

Priority Outcome 1: Creating opportunity by supporting aspiration and tackling poverty

1.1 A dynamic local economy, with high levels of growth benefiting us

Activity	Lead Member	Deadline
Develop a Growth Strategy that creates the right environment for sustained economic growth whilst harnessing the benefits for local residents and businesses	Cabinet Member for Work and Economic Growth, Cabinet Member for Strategic Development	31/03/17
Milestone	Lead Officer	Deadline
Update the Local Economic Assessment	Chris Holme (D&R)	30/04/16
Develop the vision and purpose of the Growth Strategy and its alignment with the Local Plan and other strategies	Chris Holme, Jackie Odunoye, Owen Whalley (D&R)	31/07/16
Complete review of employment and enterprise elements of emerging Growth Strategy	Chris Holme (D&R)	30/09/16
Refresh identification of site allocations	Owen Whalley (D&R)	30/09/16
Update the Council's capital strategy in conjunction with the infrastructure delivery plan	Chris Holme (D&R)	30/09/16
Develop comprehensive area based mapping of housing typologies and tenures	Jackie Odunoye (D&R)	31/12/16
Identify opportunities for estate based investment	Jackie Odunoye (D&R)	31/12/16
Publish area profiles demonstrating commercial concentrations as destinations	Chris Holme (D&R)	31/03/17
Produce consultation draft version of the Growth Strategy for Mayor in Cabinet's consideration	Chris Holme, Jackie Odunoye, Owen Whalley (D&R)	31/03/17

TOWER HAMLETS STRATEGIC PLAN 2016/17 - 2018/19 (DELIVERY PLAN 2016/17)

Activity	Lead Member	Deadline
Implement a programme of business support for Tower Hamlets businesses and entrepreneurs	Cabinet Member for Work and Economic Growth	31/03/16
Milestone	Lead Officer	Deadline
Ensure entitled businesses apply for reliefs and grants to manage the impact of the Government's retail rate changes	Roger Jones (RES)	30/06/16
Deliver new entrepreneurship training programme	Chris Holme (D&R)	31/03/17
Deliver new start up and growth grants for small business project	Chris Holme (D&R)	31/03/17
Deliver training to small businesses on retail and marketing	Chris Holme (D&R)	31/03/17
Deliver training and skills as part of geographic focused town centre projects	Chris Holme (D&R)	31/03/17
Activity	Lead Member	Deadline
Create the right environment for business growth, delivering the Whitechapel Vision, securing the provision of appropriate workspace (including for scale-up businesses) and meeting the advanced IT infrastructure needs for businesses	Executive Mayor, Cabinet Member for Work and Economic Growth	31/03/17
Milestone	Lead Officer	Deadline
Update the Whitechapel Vision regeneration strategy towards delivering physical affordable workspace and supporting enterprise and skills training	Owen Whalley (D&R)	31/05/16
Approve the funding schedule for a new enterprise and business support hub in Whitechapel funded by the High Street Fund	Owen Whalley (D&R)	31/10/16
Initiate support for new businesses through the High Street Fund by identifying at least 5 workspace providers and users	Owen Whalley (D&R)	31/10/16
Develop an approved strategy for enabling employment growth through new workspace initiatives in Whitechapel	Owen Whalley (D&R)	31/10/16
Develop a Tower Hamlets business charter setting the guiding principles to facilitate delivery of mutual aims and objectives	Chris Holme (D&R)	31/12/16

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Engage with Whitechapel businesses to generate partnership and opportunity as part of the Growth Strategy	Chris Holme (D&R)	31/03/17
Identify and secure small affordable workspace	Chris Holme (D&R)	31/03/17
Generate area profiles for business areas	Chris Holme (D&R)	31/03/17
Appoint contractor for delivery of Town Centre Wifi programme	Chris Holme (D&R)	31/03/17
Develop partnerships in town centres to promote visitor consumer activity	Chris Holme (D&R)	31/03/17
Activity	Lead Member	Deadline
Work in partnership with skilled industries where the borough has existing or emerging clusters to understand their needs and accelerate their growth in order to boost the number of skilled jobs in the local economy	Executive Mayor, Cabinet Member for Work and Economic Growth	31/03/17
Milestone	Lead Officer	Deadline
Identify key sectors through the Growth Strategy and convergence work	Chris Holme (D&R)	31/03/17
Target sectors identified as part of business engagement projects	Chris Holme (D&R)	31/03/17
Develop communications strands of work for sectors	Chris Holme (D&R)	31/03/17
Implement a programme of round table discussions to identify growth opportunities and how these can be aligned to local skills and residents	Chris Holme (D&R)	31/03/17

TOWER HAMLETS STRATEGIC PLAN 2016/17 - 2018/19 (DELIVERY PLAN 2016/17)

