

**LONDON BOROUGH OF TOWER HAMLETS**

**MINUTES OF THE CABINET**

**HELD AT 5.35 P.M. ON TUESDAY, 27 FEBRUARY 2018**

**C1, 1ST FLOOR, TOWN HALL, MULBERRY PLACE, 5 CLOVE CRESCENT,  
LONDON, E14 2BG**

**Members Present:**

|                                |   |
|--------------------------------|---|
| Mayor John Biggs               |   |
| Councillor Sirajul Islam       | (Statutory Deputy Mayor and Cabinet Member for Housing) |
| Councillor Amina Ali           | (Cabinet Member for Environment)                        |
| Councillor Rachel Blake        | (Cabinet Member for Strategic Development & Waste)      |
| Councillor Asma Begum          | (Cabinet Member for Community Safety)                   |
| Councillor David Edgar         | (Cabinet Member for Resources)                          |
| Councillor Denise Jones        | (Cabinet Member for Health & Adult Services)            |
| Councillor Abdul Mukit MBE     | (Cabinet Member for Culture and Youth)                  |
| Councillor Amy Whitelock Gibbs | (Cabinet Member for Education and Children's Services)  |

**Other Councillors Present:**

|                            |  |
|----------------------------|--|
| Councillor Dave Chesterton | (Chair of the Overview and Scrutiny Committee) |
| Councillor Peter Golds     | (Leader of the Conservative Group)             |
| Councillor Andrew Wood     |  |

**Apologies:**

|                        |   |
|------------------------|---|
| Councillor Joshua Peck | (Cabinet Member for Work & Economic Growth) |
|------------------------|---|

**Officers Present:**

|                  |   |
|------------------|---|
| Nadir Ahmed      | (Business Support Manager, Place)   |
| Terry Bryan      | (Head of Pupil Admissions & Exclusions)   |
| Naznin Chowdhury | (One Tower Hamlets)   |
| Vicky Clark      | (Divisional Director for Economic Growth and Development)                           |
| Margaret Cooper  | (Section Head Transport & Highways, Public Realm, Communities Localities & Culture) |
| Adrian Gorst     | (Divisional Director, IT)   |
| Paul Greeno      | (Senior Corporate and Governance Legal Officer, Legal Services)                     |
| Asmat Hussain    | (Corporate Director, Governance and Monitoring Officer)                             |
| Debbie Jones     | (Corporate Director, Children's)  |
| Neville Murton   | (Divisional Director, Finance, Procurement & Audit)                                 |
| Karen Sugars     | (Acting Divisional Director, Integrated)  |

|                 |   |
|-----------------|---|
| Ann Sutcliffe   | Commissioning)  |
| David Tolley    | (Acting Corporate Director, Place)                            |
|                 | (Head of Environmental Health and Trading Standards)          |
| Will Tuckley    | (Chief Executive)   |
| Matthew Mannion | (Committee Services Manager, Democratic Services, Governance) |
| David Knight 2  | (Principal Committee Services Officer)                        |

## 1. APOLOGIES FOR ABSENCE

Apologies for Absence were received on behalf of:

- Councillor Joshua Peck (Cabinet Member for Work and Economic Development)
- Zena Cooke (Corporate Director, Resources) for whom Neville Murton (Divisional Director, Finance, Procurement and Audit) was deputising.
- Denise Radley (Corporate Director, Health, Adults and Community) for whom Karen Sugars (Acting Divisional Director, Integrated Commissioning) was deputising.

Apologies for lateness were received on behalf of Councillor Amy Whitelock Gibbs (Cabinet Member for Education and Children's Services).

## 2. DECLARATIONS OF DISCLOSABLE PECUNIARY INTERESTS

Councillor Denise Jones, Cabinet Member for Health and Adult Services declared a Disclosable Pecuniary Interest in Agenda Item 5.1 (Adult Social Care Procurement Plan). She left the room for the duration of that item.

## 3. UNRESTRICTED MINUTES

### RESOLVED

1. That the unrestricted minutes of the Cabinet meeting held on Tuesday 30 January be approved and signed by the Chair as a correct record of proceedings.

## 4. OVERVIEW & SCRUTINY COMMITTEE

### 4.1 Chair's Advice of Key Issues or Questions

Pre-Decision Scrutiny Questions, and officer responses, were noted in relation to Agenda Items:

- 5.3 (Determining the School Admission Arrangements for 2019/20)
- 5.9 (Corporate Monthly Budget Monitoring 2017/18 (Month 9/Q3))

The questions and responses were considered during the discussion of each relevant agenda item.

In addition, Councillor Dave Chesterton, Chair of the Overview and Scrutiny Committee (OSC), addressed Cabinet. He provided an update on the Committee's most recent meeting and took Members through the issues that had been discussed, including:

- Discussion of the Quarter 3 Children's Services Improvement Programme which included a discussion with the Board Chair and Council partners on improvements to date and remaining challenges.
- A spotlight session with the Chief Executive.
- Examination of the Quarterly Corporate Budget Monitoring Report.

