Director of Public Realm</p>
	Pre-Cabinet	Pre-Decision Scrutiny	To review Cabinet decisions and make strategic recommendations	Cllr Musthak Ahmed

Monday 24 April	Spotlight	Mayors Spotlight	To hold the Mayor to account and understand achievements, priorities and challenges.	Mayor Lutfur Rahman
	OSC Report	OSC Annual Report 2022/23	To review and approve the OSC annual report	Cllr Musthak Ahmed
	Spotlight	Street & Parks Cleanliness	To review the Council's actions and future plans to improve the cleanliness of parks and streets in the borough	Cllr Kabir Hussain Cabinet Member for Environment and the Climate Emergency Dan Jones Director of Public Realm
	Tracking Recommendations	Parking scrutiny	To track the implementation of actions in response to the recommendations made in the scrutiny challenge session	Cllr Kabir Hussain Cabinet Member for Environment and the Climate Emergency Dan Jones Head of Public Realm
	Tracking Recommendations	Swimming provision in the borough	To track the implementation of actions in response to the recommendations made in the scrutiny challenge session	Cllr Iqbal Hossain Cabinet Member for Culture and Recreation James Thomas Corporate Director Children & Culture
	Pre-Cabinet	Pre-Decision Scrutiny	To review Cabinet decisions and make strategic recommendations	Cllr Musthak Ahmed

Appendix 2: Health & Adults Sub-Committee Work Programme 2022/23: Chair: Cllr Ahmodur Khan

Meeting	Scrutiny Activity	Title	Description	Speakers
Tuesday 18 October	Work Programme	Health & Adults Sub-Committee Work programme	Agree Committee Work Programme	Cllr Ahmodur Khan
	Spotlight	ICS delivery at a Place level	Review how the local approach to integrated health and social care system has improved services for residents and consider Social Care's parity and level of influence with NHS structures	Cllr Gulam Kibria Choudhury Cabinet Member for Health, Wellbeing & Social Care Denise Radley Corporate Director of Health, Adults and Community and Deputy Chief Somen Banerjee Director of Public Health Warwick Tomsett Joint Director of Integrated Commissioning
	Scrutiny Review	Review Workforce shortages across the sector	To review pre-covid H&SC workforce strategy and understand what the issues are impacting recruitment and retention of H&SC staff.	tbc

<p>Tuesday 6 December</p>	<p>Spotlight</p>	<p>Improving access to GP Services</p>	<p>Understanding why GP access (physical appointments) continues to be a barrier for patients and developing solutions for improvements to access</p>	<p>Cllr Gulam Kibria Choudhury Cabinet Member for Health, Wellbeing & Social Care</p> <p>Denise Radley Corporate Director of Health, Adults and Communities and Deputy Chief</p> <p>Jo-Ann Sheldon Head of Primary Care TH</p> <p>William Cunningham Davis</p> <p>Fiona Peskett & Neil Ashman NHS</p>
	<p>Scrutiny Review</p>	<p>Tackling Workforce shortages across the sector</p>	<p>To review pre-covid H&SC workforce strategy and understand what the issues are impacting recruitment and retention of H&SC staff.</p>	<p>Jo-Ann Sheldon Head of Primary Care TH</p> <p>William Cunningham Davis</p> <p>Fiona Peskett & Neil Ashman NHS</p>
<p>13 February</p>	<p>Spotlight</p>	<p>Tackling BAME inequalities on access to Mental Health Services</p>	<p>Understanding why the BAME community face challenges in accessing mental health services and developing recommendations to address this</p>	<p>Cllr Gulam Kibria Choudhury Cabinet Member for Health, Wellbeing &</p>

				<p>Social Care</p> <p>Denise Radley Corporate Director of Health, Adults and Community and Deputy Chief</p> <p>Richard Fradgley & Edwin Ndlovu East London Foundation Trust</p>
12 April	Spotlight	Tackling Obesity	Assessing the effectiveness of current strategy and comms on tackling obesity in the borough and what more needs to be done	<p>Cllr Gulam Kibria Choudhury Cabinet Member for Health, Wellbeing & Social Care</p> <p>Denise Radley Corporate Director of Health, Adults and Community and Deputy Chief</p> <p>Somen Banerjee Director of Public Health</p>

Scrutiny Activity	Title	Description
Scrutiny Review	Tackling Workforce shortages across the sector	To review pre-covid H&SC workforce strategy and understand what the issues are impacting recruitment and retention of H&SC staff.

Appendix 3: Housing & Regeneration Scrutiny Sub-committee work programme 2022/23: Chair: Cllr Abdul Mannan

Meeting	Scrutiny Activity	Title	Description	Speakers
20 October	Work Programme	Housing & Regeneration Sub-Committee work programme	Agree Committee Work Programme	Cllr Abdul Mannan
	Spotlight	Council representation on the boards of social landlords	Exploring the feasibility of having council representation on the boards of social landlords operating in the borough	Karen Swift Director of Housing and Regeneration Andrea Baker Chair THHF
	Spotlight	Approach & supporting homeless applications	Examine the council's approach to supporting homeless applicants	Karen Swift Director of Housing and Regeneration
15 December	Strategic Performance	Social Landlords Performance Report	Review social landlords' performance for Quarters 1 and 2	Karen Swift Director of Housing and Regeneration Andrea Baker Chair THHF
	Spotlight	Parking on Housing Estates	Reviewing parking on housing estates and learning from best practice.	Karen Swift Director of Housing and Regeneration Andrea Baker Chair THHF
	Spotlight	Approach to regeneration	Examine the approach to regeneration and how this can be linked to assisting local business recovery and making the best use of available local labour, particularly from excluded communities	Ellie Kershaw Interim Director of Integrated Growth and Development
16 February	Pre-Cabinet	THH Resident Consultation Feedback on	Feedback on the findings of the consultation process	Karen Swift Director of Housing and Regeneration