Activity	Lead Member	Deadline
Develop and deliver a High Streets and Town Centres Strategy	Cabinet Member for Work and Economic Growth, Cabinet Member for Strategic Development	31/03/17
Milestone	Lead Officer	Deadline
Develop a new 5-year markets strategy (2016-2021)	Andy Bamber (CLC)	31/05/16
Develop the Whitechapel Town Centre Retail Vision	Owen Whalley (D&R)	31/07/16
Assess retail viability as part of the Local Plan evidence base gathering	Owen Whalley (D&R)	31/07/16
Develop new market business improvement and investment plans	Andy Bamber (CLC)	31/07/16
Develop proposals for shop front improvement model of delivery	Chris Holme (D&R)	30/09/16
Proposal for choice of pilot Town Centre(s) project	Chris Holme (D&R)	30/09/16
Protect the vitality and viability of the Council's key office locations and town centres from the negative effects of Permitted Development Rights through the preparation of a case for Article 4 Direction	Owen Whalley (D&R)	31/12/16
Protect the vitality and viability of the Council's key office locations and town centres from the negative effects of Permitted Development Rights through the preparation of a case for Article 4 Direction	Owen Whalley (D&R)	31/12/16
Implement Town Centre toolkits to include: 1. Town Centre indicator list 2. Communications and profiles 3. Generation of Town Centre Partnerships	Chris Holme (D&R)	31/03/17

TOWER HAMLETS STRATEGIC PLAN 2016/17 - 2018/19 (DELIVERY PLAN 2016/17)

Activity	Lead Member	Deadline
Promote regeneration across the borough [milestones now included in Growth Strategy activity]	Cabinet Member for Strategic Development, Cabinet Member for Work and Economic Growth	31/03/17
Milestone	Lead Officer	Deadline
Align all existing and proposed strategies which will contribute towards the development of an overarching area based Regeneration strategy	Chris Holme, Jackie Odunoye, Owen Whalley (D&R)	31/07/16
Refresh identification of site allocations	Owen Whalley (D&R)	30/09/16
Update the Council's capital strategy in conjunction with the infrastructure delivery plan	Chris Holme (D&R)	30/09/16
Develop comprehensive area based mapping of housing typologies and tenures	Jackie Odunoye (D&R)	31/12/16
Identify opportunities for estate based investment	Jackie Odunoye (D&R)	31/12/16
Develop the vision and purpose of a Tower Hamlets Regeneration Strategy	Chris Holme, Jackie Odunoye, Owen Whalley (D&R)	31/03/17
Publish area profiles demonstrating commercial concentrations as destinations	Chris Holme (D&R)	31/03/17
Produce consultation draft version of regeneration strategy for Mayor in Cabinet's consideration	Chris Holme, Jackie Odunoye, Owen Whalley (D&R)	31/03/17

TOWER HAMLETS STRATEGIC PLAN 2016/17 - 2018/19 (DELIVERY PLAN 2016/17)

Activity	Lead Member	Deadline
Improve our ability to secure local employment through S106 agreements with developers building in our borough	Cabinet Member for Work and Economic Growth, Cabinet Member for Strategic Development	31/03/17
Milestone	Lead Officer	Deadline
Cabinet approval to consult on Revised Planning Obligations Supplementary Planning Document (SPD)	Owen Whalley (D&R)	30/04/16
Devise and deliver a training programme to Development Management officers on negotiations in relation to securing local employment benefits in s106 agreements	Owen Whalley (D&R)	30/09/16
Adopt Planning Obligations SPD	Owen Whalley (D&R)	30/09/16
Review and revise as required all existing local employment clauses in s.106 agreements	Owen Whalley (D&R)	30/09/16
Maximise employment and enterprise contributions through planning obligations SPD	Chris Holme (D&R)	31/03/17

TOWER HAMLETS STRATEGIC PLAN 2016/17 - 2018/19 (DELIVERY PLAN 2016/17)

1.2 More residents in good-quality, well-paid jobs		
Activity	Lead Member	Deadline
Expand the Raising Aspirations programme across the borough, to provide intensive support to get long-term unemployed and economically inactive residents into work	Cabinet Member for Work and Economic Growth, Cabinet Member for Strategic Development	31/03/17
Milestone	Lead Officer	Deadline
Finalise contract arrangement for funding	Chris Holme (D&R)	30/04/16
Progress proposals for community based delivery site(s)	Chris Holme (D&R)	31/07/16
Develop a financial model to evaluate the costs and potential savings of various employment interventions to mitigate spend on welfare support and the wider impacts of welfare reform	Chris Holme (D&R)	31/08/16
Produce labour market information briefings on future jobs and requirements	Chris Holme (D&R)	30/09/16
Utilise labour market information briefings to hold sessions for young people, their parents and teachers	Terry Parkin (CS)	30/09/16
Finalise shared customer relationship and tracking system specification	Chris Holme (D&R)	30/09/16
Progress proposals for community based delivery site(s)	Chris Holme (D&R)	30/09/16
Report on year end targets	Chris Holme (D&R)	31/03/17

TOWER HAMLETS STRATEGIC PLAN 2016/17 - 2018/19 (DELIVERY PLAN 2016/17)

