Pre-Decision
Scrutiny
Questions
for
Cabinet
28th October, 2020

- 1. ITEM 6.1 CHANGES TO RESIDENT PARKING PERMIT TERMS & CONDITIONS
- 2. ITEM 6.2 REVISED APPROACH TO IDEAS STORES & LIBRARY SERVICE
- 3. ITEM 6.3 REVISED APPROACH TO DAY SUPPORT IN ADULT SOCIAL CARE
- 4. ITEM 6.4 COMMUNITY CHARGING CONSULTATION OUTCOME REPORT
- 5. ITEM 6.5 COVID-19 ADULT SOCIAL CARE WINTER PLAN
- 6. ITEM 6.6 LONDON BOROUGH OF TOWER HAMLETS TRAVEL ASSISTANCE POLICY
- 7. ITEM 6.7 BUDGET MONITOR AS AT P5 FOR 2020/21
- 8. ITEM 6.8 BILLINGSGATE MARKET UPDATE ON JOINT WORKING WITH THE CITY OF LONDON CORPORATION

ŀ	tem 6.1 Changes to Resident Parking Permit Terms & Co	onditions
	Questions	Response
	1. Will the Corporate Director of Governance Services explain why Parking Services sought to implement these proposed changes as an operational decision rather than going through the "key decision" process and thereby being subject to the checks and balances of scrutiny and why was this not in the forward plan.	Following the presentation of a petition regarding changes made to Terms and Conditions to Parking Permits to Full Council on the 30 September, the Mayor committed to taking the decision to Cabinet. Given that residents were written to informing them of the change in July and August then it is deemed necessary to take this to Cabinet as soon as possible.
D	2. Can Parking Service explain why it is undertaking public consultation on changes to the boundaries of individual mini-zones (B1 & B2) but not for changes to the terms of conditions for all mini-zones in LBTH?	The public consultation on changes to the boundaries of individual mini-zones (B1 & B2) is part of a formal statutory process in order to change the Traffic Management Order. Terms & Conditions only require giving 28 days' notice and are not part of a statutory process.
_	3. In 2011 the ethnic groups with the highest % of car/van ownership were of Bangladeshi origin 55%, 53% of children lived in a household with a car, the	The borough has one of the fastest growing populations nationally. An estimated population of the borough in 2019 was <b>324,745</b> and the Census 2011 shows borough's population was <b>254,100</b> . We did not include the 2011 data in the EA as they appear to be outdated. Apart from the Census, the council do not collect information with suggested details.
	highest of any age group. The group of people most likely to own cars/vans were Bangladeshi homeowners 73%, 46% of people living in social housing had cars. 6,287 people whose day-to-day activities were limited a lot by health or disability issues had a car or van in 2011. What are those	The data from the Transport Strategy consultation resident phone survey data, which is included in the EA, show a higher proportion of "Asian or Asian British: Bangladeshi" (45%) respondents own cars compared to the total respondents (37%).  The 2021 Census (census date: 21 March 2021) will include questions on car ownership. The Census 2021 results will provide

U
Ø
Q
$\mathbf{\Phi}$
Page 4

numbers this year and why not in EA?	us with the mo	ost up to date d	lata about c	ar ownership.
6.1d			Total	
	A2	182	11.10%	
4. Could the raw numbers of OOZ permit occupancy be	A4	1258	5.19%	
provided with the percentages? 3%-25% of available	A6	502	8.09%	
parking space capacity being taken up permits from	B3	1900	3.19%	
other mini zones is a large range	C1	171	25.73%	
other mini zones is a large range	C3	615	11.85%	
	D1	524	10.64%	
6.1e 5. How have the buffer streets been chosen?	taken to split the streets in any of this was found visitors were the The majority of such as major	hese up into 16 one location in I to be too converted to be too for allowed to I buffer streets roads through	6 mini zones which visito voluted and park anywh were decid the borough	and D, a decision was s, initially allowing just five ors could park. However, unmanageable and thus ere within that mini zone. ed on clean boundaries h. i.e. Commercial Rd, napel Rd, Bow Rd etc.