Finally, he noted that Parliament's Communities and Local Government Select Committee had released its report into the effectiveness of local authority scrutiny and he had asked for this to be presented to the OSC after the local elections.

The **Mayor** thanked Councillor Dave Chesterton for his update.

#### **4.2 Any Unrestricted Decisions "Called in" by the Overview & Scrutiny Committee**

Nil items.

### **5. UNRESTRICTED REPORTS FOR CONSIDERATION**

#### **5.1 Adult Social Care Procurement Plan**

[Councillor Denise Jones, had declared a Disclosable Pecuniary Interest for this item left the room for the duration of the discussion.]

The **Mayor** introduced the report on the Adult Social Care Procurement Plan highlighting the importance of revamping the procurement processes in this area as so many procurement exercises were undertaken.

Karen Sugars, Acting Divisional Director, Integrated Commissioning, took Members through the report including how the new processes would look to drive in social value with many local voluntary and community sector providers involved. She also highlighted that, whilst co-producing strategies could slow down the process to put a contract into place, the final result would be much better aligned to identified needs and so that made it a good investment of time.

The **Mayor** welcomed the report and **agreed** the recommendations as set out.

#### **RESOLVED**

1. To note the progress made in to put in place clear commissioning strategies, co-produced with local people and the delivery of extensive procurement of contracts as initiated by the Mayor in Cabinet in January 2016. This was to bring previous non-compliant arrangements in line with financial and procurement rules.

2. To delegate authority to the Corporate Director of Health, Adults and Community following consultation with the Corporate Director Governance and Monitoring Officer the decision to enter into all necessary agreements and undertake any other ancillary matter to give effect to the decisions referred to in Table A of the report.
3. To authorise the decisions required in relation to the contracts and services listed in Table A of the report.

## 5.2 Clear Up Project Update

The **Mayor** introduced the report. He noted that 75% of outstanding actions had now been completed with timescales set out for the rest. He also noted that the Panel was kept separate from the Council to ensure it could retain the trust of those who had raised concerns. He **agreed** the recommendation as set out.

### RESOLVED

1. To note the report.

## 5.3 Determining the School Admission Arrangements for 2019/2020

Councillor Amy Whitelock-Gibbs, Cabinet Member for Education and Children's Services, introduced the report. She highlighted that, whilst it was not a requirement to consult every year, the Council found the consultation exercise useful as it was then able to tailor the admission criteria to deal with issues that were raised.

The **Mayor** noted the positive consultation responses and welcomed the proposed arrangements. He noted the Pre-Decision Scrutiny Questions, and officer responses and then **agreed** the recommendations as set out in the report.

### RESOLVED

1. To agree the oversubscription criteria for admission to Community Nursery Schools/Classes in 2019/20, as set out in Appendix 1 to the report.
2. To agree the oversubscription criteria for admission to Community Primary Schools in 2019/20, as set out in Appendix 2 to the report.
3. To agree the oversubscription criteria for admission to Community Secondary Schools in 2019/20 as set out in Appendix 3 to the report.
4. To agree the schemes for co-ordinating admissions to the Reception Year and Year 7 for 2019/20, as set out in Appendix 4 to the report.

5. To agree the scheme for co-ordinating 'In-Year' Admissions for 2019/20, as set out in Appendix 5 to the report.
6. To agree the planned admission number for each school in Tower Hamlets in 2019/20, as set out in Appendix 6 to the report.

#### **5.4 Approval of the allocation of CIL and S106 funding and approval for the adoption of a capital budget in respect of the following projects: London Square PID and 'Unlocking Opportunities' Funding PID**

The **Mayor** introduced the report on the 'Unlocking Opportunities' Funding for employment support programmes and explained why the proposal was to move away from the original European Social Fund (ESF) to instead use S106 funding. This was due to the complex reporting requirements of the ESF and also so that the Council could target different groups of residents that it considered most in need of support.

Councillor David Edgar, Cabinet Member for Resources, introduced the report on the London Square proposals. He highlighted that this proposal supported the provision of new open space in an area of the Borough with very limited existing space.

The **Mayor** welcomed both proposals. He **agreed** the recommendations as set out.

#### **RESOLVED**

1. To approve the allocation of £1,005,311 in Section 106 (s106) funding to the proposals set out in the 'Unlocking Opportunities' Funding Project Initiation Document which is set out in Appendix A to the report and Table 1 in the report.
2. To approve the allocation of £1,486,800 in CIL funding to the proposals set out in the 'London Square' Project Initiation Document which is set out in Appendix B to the report and Table 1 in the report and adopt a corresponding capital estimate.

#### **5.5 Overview and Scrutiny Committee: Social Value Act Scrutiny Challenge Report**

The **Mayor** introduced the report. He explained that it set out a proposed Action Plan in relation to a recent Overview and Scrutiny Challenge Session on the Social Value Act.

He welcomed the report and the opportunity to take on board the good ideas identified. He **agreed** the recommendations as set out.

**RESOLVED**

1. To note the report as agreed by the Overview and Scrutiny Committee on 9<sup>th</sup> May 2017 in Appendix One to the report; and
2. To agree the proposed action plan in Appendix Two to the report.