Activity	Lead Member	Deadline
Develop an Integrated Employment Service to support higher volumes of local people into work, including graduates into higher skilled jobs	Cabinet Member for Work and Economic Growth	31/03/17
Milestone	Lead Officer	Deadline
Incorporate learning from pilot project on supporting benefit capped households into training and employment	Chris Holme (D&R)	31/05/16
Establish a strong working relationship with Jobcentre Plus to ensure that looked after children receive support into long-term employment	Nasima Patel (CS)	31/08/16
Develop and implement an integrated employment service to align and coordinate Council employment support functions and working with partners	Chris Holme (D&R)	31/12/16
Develop delivery models with key employment partners	Chris Holme (D&R)	31/12/16
Deliver a programme of training to support residents in moving into employment	Chris Holme (D&R)	31/03/17
Deliver council apprenticeships programme - 25 corporate apprenticeships	Chris Holme (D&R)	31/03/17
Develop proposals for the Councils response to the new Apprenticeships public sector target	Chris Holme (D&R)	31/03/17
Activity	Lead Member	Deadline
Improve the quality and availability of skills training and ESOL provision, and better co-ordinate the provision of both third-sector and private sector employment support, including by moving from grant giving to commissioning for employment services	Cabinet Member for Culture	31/03/17
Milestone	Lead Officer	Deadline
Increase the number of Speaking English with Confidence volunteer lead groups to 50 percent	Shazia Hussain (CLC)	31/03/17
Introduce Functional English as a progression route for ESOL learners with Idea Store Learning	Shazia Hussain (CLC)	31/03/17

TOWER HAMLETS STRATEGIC PLAN 2016/17 - 2018/19 (DELIVERY PLAN 2016/17)

Embed Employability Skills in all Maths English and ESOL programmes within Idea Store Learning	Shazia Hussain (CLC)	31/03/17
Develop proposals for future commissioning third and private sector employment interventions aligned to the outcomes of the employment services review	Chris Holme (D&R)	31/03/17
1.3. Young people realising their potential		
Activity	Lead Member	Deadline
Ensure adequate early help for the most vulnerable children and families, with a strong focus on safeguarding	Deputy Mayor Education and Children's Services	31/03/17
Milestone	Lead Officer	Deadline
Establish local data sharing protocols, utilising birth registry data to improve attendance at children's centres	Terry Parkin (CS)	01/08/16
Develop a coordinated programme of universal family support for families with children under the age of 5, that targets those that are identified as in priority need	Terry Parkin (CS)	01/08/16
Ensure that the social care front door has a clear early help offer for those families below the statutory threshold Launch pilot project with staff from children's centres and other tier 2 services being based within the Children's Social Care Front Door teams, with the aim of preventing escalation to tier 3 interventions	Nasima Patel, Terry Parkin (CS)	01/09/16
Ensure alignment of Signs of Safety within the CAF process at tier two, with the aim of strengthened partnership practice	Nasima Patel (CS)	01/12/16
Embed the integrated review of two year olds	Terry Parkin (CS)	01/01/17
Complete the analysis of adolescents on the edge of care as part of the GLA sponsored multi-borough project, alongside an improved in house offer for this group	Nasima Patel (CS)	31/03/17
Work with young people in trouble utilising families and communities for support to reduce harm	Nasima Patel (CS)	31/03/17

TOWER HAMLETS STRATEGIC PLAN 2016/17 - 2018/19 (DELIVERY PLAN 2016/17)

Activity	Lead Member	Deadline
Develop a sustainable offer of support to children with special educational needs (SEN)	Deputy Mayor Education and Children's Services	31/07/16
Milestone	Lead Officer	Deadline
Review SEN provision to ensure the offer is sustainable and high quality in a context of raising demand	Terry Parkin (CS)	30/04/16
Carry out actions and recommendations arising from the review	Terry Parkin (CS)	31/07/16
Activity	Lead Member	Deadline
Improve educational aspiration and attainment	Deputy Mayor Education and Children's Services	31/03/17
Milestone	Lead Officer	Deadline
Monitor the progress of pupils at a school level to support early intervention where individual schools, or groups of pupils, are at risk of underachieving; supporting schools in ensuring all pupils reach their full potential	Terry Parkin (CS)	30/09/16
Provide targeted support to the lowest performing schools to support improvement, and avoid external intervention (including learning and family support interventions especially for Looked After Children) Avoid intervention in our schools by supporting the dissemination of good practice, producing high quality data and intervening earlier when failure is likely	Terry Parkin (CS)	30/09/16
Work with schools to identify under-performing groups and identify and overcome the specific barriers to achievement	Terry Parkin (CS)	31/03/17
Implement an action plan to improve white British pupil attainment in schools	Terry Parkin (CS)	31/03/17
Work across the Council to ensure that data is captured/co-ordinated to promote understanding of how disadvantage can limit educational success	Terry Parkin (CS)	31/03/17

TOWER HAMLETS STRATEGIC PLAN 2016/17 - 2018/19 (DELIVERY PLAN 2016/17)

Activity	Lead Member	Deadline
Ensure better outcomes for looked after children and young people	Deputy Mayor Education and Children's Services	31/03/17
Milestone	Lead Officer	Deadline
Review processes to support children's emotional wellbeing to inform individual bespoke packages and our commissioning intentions practice, increase coverage of the SDQs (Strengths and Difficulties Questionnaire), and use analysis in individual planning and as commissioning intelligence.	Nasima Patel (CS)	30/09/16
Increase CAMHs interventions and offer for foster carers and our children and young people	Nasima Patel (CS)	30/09/16
Support children and young people to be fully involved in their care planning through LAC review process and participation work	Nasima Patel (CS)	31/12/16
Explore the overrepresentation of some groups of young people in the LAC cohort	Nasima Patel (CS)	31/12/16
Develop a clearer offer to support children and young people at the edge of care and develop a clear rehabilitation and enhanced contact package	Nasima Patel (CS)	31/12/16
Ensure that health care plans and passports are in place for all Looked After Children	Nasima Patel (CS)	31/12/16
Review the commissioning arrangements for children and young people in residential care out of borough	Nasima Patel (CS)	31/03/17
Improve educational attainment of Looked After Children in partnership with the Virtual School and Careers Service	Nasima Patel (CS)	31/03/17