6.2 Revised approach to Ideas Stores & Library Service	
Questions	Response
1.What are the 'other practical concerns' referred to regarding the re-opening Cubitt Town Library?	These relate primarily to managing the entrance and flow of visitors through the building in the context of the current situation. CTL does not usually have security on the entrance, as other sites do, and it can't accommodate a separate entrance and exit. We continue to keep our approach to managing these risks associated with Covid under review.
	We are still providing a higher that usual staff to visitor ratio at our open sites to manage service risks until our visitors get used to the new normal. This along with the fact that we have redeployed a number of staff to help with the pandemic, and allocated others to developing and improving our now vital on-line offer, means capacity to open CTL could be an issue for a while longer.
2. What was the research indicating that 15 hours per week might be suitable as opening hours for the Bethna	Bethnal Green Library is relatively close to Whitechapel Idea Store and the other option

Green Library site? in the paper involves closing this site. However, BGL is a much-loved presence in the community and the building is a real asset. Maintaining a small offer therefore for those less able to walk to Whitechapel (e.g. Those with small children) remains cost effective. Fifteen hours would allow us to open for one 'session' a day Monday - Friday. We know the library is normally busiest during the mornings with use by parents with young children and older people. However, opening hours (both the quantity and the timing) is one of the things we wish to consult on with the public. 3.It is noted that the Canary Wharf Idea Store, 'is not The report says, "IS Canary Wharf, whilst popular with all residents. Is there a breakdown of users not popular with all local residents is close of the Canary Wharf Idea Store which includes by". geographic and demographic data? If so, is the breakdown of geographic and demographic data An exercise in late 2018 was done to identify available for the Cubitt Town Library? where visitors to each of our sites were drawn from. Cubitt Town Library's visitors were invariably drawn from a few streets in the immediate vicinity of the Library.

A membership report of people with Isle of

Dogs post codes show that, of the 2632 in the sample, 46% go to IS canary wharf 26% go to Cubitt Town Library and 16% use IS Chrisp Street which can be closer for those in the North of the Island.

4. Can I the Corporate Director of Governance and Corporate Director of Resources explain why the new savings identified in Items **6.2 and 6.3** do not fall under the policy and budget-making criteria that means they need to be made by Full Council?

The two listed reports include some savings that have been agreed at Council through the MTFS and some additional savings.

At this stage the proposals in the reports to make those savings are for consultation and no decisions are being taken. Council will get an opportunity to consider the budget savings as part of the papers presented at the Budget Council meeting in February.

## Appendix. 1

5 - the maps are misleading, LSOA boundaries are based on population size not on geographical boundaries & therefore should have equal population distributions but cover different size areas and therefore do not accurately reflect population density which is also distorted by dock space and large office centres. Can we have an accurate population density map?

The maps were developed to show the geographical spread of our sites and to provide a rough gauge of local population levels and are based on 2018 Mid-Year Estimate data at lower super output area (LSOA) level. It is always a challenge to accurately map population levels due to the nature of the information available.

It would be possible, within a week, to

	produce a map that shows population density per 1 KM <sup>2</sup> or 100m however this is still potentially misleading. For example, if a particular area includes a green space and high density housing the result is likely to show as average population. It would be possible to produce a map that had this data, and which overlaid areas of green space so that this is more apparent.
6. When will plans be published for the future of Cubitt Town Library, the lost floorspace at Watney Market and any other plans for increasing non-Library use at Bethnal Green?	Officers in our Asset Management Team have been looking at options for these three sites. However, at this time, when no decision has been taken about the future of the sites, firm options have not been worked up. Firm options would be developed once we have an agreed direction of travel.
7 - Why is Watney IS store not going to be open in the afternoon and evenings if it's going to develop with a strong focus on children? 44% of users are under 16, but it sits near 3 secondary schools.	Our proposal is to open the site 30 hours per week. The example we have given broadly reflects how families have used the site in the past, but the opening hours and their schedule are one of the items we wish to consult on.