**5.6 Overview and Scrutiny Committee: Creating a balanced night time economy in Tower Hamlets Scrutiny Challenge Report**

The **Mayor** introduced the report following on from the Overview and Scrutiny Committee investigation on the challenge of creating a balanced night time economy. The report contained an action plan of proposed recommendations to implement.

Members discussed the report including whether, longer term, more responsibility for Licensing policy should be with the Executive rather than the Licensing Committee itself to ensure it could be fully linked to other executive policy work. Other issues noted included:

- The need to look at Cumulative Impact Zones.
- The importance of better management of waste generated by the night time economy.
- Ensuring touting was effectively tackled.

The **Mayor** welcomed the report and agreed that further work in this area was important. He thanked everyone for their contributions and **agreed** the recommendations as set out.

**RESOLVED**

1. To note the report as agreed by the Overview and Scrutiny Committee in September 2017 (Appendix One to the cover report) and agree the draft action plan (Appendix Two to the cover report).

**5.7 Local Implementation Plan Annual Spending Plan 2018-19**

Councillor Amina Ali, Cabinet Member for Environment, introduced the report on the Local Implementation Plan Annual Spending Plan 2018-19. She explained that it set out how the Council was engaged with the Greater London Authority's (GLA) transport strategy and the overall funding that had been allocated. Particular issues being tackled included on road safety, anti-social behaviour and on encouraging cycling.

The **Mayor** reported that he had expressed his dissatisfaction on the funding reductions with the GLA leadership. However, it was good news that there still was money which was being invested. He **agreed** the recommendations as set out.

**RESOLVED**

1. To note the allocation of the schemes proposed for funding in the LIP Delivery Plan 2018-19 (Appendix 1 to the report).
2. To note that the overall expenditure was approved in the Council's 2018/19 Capital Programme in the January 2018 Cabinet Budget Report with capital estimates being adopted for specific schemes.

**5.8 ICT Future Sourcing**

Councillor David Edgar, Cabinet Member for Resources, introduced the report on proposals for future ICT support. He explained that the report proposed a hybrid model with some work brought in-house whilst other areas would be retained by Agilisys and/or retendered as appropriate.

The **Mayor** welcomed the report as allowing the Council to plan for the longer term ICT support it would need. He noted the Exempt/Restricted Appendix and **agreed** the recommendations as set out.

**RESOLVED**

1. To adopt a hybrid model for the future sourcing of ICT services from April 2019, combining elements of insourcing, extending the existing contract with our strategic partner and then retendering to obtain optimal outcomes for the Council.
2. To agree that the Divisional Director IT insource ICT contract management, ICT project management and ICT applications management.
3. To agree that the Divisional Director IT utilise the facility within the existing contract with Agilisys, to extend the contract term for ICT technical services, for two years, to 31 March 2021 at a cost of £5.5m plus inflation per annum, referring to the detailed costings in Appendix A to the report.
4. To agree that the Divisional Director IT develop detailed plans for the future sourcing of the remaining outsourced services ahead of the extension ending on 31 March 2021; considering further insourcing of services and the use of government procurement frameworks.
5. To authorise the use of up to £3.0m from the ICT Transformation Reserve to create a transition programme to manage the process, including drafting a Deed of Variation; managing the TUPE transfer of staff to the Council, completing the assignment, novation and re-procurement of ICT contracts and the purchase of hardware, software and services for transferred staff, referring to the detailed costings in Appendix A to the report.

## **5.9 Corporate Monthly Budget Monitoring 2017/18 (Month 9/Q3)**

Councillor David Edgar, Cabinet Member for Resources, introduced the report. He welcomed the improved format and presentation style of the report. He noted the summary figures including potential underspends in particular on the Housing Revenue Account which was part of longer term housing fund reserves.

The Mayor welcomed the report and the new format. He noted the Pre-Decision Scrutiny Questions and officer responses. He asked that more information be provided to Members on the updated costs of the Whitechapel Civic Centre. Finally, he **agreed** the recommendations as set out.

### **RESOLVED**

1. To note the Council's forecast outturn position against Revenue and HRA budgets agreed for 2017-18, based on information as at the end of December as detailed in the Appendices to the report.
2. To note the summary savings position.
3. To endorse Management action to achieve savings.
4. To note the position on the Mayoral Priority Budget

## **6. ANY OTHER UNRESTRICTED BUSINESS CONSIDERED TO BE URGENT**

Nil items.

## **7. EXCLUSION OF THE PRESS AND PUBLIC**

Nil items.

## **8. EXEMPT / CONFIDENTIAL MINUTES**

Nil items.

## **9. OVERVIEW & SCRUTINY COMMITTEE**

### **9.1 Chair's Advice of Key Issues or Questions in Relation to Exempt / Confidential Business**

Nil items.

### **9.2 Any Exempt / Confidential Decisions "Called in" by the Overview & Scrutiny Committee**

Nil items.



**10. ANY OTHER EXEMPT/ CONFIDENTIAL BUSINESS CONSIDERED TO BE URGENT**

Nil items.

The meeting ended at 7.00 p.m.

MAYOR JOHN BIGGS