TOWER HAMLETS STRATEGIC PLAN 2016/17 - 2018/19 (DELIVERY PLAN 2016/17)

Activity	Lead Member	Deadline
Improve educational and vocational provision at post-16	Deputy Mayor Education and Children's Services	31/03/17
Milestone	Lead Officer	Deadline
Provide parents with information about aspirational progression routes for young people leaving school, college or university including vocational routes	Terry Parkin (CS)	30/09/16
Work with schools to support the development of academic literacy, by providing one to one tuition for students and support teachers which schools can access	Terry Parkin (CS)	31/12/16
Disseminate floor targets for 18 year olds widely, supporting schools in ensuring our most able students have an appropriate range of options when leaving school or college	Terry Parkin (CS)	31/12/16
Work with schools to provide support to vulnerable young people to move into education, training and work so that they can reach their full potential and become active and responsible citizens	Terry Parkin (CS)	01/03/17
In response to the Government's 'Post-16 education and training institutions Area review', produce a local map of post-16 provision and agree an approach to address unevenness of post-16 provision by setting	Terry Parkin (CS)	31/03/17
Develop clear alternatives, in line with Level 2 & Level 3 vocational courses that are being introduced as part of the post -Wolf review of vocational education, to help address unevenness of post-16 provision	Terry Parkin (CS)	31/03/17

TOWER HAMLETS STRATEGIC PLAN 2016/17 - 2018/19 (DELIVERY PLAN 2016/17)

Activity	Lead Member	Deadline
Support all young people to access enrichment and social activities	Deputy Mayor Education and Children's Services	31/03/17
Milestone	Lead Officer	Deadline
Undertaking a strategic review of the youth service, consulting with stakeholders and young people.	Debbie Jones (CS)	30/09/16
Review options for the delivery of youth services for decision by LBTH Executive	Debbie Jones (CS)	31/12/16
<p>Implement changes to youth services to support the desired outcomes below:</p> <ul style="list-style-type: none"> • Promoting the achievement and aspiration of young people measured by accredited outcomes • Promoting young people's rights and responsibilities measured by percentage rates of participation • Recognise the diverse needs of different young people measured by participation levels of equality target groups • Improving opportunities and early support for young people measured by contact and participation with universal and targeted services • Reaching out to young people who are disadvantaged measured by participation rates of young people referred from specialist services 	Debbie Jones (CS)	31/03/17

TOWER HAMLETS STRATEGIC PLAN 2016/17 - 2018/19 (DELIVERY PLAN 2016/17)

1.4 More people living healthy and independently for longer		
Activity	Lead Member	Deadline
Promote healthy lifestyles and address the wider causes of ill health, through a refreshed Health and Wellbeing Strategy, which commits all sections of the council to actively promote the health and wellbeing of all our communities	Cabinet Member for Health and Adult Services	31/12/16
Milestone	Lead Officer	Deadline
Strengthen the systems leadership and role of the board	Somen Banerjee (AS)	01/05/16
Develop and deliver a revised Health and Wellbeing Strategy, fully endorsed and produced by all partners	Somen Banerjee (AS)	01/06/16
Develop and deliver an engagement strategy for all formal partners and the wider public	Somen Banerjee (AS)	01/09/16
Ensure the delivery of a robust communications plan for the wider council, partner organisations and the public	Somen Banerjee (AS)	01/10/16
Activity	Lead Member	Deadline
Improve care and support for vulnerable adults and their carers, integrating with health and promoting independence and keeping people safe from all forms of abuse	Cabinet Member for Health and Adult Services	31/03/17
Milestone	Lead Officer	Deadline
Develop a 2016-19 Carer Strategy with carers and carry out actions for 2016-17, including actions to support carers with employment and wellbeing	Karen Sugars (AS)	01/06/2016
Develop a Prevention strategy for adult social care, acting as a sub-strategy of the Health and Wellbeing Strategy	Somen Banerjee (AS)	01/06/2016
Strengthen and promote practice which enables greater independence and choice for service users	Cath Scholefield (AS)	30/09/2016
Evaluate the Practice Framework and deliver improvements (how social care assessments are carried out) in adult social care	Cath Scholefield (AS)	31/12/2016