		Bringing THH Back in house	with THH residents ahead of the Cabinet report on the proposal	
	Spotlight	Developing a new Local Plan	Reviewing planning and building control issue and how this can be used to influence priorities for developing a new Local Plan	Jen Peters Director of Planning and Building Control
	Spotlight	Change in Private Sector Tenant rights	Reviewing the implications on the government's Renter's Reform Bill If published	Karen Swift Director of Housing and Regeneration
27 April	Strategic Performance	Social Landlords Performance Report	Review social landlords' performance for Quarter 3	Karen Swift Director of Housing and Regeneration Andrea Baker Chair THHF
	Spotlight	Housing Strategy Refresh	Review the housing strategy refresh in light of the new administration's housing priorities	Karen Swift Director of Housing and Regeneration
	Spotlight	ASB on Housing Estates	Reviewing ASB on housing estates and learning from best practice in tackling the problem.	Karen Swift Director of Housing and Regeneration Andrea Baker Chair THHF

Scrutiny Activity	Title	Description
Scrutiny Challenge Session	Review the proposal to consult residents on the option to bring THH back in house	Review the consultation pack and questions to be asked of the council's tenants and leaseholders on the option to bring Tower Hamlets Homes back in-house

Appendix 4: Children's & Education Sub-Committee Work Programme 2022/23:
Chair: Cllr Bodrul Choudhury

Meeting	Scrutiny	Title	Description	Speakers
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	Activity			
13 October	Work Programme	Children's & Education Sub-Committee Work Programme	Agree Committee Work programme	Cllr Bodrul Choudhury
	Youth Justice Spotlight	Youth Justice	To review the performance of the youth justice service, focusing specifically on drugs, grooming of young people, and county lines	Cllr Maium Talukdar Cabinet Member for Education and Lifelong Learning
		HM Inspection of Probation report: Inspection of youth offending services in Tower Hamlets	To understand the findings from the inspection report and review the plans for improvement	James Thomas Corporate Director of Children & Culture Susannah Beasley-Murray Director of Supporting Families Kelly Duggan Head of Service Lucky Singh Police
8 December	Education Spotlight	Education	To understand the plans in place to increase the educational attainment of pupils in the borough and how we are developing links with businesses to provide mentorship opportunities, increase social capital, and support children to access top universities	Cllr Maium Talukdar Cabinet Member for Education and Lifelong Learning James Thomas Corporate Director of Children & Culture Steve Nyakatawa Director of Education
		SEND Statement of Action	To review the council's progress against the statement of action in response to the SEND Inspection in 2021	Tracey Smith Performance (THEP) John O'Shea SEND
09 Feb	Youth provision Spotlight	Youth provision	To review the performance of the current youth provision and consider how we can improve and increase provision, especially for	Cllr Maium Talukdar Cabinet Member for Education and Lifelong Learning

			girls.	<p>James Thomas Corporate Director of Children & Culture</p> <p>Susannah Beasley-Murray Director of Supporting Families</p> <p>Kelly Duggan Head of Service</p>
	Safe East School Services	Health and wellbeing of Children and Adolescents in Tower Hamlets		<p>Cllr Gulam Kibria Choudhury Cabinet Member for Health, Wellbeing & Social Care</p> <p>Cllr Maium Talukdar Cabinet Member for Education and Lifelong Learning</p> <p>Katie Cole Associate Director of Public Health for Children and Families</p>
04 May	Social Care & Safeguarding spotlight	Social care	<p>Hold a spotlight on the performance of children's social care including improvements since Ofsted inspection and consider the findings from the National Government Children Social Care Review and the council's response.</p> <p>Review the work of the Children Safeguarding Partnership and learning from statutory reviews.</p>	<p>Cllr Maium Talukdar Cabinet Member for Education and Lifelong Learning</p> <p>James Thomas Corporate Director of Children & Culture</p> <p>Susannah Beasley-Murray Director of Supporting Families</p> <p>Louise Griffiths Safeguarding Children Partnership Strategy Manager</p> <p>Korkor Caesar NHS</p> <p>Mike Hamer Police</p>

Scrutiny Activity	Title	Description
Scrutiny Challenge Session	Increasing women and girls access to sports provision	To review sports provision for women and girls in the borough and understand plans in place to increase access

Appendix 5: Cllr Sabinha Khan – Scrutiny Lead Resources & Finance Work Programme 2022-23

Area of work	Method
Portfolio Overview	<ul style="list-style-type: none"> • Regular meetings with Corporate Director Resources • Induction meetings with Divisional Directors & Heads of Services • Service Visits
Grants Scrutiny	<ul style="list-style-type: none"> • Attendance at Grants Determination Sub Committee • Presenting OSC Questions and comments
Scrutiny Review: Food Poverty	Develop an understanding of the impact of the cost-of-living crisis on residents and review whether the council has robust plans to tackle food poverty both in the short and long term.

Appendix 6: Cllr Abdul Malik – Scrutiny Lead Environment & Community Safety Work Programme 2022-23

Area of work	Method
Portfolio Overview	<ul style="list-style-type: none"> • Regular Meeting with Corporate/ Divisional Directors of Place and HAC • Induction meetings with Divisional Directors and Heads of Services • Service Visits
Scrutiny Review: Women's Safety	Review the approach to ensuring women's safety in the borough and make recommendations on how this can be improved