Questions	Response
1. Has there been any additional funding sought from government or charities for the creation of the Russia Lane Day Service dementia hub?	No. We are in the early stages of designing a new model of day support and the proposals are subject to consultation. Additional funding sources will be looked at as the work progresses.
2. What research has been undertaken to map the day support offer that community hubs will provide as specialist support for people with care and support needs?	We commissioned Toynbee Hall to carry out a coproduction exercise with service users from PD Day Opportunities, Riverside Day Service, Sundial Centre, Sonali Gardens and Russia Lane. Between July and September 2020, 114 older people and people with a physical disability who use day services, 26 carers, 18 stakeholders and 12-day service staff members were involved in this work. The work provides insight and research into what support offer people want and need from a day service.  We have mapped day support and some of the daytime activities available in the borough, which is included in the report and appendices. We anticipate that some service users will want to access these where it meets their needs and interests. The activities available that could be 'brought into' buildings are extensive, reflective of the wide range of activities available in the borough.
3.If it is expected that there will be 'a bigger focus on supporting adult social care users to access daytime activities available to all residents, such as IDEA Stores or community hubs,' has there been any risk identified by Adult Social Care around the proposed closure of the IDEA Stores mentioned in a separate report to be taken at the same cabinet meeting (28.10.2020).	The report on the revised approach to day support in adult social care has been developed with an awareness of the report on the revised approach to Idea Store and library services. No risks have been identified by adult social care around the proposals in the report. This is because Idea Stores are one of a number of daytime activities in the borough and because we will not have a full picture of the daytime activities that service users want to

		access until the consultation concludes.
	4. If so, has the impact of the proposed three hour opening of the Bethnal Green Library been specially factored into the impact on service users of the Pritchard Road Day Centre?	No, for the reasons outlined in the last response.
Page 10	5. What assurance can be made to service users that the supports, choice, control and transparency of alternative options will be made available ahead of the closure of day centres?	We will provide information to service users on this ahead of centre closures.  The consultation will be launched in November 2020. The information in the consultation describes some of the alternative options that we want views on as well as asking for views on what people want a future day support service to look like. The consultation 'pack' that describes this information will be sent to and discussed with all services users impacted by the proposals.  In addition, staff in adult social care will continue to communicate with, engage and support all service users and carers impacted by the proposals over the coming months to ensure everyone is clear on the process, the proposals, the consultation and the potential outcome.

	6. What assessment has been made of the impact on vulnerable adults/adults at risk due to the lack of services between 1st April 2021 and 1st January 2022?	We do not anticipate there being a lack of services between April 2021 and January 2022.  Through the consultation and through carrying out reviews with individual service users, we will identify alternative support in line with people's needs and preferences.
Page 11	7.Considering that the 'availability of a suitable building for the establishment of a day opportunities hub is being explored as part of the current asset strategy work' would it not be advisable to await the outcome of the asset strategy before making a decision so as not to impact service delivery.	The Asset Strategy is working document which identifies what buildings in the council's property portfolio are currently used for and their potential to meet the changing needs of service areas, identified through service reviews. A number of service areas across the authority are in the process of reviewing their asset requirements, which may result in existing assets becoming available for alternative use. Whilst the Asset Strategy sets out the position at a point in time, it is dynamic and seeks to find the right accommodation solution to support new ways of working and different service models, including the requirement for a day opportunities hub.
	8. How many service users from Tower Projects were supported in completing the consultation?	No service users from Tower Project were supported in completing the consultation because the consultation has not started. We will be contacting all service users and carers impacted by the proposal as part of the consultation.
	9.Toynbee Hall report notes as headline 16 that 'Information on day centres - can be limited.' Is there scope to support the communication of information around access to day centres so that Pritchard Road and others are better used.	Yes, there is scope to support the communication of information around access to day centres. We will include this in work to design the new day support model. The report also notes that it would be helpful to improve communication on things like direct payments, which we will include in the work.

		However, the reasons behind the proposal to close Pritchard's Road, Riverside Day Service and PD Day Opportunities are explained in the report and go beyond the extent to which information is provided about them.
Page	10. Have insource options been reviewed alongside commission contracts for older people day support services?	No. The report looks at all day support provision, but the most significant changes relate to three in-house day centres: Prichard's Road, PD Day Opportunities and Riverside. The report confirms we are not proposing changes to commissioned day services at this stage. However, we intend to make changes in future in line with the model being proposed here. These changes will be carried out in line with commissioning and procurement timescales and all options will be considered.
ge 12	11. What are the defining characteristics of the proposed day centres model which you suggest you intend future changes to the commissioned day service will be made in line with.	Future commissioned day service support will be aligned to the aims set out in the report (please see Section 3.3).  What this means in practice will be determined by:  • The co-production work being finalised through Toynbee Hall  • The results of the consultation in early 2021  • Analysis of need and the impact on equalities in early 2021  • The resources we have available.
	12. Has the net saving of £0.568m been reviewed against the possible increased demand of carers upon the Shared Lives and other programmes?	The report sets out that based on current assumptions, we expect to reinvest £0.452m resulting in a net saving of £0.568m. The reinvestment will be for alternative provision, which could therefore include an extension of the Shared Lives programme. However, this will not be clear until the consultation on what people want and need from future day support has been carried out.