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Carry out the adult social care Information Plan, improving early information to support service users to access universal services	Karen Sugars (AS)	31/12/2016
Implement the Ethical Care Charter through our homecare contracts	Karen Sugars (AS)	31/12/2016
Transform older peoples day opportunities and implement the Day Service Review	Karen Sugars (AS)	31/12/2016
Implement the new recovery model for mental health community services	Karen Sugars (AS)	31/12/2016
Implement the Learning Disability Accommodation Plan, supporting more adults with a learning disability in out-of-borough residential care to return to the borough	Karen Sugars (AS)	31/12/2016
Agree and implement an integrated service model with partners to join up Health and Social Care, including 7 day working and expansion of joint teams	Luke Addams (AS)	31/03/2017
Develop initiatives to tackle loneliness and isolation among older people and vulnerable adults	Karen Sugars, Cath Scholefield (AS)	31/03/2017
Activity	Lead Member	Deadline
Keep vulnerable adults safer, minimising harm and neglect	Cabinet Member for Health and Adult Services	31/03/17
Milestone	Lead Officer	Deadline
Adopt new partnership Substance Misuse Strategy 2016-19	Andy Bamber (CLC)	30/07/16
Integrate DAAT and DIP service areas	Andy Bamber (CLC)	30/07/16
Procure and implement new drug / alcohol treatment system	Andy Bamber (CLC)	30/09/16
Undertake research into safeguarding areas of concern including underrepresentation from some ethnic groups and low care home referrals	Kate Bingham (AS)	31/03/17
Deliver actions in 2016-19 Adult Safeguarding Strategy including awareness campaign on safeguarding	Kate Bingham (AS)	31/03/17
Implement the recommendations across all agencies arising from the LGA Peer Review and SAR Action Plans	Luke Addams (AS)	31/03/17

TOWER HAMLETS STRATEGIC PLAN 2016/17 - 2018/19 (DELIVERY PLAN 2016/17)

Activity	Lead Member	Deadline
Deliver the council commitment to the Mental Health Challenge and work with local employers to tackle mental health stigma	Cabinet Member for Health and Adult Services	31/03/17
Milestone	Lead Officer	Deadline
Reduce mental health stigma by carrying out the "Time to Change" pledge and delivering a local awareness campaign on mental health	Somen Banerjee (AS)	30/06/16
Work with local employers, from large corporates and small and medium-sized enterprises to statutory and voluntary sector services, to promote mental wellbeing at work, actively tackle stigma and ensure people with mental health problems can find employment	Somen Banerjee (AS)	30/09/16
Strengthen local initiatives to develop emotional resilience and provide advocacy for people with mental health problems	Somen Banerjee (AS)	01/12/16
Improve support to adults with mental health problems through the delivery of the Mental Health Strategy for 2016-17	Somen Banerjee (AS)	31/03/17
Deliver the Mental Health Challenge and associated action plan, including activities across the full range of the council's services and "mental health impact assessments" for key policies	Somen Banerjee (AS)	31/03/17
Activity	Lead Member	Deadline
Improve participation in sport, and other health promoting activities, at a community level	Cabinet Member for Culture	31/03/17
Milestone	Lead Officer	Deadline
Develop a programme of sports participation for the most inactive residents to further integrate sports development and the public health agenda	Shazia Hussain (CLC)	31/09/16
Develop a Sport & Physical Activity Strategy and consult on the draft Open Space Strategy	Shazia Hussain (CLC)	31/09/16
Support the delivery of a feasibility study for a Lido in Victoria Park	Shazia Hussain (CLC)	31/12/16

TOWER HAMLETS STRATEGIC PLAN 2016/17 - 2018/19 (DELIVERY PLAN 2016/17)

Complete the leisure related schemes including those in the 2016/17 capital programme or funded by S106/budget	Shazia Hussain (CLC)	31/03/17
1.5 Reducing inequality and embracing diversity		
Activity	Lead Member	Deadline
Mitigate the impact of welfare reform on our most vulnerable residents	Statutory Deputy Mayor and Cabinet Member for Housing Management and Performance, Cabinet Member for Work and Economic Growth	31/03/17
Milestone	Lead Officer	Deadline
Develop options for a new Council Tax Reduction Scheme	Steve Hill (RES)	30/06/16
Develop a financial model to evaluate the costs and potential savings of various employment interventions to mitigate spend on welfare support and the wider impacts of welfare reform	Chris Holme (D&R)	31/08/16
Deliver communications and engagement programme to inform residents about forthcoming changes including the lowering of the Benefit Cap to £23k	Steve Hill (RES), Kevin Kewin (LPG)	30/09/16
Develop options for welfare support schemes including Discretionary Housing Payments and Crisis Loans	Steve Hill (RES)	31/10/16
Implement approved CTRS scheme	Steve Hill (RES)	31/03/17
Implement approved welfare support schemes	Steve Hill (RES)	31/03/17
Develop and deliver a renewed multi-agency approach through the Welfare Reform Task Group	Kevin Kewin (LPG)	31/03/17
Explore the impact of Welfare Reform on foster carers and care leavers	Nasima Patel (CS)	31/09/16

TOWER HAMLETS STRATEGIC PLAN 2016/17 - 2018/19 (DELIVERY PLAN 2016/17)

