

APPENDIX 3c - TIMETABLE FOR ALL LEISURE SERVICE CONTRACT OPTIONS

OPTIONS	2022					2023												2024											
	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct		
Outsourcing	Tender Document Preparation (inc Services Specification, Payment Mechanism, Asset Responsibilities, etc)					Procurement												Mobilisation											
Insourcing	Programme Planning/Consultation					Preparation to Transfer - TUPE, contract closedown, transfer of assets, confirm future operating criteria and contract measurement, staff recruitment, etc.												Mobilisation											
Joint Venture	Market Engagement/LA Negotiation*					Develop Contract & Operating Model*						Procurement												Mobilisation					
Trust	Programme Planning/Consultation					Preparation to Transfer - TUPE, contract closedown, create new trust, transfer of assets, confirm future operating criteria and contract measurement, staff recruitment, etc.												Mobilisation											
LA Trading Company	Programme Planning/Consultation					Preparation to Transfer - TUPE, contract closedown, create new company, transfer of assets, confirm future operating criteria and contract measurement, staff recruitment, etc.												Mobilisation											
Disposal of sites	Consultation					Disposal																							
Long lease of sites	Consultation					Marketing & Lease Agreements																							

* The duration of this phase is difficult to estimate as it relies on finding a LA and/or private sector partner willing to form a JV. Both the process of finding a JV partner, and then negotiating the contract and operationing model could be longer than shown, but are not expected to be shorter in duration.