	13. Further to the above, how much of this proposed overall saving is seen as part of the community mental health transformation programme?	None of the proposed saving is seen as part of the Community Mental Health Transformation Programme.
	14 - 3.2.1 Attendance: are the users who do attend, generally the same people each day or do different people come on different days? of the Active registered users how does usage breakdown?	Different people come on different days, though this will vary significantly from person to person (i.e. one person might attend for one day per week, another for two, another for five), hence the number of service users registered to attend each day service is typically higher than the capacity of each building.
		We can provide further information on the proportion of active registered users who attended one, two, three, four or five days per week on average over 2019-20 as part of the report that follows the consultation.
Page 13	15 - Using day service buildings as community hubs - what is the geographic distribution of those hubs?	At present and excluding external learning disability day service provision, the location of day service provision is as follows:  - Pritchard's Road, Sundial Centre and Russia Lane Day Service are based in Bethnal Green  - Riverside Day Service is based in the Isle of Dogs  - PD Day Opportunities is based in Stepney  - Sonali Gardens is based in Shadwell  - Create is based near Whitechapel.
		We won't know this until the consultation has been carried out and the options for a day support community hub have been explored and evaluated. However, the geographical distribution of the future model will be looked at to ensure fair and equitable access to services and support across the borough, and it is understood that the accessibility of venues is really important to service users and carers.

6.4 Community Charging Consultation – Outcome Repo	rt
Questions	Response
1. 263 people responding to the consultation – is there an Equality Breakdown of the 263 responders?	<ul> <li>The profile of respondents was broadly reflective of the profile of those in adult social care community-based services, as outlined in section 3.4 of the report. In terms of the breakdown:</li> <li>208 people provided their age, of which 52% were aged 65 or over.</li> <li>53% were female, 47% male</li> <li>43% were of a White ethnic background (38% White British), 38% were of an Asian ethnic background and 19% were of a Black or other ethnic background.</li> <li>45% were Muslim, 40% were Christian. The remainder were of no or a different religion or belief.</li> <li>91% identified as heterosexual, 1% bisexual, 1% day/lesbian, 1% preferred to self-describe.</li> <li>All but four respondents said their gender identity is the same as the sex assigned to them at birth.</li> <li>38% were married and 58% were not married.</li> <li>No respondents reported being pregnant or on maternity leave.</li> </ul>
2. How many people were consulted on the Option 1 proposal added in May 2020.	The consultation made up of options 1, 2 and 3 ran from June to September 2020. During this time, the postal survey sent to 2814 service users in community-based services was sent out and all the meetings with stakeholders detailed in the report took place.  All but two people responded to the consultation made up of options 1, 2 and 3 (our capacity to promote the consultation when it originally launched in March was impacted by the Covid-19 pandemic). Those two people were contacted to alert them to the

		relaunched consultation in June 2020 so that they could respond to the three options.
	3. What is the extent and breakdown of the 'bigger impact on an estimated 28 people who have more disposable income'.	Excluding all other considerations, the estimated 28 people impacted by raising the current cap of £250 per week could experience an increase of between £1 and £750 per week towards their care costs with Option 2.
Page		However, the actual increase or change will vary significantly from individual to individual as the financial assessment is means-tested and individuals must be left with things like the Minimum Income Guarantee amount.
e 16	4. Why was Option 2 supported by only 15% of respondents favoured over Option 3 supported by 72% of respondents and which delivered slightly less savings?	Option 2 takes account of views expressed in the consultation alongside the impact of removing the Standard Utilities Allowance on people with comparatively less disposable income.
		The Equality Analysis identified that removing the Standard Utilities Allowance entirely (as per Option 3) will have a bigger impact on adult social care users who have less disposable income, and this has been reinforced in consultation responses. For this reason, Option 3 is not being recommended despite being supported by 72% of respondents.