Activity	Lead Member	Deadline
Support more women and black and minority ethnic and disabled residents into employment	Cabinet Member for Work and Economic Growth	31/03/17
Milestone	Lead Officer	Deadline
Deliver the 'Women into Health and Childcare' programme	Chris Holme (D&R)	31/03/17
Implement new placement projects under 'Working Start' for disadvantaged groups	Chris Holme (D&R)	31/03/17
Deliver priorities on children leaving care - 10 leaving care internships	Chris Holme (D&R)	31/03/17
Deliver opportunity for people with disabilities - 20 pre-apprenticeship placements	Chris Holme (D&R)	31/03/17
Activity	Lead Member	Deadline
Tackle obesity amongst primary school aged children with a particular focus on black and Asian children in order to reduce inequalities	Cabinet Member for Health and Adult Services	31/03/17
Milestone	Lead Officer	Deadline
Review of trends in overweight and obesity by ethnicity and gender, and use the findings to better target services to improve uptake and outcomes for black and Asian children	Esther Trenchard-Mabere (AS)	31/07/16
Complete review of the Phase 1 primary school neighbourhood pathfinder projects on making local services more accessible and responsive in relation to maintaining a healthy weight; with recommendations to inform Phase 2	Esther Trenchard-Mabere (AS)	31/07/16
Identify, in partnership with parents, carers and other key stakeholders, local assets and barriers relevant to maintaining a healthy weight which will form the basis of an action plan to improve opportunities, accessibility and uptake for children and families in the Phase 2 primary school neighbourhoods projects	Esther Trenchard-Mabere (AS)	31/12/16
Produce progress report on Phase 2 primary school neighbourhood pathfinders	Esther Trenchard-Mabere (AS)	31/03/17

TOWER HAMLETS STRATEGIC PLAN 2016/17 - 2018/19 (DELIVERY PLAN 2016/17)

Activity	Lead Member	Deadline
Respect, value and celebrate our cultural history and diversity	Cabinet Member for Culture, Statutory Deputy Mayor (Lead for Faith Communities)	31/03/17
Milestone	Lead Officer	Deadline
Complete a sustainability review of the Council's arrangements for the events in parks programme	Shazia Hussain (CLC)	30/09/16
Deliver a series of community festivals and events which commemorate key cultural dates and activities, including St George's Day, Chinese New Year, Holocaust Memorial Day, Martyrs Day, Black History Month, Diwali, Christmas and Eid	Shazia Hussain (CLC)	31/03/17
Interfaith Week	Kevin Kewin (LPG)	30/11/16
International Day for Disabled People		31/12/16
LGBT History Month		28/02/17
International Women's Week		31/03/17

Priority Outcome 2: Creating and maintaining a vibrant, successful place		
2.1 An improved local environment		
Activity	Lead Member	Deadline
Ensure that the borough is clean to the highest possible standards	Cabinet Member for Environment	30/09/16
Milestone	Lead Officer	Deadline
Provide a statement of operational requirements of depot based services to inform the council's Asset Strategy	Simon Baxter (CLC)	30/04/16
Adopt and implement the Anti-Defacement Policy	Simon Baxter (CLC)	30/09/16
Develop and implement a targeted litter campaign promoting Your Place, Your Space	Simon Baxter (CLC)	30/09/16
Re-zone levels of cleansing in the borough to reflect population growth and increases in footfall areas	Simon Baxter (CLC)	30/09/16
Introduce 19 additional street sweepers and two waste vehicles to assist in the sweeping and fly-tipping issues across the borough	Simon Baxter (CLC)	30/09/16
Activity	Lead Member	Deadline
Improve waste management and recycling performance	Cabinet Member for Environment	31/03/17
Milestone	Lead Officer	Deadline
Review residual waste and recycling provision by reviewing the Council's current policies and service standards	Simon Baxter (CLC)	31/05/16
Procure the Waste Disposal contract and interim recycling contract	Simon Baxter (CLC)	31/08/16
Engage residents, community leaders and RPs to raise awareness of waste management and recycling issues on estates through a targeted communications campaign, education and outreach	Simon Baxter (CLC)	31/03/17
Establish an annual RP public realm conference	Simon Baxter (CLC)	31/03/17

TOWER HAMLETS STRATEGIC PLAN 2016/17 - 2018/19 (DELIVERY PLAN 2016/17)

Support one Registered Provider to develop a tenant and landlord-registered provider charter Work with Registered Providers to establish a set of principles that RPs would support and promote with an aim to improving recycling performance, reducing waste and reducing the associated costs	Simon Baxter (CLC)	31/03/17
Activity	Lead Member	Deadline
Reduce the impacts of traffic on our residents, making our borough one of the best in London to walk or cycle in and building a sustainable approach to road use and parking policy	Cabinet Member for Environment	31/03/17
Milestone	Lead Officer	Deadline
Review the impact of the experimental 20 mph limit and further traffic calming to promote safer driving	Simon Baxter (CLC)	01/11/16
Complete the development of parking policy based upon the findings of the review of current parking policies	Simon Baxter (CLC)	31/03/17
Implement the Borough Cycling Strategy including new and improved cycle routes and parking facilities	Simon Baxter (CLC)	31/03/17

TOWER HAMLETS STRATEGIC PLAN 2016/17 - 2018/19 (DELIVERY PLAN 2016/17)