6.5 COVID-19 Adult Social Care Winter Plan	
Questions	Response
Could the completed self-assessment of the health of local market management and contingency planning leading into winter be shared with councillors	Yes. The self-assessment is an online form that is not in a format to share, however the content can be shared.
2.What support has been made available via the winter plan for care homes to implement a routine staff and resident swab testing programme?	All our care homes are part of the national care homes testing scheme. This means weekly testing for staff and monthly testing for residents. We also access support from the GP Care Group to 'train up' carer workers in administering the tests.
How has the flexibility of Direct payments been communicated to service users?	This has been communicated through People Plus, who provide our direct payment support service. Information was published on the Council website and promoted through usual communication channels.
4.What engagement has there been regarding identification and proactive engagement with our highest risk settings to provide advice and support to adopt COVID secure measures?	A detailed programme of work in place on this and we have full engagement with high risk settings in the borough (care homes, extra care sheltered housing and hostels for example). We provide training, information and advice on infection control. We have weekly meetings with commissioned providers to discuss and engage on this. We have also developed operating procedures to ensure robust measures are in place.
5.What work has been undertaken to identify how many people may need support with food whilst self-isolating. What is the estimated number of volunteers required to support food delivery per ward?	We do not know how many people may need support with food whilst self-isolating. This is because the number will constantly change and because we know that a number of people will get support through their own networks. We have instead worked with partners to create pathways so that anyone who needs support with food whilst self-isolating can get this if needed. Since the pandemic began, just under 6000 people have received support

		sector.
		There are over 2,300 community volunteers registered with our Volunteer Hub who can and are called upon to support with food delivery. The actual number of active volunteers at any one time will vary depending on the situation.
	• 6.5a - Appendix. 1 for COVID-19 Adult Social Care Winter Plan, item 6.5	For people who need a care home and need to self-isolate, we are using beds that have been commissioned by the Clinical
		Commissioning Group on behalf of Tower Hamlets, Waltham Forest and Newham. These are not necessarily care homes but
P	6. <b>Page 5/12</b> Hospital discharge & care homes - have we identified yet a 'safe' care home to discharge COVID	are temporary placements whilst a person self-isolate. The main site is the East Ham Care Centre, which has a total of 23 beds.
Page	positive patients into? is that East Ham CH?	· ·
18		In addition, St. Joseph's Hospice has 23 beds for people who have tested positive for Covid-19 at the end of life.
-		
	• 6.5b - Appendix. 2 for COVID-19 Adult Social Care Winter Plan, item 6.5	The local authority does not hold detailed information on the current supply level. However, we are working closely with our health partners (i.e. pharmacies and the Tower Hamlets Clinical
	7. Page 18/24 Flu and cold weather - what are the current supply levels of flu vaccine due to reports of not being widely available for general public yet?	Commissioning Group) to monitor the situation and so that any issues can be escalated.
L		

with food from the local authority or community and voluntary

6 .6 London Borough of Tower Hamlets Travel Assistance Policy		
Questions	Response	
Section 2 Children Home to School (5-16 years)  1.Para 2.29 what will be the process for determining suitability, and what recourse will parents have to appeal?	'Suitable' is taken to mean the nearest qualifying school with places available that provides education appropriate to the age, ability and aptitude of the child, and any SEN that the child may have.	
	Definitions and criteria are taken directly from the 'Home to school travel and transport guidance: Statutory guidance for local authorities.	
	As part of the EHCP process parental preference is considered when agreeing the school, however there may be occasions when the named school on an EHCP is not the preferred school of the parent. Parents have the choice to formally challenge the named school on an EHCP via tribunal.	
	The Pupil Admissions Team have an appeal process for parents to challenge any decision regarding the nearest suitable school.	
2. While <b>Para 2.22</b> is not intended to be exhaustive, should it additionally mention families with multiple children in different schools where accompaniment is therefore not possible, particularly, but not exclusively, children with an EHCP?	Tower Hamlets has many families with multiple children who already make the arrangements without the need of travel assistance. Whilst this policy is not intended to be restrictive, it is intended to more closely align to statutory responsibilities, therefore adding a specific section on families with multiple children risks dramatically increasing the number of requests for travel assistance,	

ס	I
Ø	l
Q	l
$\boldsymbol{\Phi}$	l
Ŋ	I
0	l
	I

		and does not promote independence, which is one of the key strategic drivers of the revised policy.  The suggested addition would result in much increased eligibility and additional financial pressures as a result.
Page 20	3. What will be the budgetary impacts of the new policy, and how will that change if TfL are forced to go ahead with proposed changes to subsidised travel for Under 18s? Are there any other factors which could mean that savings targets are missed?	The policy will support the SEND Home to School Travel Assistance MTFS savings for 2020/21 and 2021/2022 (£1M), after the additional investment in previous years.  Savings are contingent on the continued uptake of personal transport budgets, migrating external taxi routes from existing framework through to DPS, better managing annual demand for travel assistance, as well as the internal fleet continuing to optimise the delivery of the routes delivered.  Financial monitoring, including savings is tracked via the Transport Demand Board.  Any potential impact of changes to TfL eligibility will be carefully monitored and considered. The council is working closely with London Councils to understand the potential impact of changes. A final decision has not yet been reached on the agreed package between the Government and TfL. Until this is known we are unable to assess the specific impacts locally.

This page is intentionally left blank

Questions	Response
	This is not a decision-making report, it is for information only, so would not fall under those statutory obligations.
could you confirm the breakdown between the GLL contract and Poplar Baths.	The GLL pressure is £596k of which £593k is a Covid 1 payment, and Poplar Baths is £255k of which £181k is a Covid 19 payment. Combined it is a £851k pressure of which £774k is Covid 19 payments. There are other mitigating items that reduce the overall position.
estimated pressure of £0.17m arising from the implementation of Tower Rewards in 2020-21 and the full year impact of this (estimated to be £0.230m) be mitigated if Tower Rewards was to be reviewed and not implemented.	If the incremental increases in pay spinal points as a result of Tower Rewards were reversed, then it would reverse the additional costs associated. Such an action would require a new consultation on changes to Terms and Conditions and would be subject to equal pay issue If this were reversed a reduction in pay for those specific members of staff would result.
£0.4m. What is the projected overspend after COVID-19 relief?	If full relief is applied to the DSG budget due to COVID- 19 associated overspend, then it would be reduced to a overspend of c£0.3m. The total deficit on the DSG is estimated at £11.5m by the year-end.

	5. Although it may have reduced, filming in the borough has continued: why, therefore, has no income for filming been forecast?	Any continued income for filming will be included in the Parks and Culture budget, there is no specific line highlighting this in the report – it is effectively netted off.
	6. The report states that the Council have met with the DfE and presented the recovery plan to manage the overspend on the High Needs Funding Block (HNFB) and how it will be addressed over the period 2019 – 2022. Was this meeting and plan agreed prior to the COVID-19 pandemic?	The meeting took place on the 10 <sup>th</sup> February, so was before the emergence of the COVID-19 pandemic.
Page 24	7. Has the High Needs Block deficit been reviewed following the 16th September ESFA template requirement on the Council and has the Council submitted an updated deficit recovery plan as per the Government template? If so, will this template be made available to councillors. <a href="https://www.gov.uk/government/publications/dedicated-schools-grant-dsg-deficit-management-plan">https://www.gov.uk/government/publications/dedicated-schools-grant-dsg-deficit-management-plan</a>	This work is ongoing, and the deficit recovery will be updated and regularly reviewed, presented to Schools Forum and, if required, made available to councillors. The refreshed recovery plan would be in place before the beginning of the next financial year in line with the ESFA template.
•	8. Has the council met with the London Finance Advisory Committee LFAC to ensure consistency of HNB spending usage with other London Partners?	No, the council has not met with LFAC to discuss this matter but is nonetheless in contact with LFAC on technical matters as necessary.
	9. Is there no saving accrued from non-payment of wages during the Tower Rewards strikes	Yes, the saving has been included as part of the overall salary forecasts within the wider budget monitor.

6.8 Billingsgate Market - Update on Joint Working with the City of London Corporation	
Questions	Response
1. was the option of developing the site under public ownership like Blackwall Reach ever considered?	Yes. This site forms part of the relocation of the CoL major markets, and therefore attracts significant cost in relocation, which requires the maximum capital receipt. The best option for delivering this is via a disposal in the open market.
3 how will the Council manage the conflict between its place making ambitions, its affordable housing policies and the maximisation of the sale value?	The Council has different roles as landowner and planning authority, which are relevant in cases where Council owned land is being sold for development. At officer level, the roles are carried out by different teams. In order to manage these roles, the Council is explicitly entering into the cooperation agreement, and will subsequently enter into the disposal agreement, in its capacity as landowner. The purchaser will need to take its development proposals for the site through the usual planning process, to which all relevant policy considerations will apply.

This page is intentionally left blank