Activity	Lead Member	Deadline
Manage development pressure through the preparation of a new Local Plan and provide effective local infrastructure, services and facilities	Executive Mayor	31/03/17
Milestone	Lead Officer	Deadline
Develop a new 5-year markets strategy (2016-2021) [MOVED TO DIFFERENT SECTION]	Andy Bamber (CLC)	31/05/16
Comment on the initial draft of the Greater London Authority (GLA) Isle of Dogs and South Poplar Opportunity Area Planning Framework (OAPF)	Owen Whalley (D&R)	31/05/16
Develop new market business improvement and investment plans- MOVED TO DIFFERENT SECTION]	Andy Bamber (CLC)	31/07/16
Implement the Infrastructure Delivery Framework to ensure the effective delivery of local infrastructure	Owen Whalley (D&R)	31/07/16
Provide representations on behalf of the Council to OAPF consultation	Owen Whalley (D&R)	31/07/16
Complete review of existing planning policies to ensure development delivers local priorities	Owen Whalley (D&R)	31/08/16
Approve Flood Plan and commence implementation	Simon Baxter (CLC)	30/09/16
Develop and implement a process for engaging local people on the CIL Neighbourhood Portion	Owen Whalley (D&R)	30/09/16
Complete investigation into requiring developers to publish Planning Viability Assessments in accordance with Mayoral Transparency Agenda	Owen Whalley (D&R)	30/09/16
Consult on the draft Local Plan under Regulation 18	Owen Whalley (D&R)	30/11/16
Publish the Proposed Submission Draft Local Plan under Regulation 19	Owen Whalley (D&R)	31/03/17
Commence review of LBTH Community Infrastructure Levy to ensure maximum benefit from development on local infrastructure delivery is secured, producing a Draft Charging Schedule	Owen Whalley (D&R)	31/03/17
Prepare Council's final input to OAPF SPG before it is finalised	Owen Whalley (D&R)	31/03/17

TOWER HAMLETS STRATEGIC PLAN 2016/17 - 2018/19 (DELIVERY PLAN 2016/17)

Activity	Lead Member	Deadline
Improve and enhance the environmental sustainability of the borough; reduce carbon emissions, enhance biodiversity and alleviate fuel poverty	Cabinet Member for Strategic Development, Cabinet Member for Environment	31/03/17
Milestone	Lead Officer	Deadline
Review and refresh all current environmental strategies and action plans and develop the boroughs Climate Change Mitigation and Adaptation Strategy	Jackie Odunoye (D&R)	30/09/16
Progress the Carbon Reduction Plan for Council buildings and implement projects to reduce costs	Jackie Odunoye (D&R)	31/12/16
Develop a grant funded scheme through the Carbon Fund to deliver community based energy and carbon reduction projects	Jackie Odunoye (D&R)	31/12/16
Continue with the fuel switching scheme and deliver home energy efficiency projects	Jackie Odunoye (D&R)	31/03/17
Implement the council's biodiversity strategy and deliver year 2 of the action plan	Jackie Odunoye (D&R)	31/03/17

TOWER HAMLETS STRATEGIC PLAN 2016/17 - 2018/19 (DELIVERY PLAN 2016/17)

2.2 Better quality homes for all		
Activity	Lead Member	Deadline
Increase the availability of good quality housing, including family sized homes across all tenures	Cabinet Member for Strategic Development	31/03/17
Milestone	Lead Officer	Deadline
Review the HRA Medium Term Financial strategy and 30 year business plan following Government legislative changes	Chris Holme (D&R)	31/07/16
Introduce the landlord licensing scheme in key wards and investigate the need for additional HMO licensing pending Central Government's review [MOVED TO ANOTHER ACTIVITY]	Andy Bamber (CLG)	01/10/16
Produce overarching Housing Strategy and action plan for all tenures	Jackie Odunoye (D&R)	31/10/16
Improve the accommodation options available to care leavers.	Nasima Patel (CS)	31/12/16
Deliver commitment to build new Council homes	Jackie Odunoye (D&R)	31/03/17
Increase the availability of affordable housing including family sized housing	Jackie Odunoye (D&R)	31/03/17
Work with Registered Providers and Planning to deliver 'affordable' housing that is affordable to local people	Jackie Odunoye (D&R)	31/03/17
Review performance and challenge underperforming Registered Providers [MOVED TO ANOTHER ACTIVITY]	Jackie Odunoye (D&R)	31/03/17
Reduce numbers on the accessible housing register matching clients with new bespoke adapted affordable homes for disabled people on P120	Jackie Odunoye (D&R)	31/03/17
Progress recommendations of the Affordability Commission	Jackie Odunoye (D&R)	31/03/17
Support the work of Tower Hamlets Housing Forum Executive and its subgroups, ensuring Council priorities are captured [MOVED TO ANOTHER ACTIVITY]	Jackie Odunoye (D&R)	31/03/17
Deliver an efficient Disabled Facilities Grants and Adaptation programme in line with established service standards [MOVED TO ANOTHER ACTIVITY]	Jackie Odunoye (D&R)	31/03/17

TOWER HAMLETS STRATEGIC PLAN 2016/17 - 2018/19 (DELIVERY PLAN 2016/17)

Lobby for stronger powers against overseas buyers and empty properties Lobby for stronger powers against overseas buyers leaving their properties empty	Jackie Odunoye (D&R)	31/03/17
Support delivery of partner RSLs regeneration programmes, where appropriate, through deployment of CPO powers to assist their land assembly	Jackie Odunoye (D&R)	31/03/17
Support developers' provision of affordable housing through the use of the Council's Rights of Light powers	Jackie Odunoye (D&R)	31/03/17
Manage and deliver transformational regeneration of the council's own housing estates (Ocean Estate and Blackwall Reach)	Jackie Odunoye (D&R)	31/03/17
Review the HRA Medium Term Financial strategy and 30 year business plan following Government legislative changes	Chris Holme (D&R)	31/03/17
Assess alternative housing delivery vehicles to maximise the number of affordable homes, part funded through right-to-buy receipts going forward	Chris Holme (D&R)	31/03/17
Activity	Lead Member	Deadline
Maintain and improve the quality of council housing stock and housing management services	Statutory Deputy Mayor and Cabinet Member for Housing Management and Performance	31/03/17
Milestone	Lead Officer	Deadline
Procure Capital Delivery Framework	Jackie Odunoye (D&R)	31/12/16
Deliver the agreed 16/17 Major Works programme	Jackie Odunoye (D&R)	31/03/17
Support THH to deliver its Business Plan and Service Improvement plan	Jackie Odunoye (D&R)	31/03/17
Develop effective responses to the Government's new housing agenda	Jackie Odunoye (D&R)	31/03/17
Develop and establish a new leasehold engagement model	Jackie Odunoye (D&R)	31/03/17

TOWER HAMLETS STRATEGIC PLAN 2016/17 - 2018/19 (DELIVERY PLAN 2016/17)

Activity	Lead Member	Deadline
Improve the quality of privately rented stock in the borough	Statutory Deputy Mayor and Cabinet Member for Housing Management and Performance	31/03/17
Milestone	Lead Officer	Deadline
Develop options to establish a not for profit lettings agency to improve standards for private renters	Jackie Odunoye (D&R)	30/09/16
Introduce the landlord licensing scheme in key wards and investigate the need for additional HMO licensing pending Central Government's review	Andy Bamber (CLC)	01/10/16
Deliver an efficient Disabled Facilities Grants and Adaptation programme in line with established service standards	Jackie Odunoye (D&R)	31/03/17
Activity	Lead Member	Deadline
Improve the quality and management of RP stock in the borough	Statutory Deputy Mayor and Cabinet Member for Housing Management and Performance	31/03/17
Milestone	Lead Officer	Deadline
Review performance and challenge underperforming Registered Providers	Jackie Odunoye (D&R)	31/03/17
Oversee the work of Tower Hamlets Housing Forum Executive and its subgroups, ensuring Council priorities are captured	Jackie Odunoye (D&R)	31/03/17
Agree a charter with RPs to capture priority standards	Jackie Odunoye (D&R)	31/03/17

TOWER HAMLETS STRATEGIC PLAN 2016/17 - 2018/19 (DELIVERY PLAN 2016/17)

Activity	Lead Member	Deadline
Tackle homelessness, including through improved prevention and a reduction in families in temporary accommodation	Statutory Deputy Mayor and Cabinet Member for Housing Management and Performance	31/03/17
Milestone	Lead Officer	Deadline
Develop options to establish a not for profit lettings agency to improve standards for private renters	Jackie Odunoye (D&R)	30/09/16
Ensure good quality housing advice and services are provided to tenants, leaseholders, residents and homeless households	Jackie Odunoye (D&R)	31/12/16
Reduce the numbers of homeless families in temporary accommodation and limit the numbers of homeless families in B&B accommodation	Jackie Odunoye (D&R)	31/03/17
2.3 Less crime and anti-social behaviour		
Activity	Lead Member	Deadline
Work with our partners to target resources to reduce crime	Deputy Mayor and Cabinet Member for Community Safety	31/03/17
Milestone	Lead Officer	Deadline
Develop a Council ASB Strategy	Andy Bamber (CLC)	31/08/16
Commence work to assess unreported Domestic Violence within the Somali community [Somali Task Force]	Andy Bamber (CLC)	30/12/16
Complete a review of the Council policies relating to CCTV	Andy Bamber (CLC)	31/03/17
Deliver the Partnership Community Safety Plan with our partners	Andy Bamber (CLC)	31/03/17
Support the Hate Crime Panel to meet Monthly and the No Place for Hate Forum quarterly with data from Police updating on Hate Crime incidences and actions	Andy Bamber (CLC)	31/03/17

TOWER HAMLETS STRATEGIC PLAN 2016/17 - 2018/19 (DELIVERY PLAN 2016/17)

Activity	Lead Member	Deadline
Step up activity to tackle anti-social behaviour 24/7	Deputy Mayor and Cabinet Member for Community Safety	31/03/16
Milestone	Lead Officer	Deadline
Increase the number of THEOs and response rates to ASB	Andy Bamber (CLC)	30/06/16
Target resources to reduce crime and tackle ASB through partnership tasking meetings	Andy Bamber (CLC)	01/10/16
Develop further integrated working between Safer Communities ASB Team and Housing	Andy Bamber (CLC)	01/11/16
Improve the responsiveness and visibility of local ASB services through improved response noise services	Andy Bamber (CLC)	31/03/17
Consult on the introduction of a late night levy and report back to the Executive	Andy Bamber (CLC)	31/03/17
Activity	Lead Member	Deadline
Reduce the prevalence of illegal activity in relation to the sex industry	Deputy Mayor and Cabinet Member for Community Safety	31/07/16
Milestone	Lead Officer	Deadline
Use the Police Task Force to target areas blighted by street prostitution	Andy Bamber (CLC)	31/05/16
Deliver the partnership 'Violence Against Women and Girls' (VAWG) programme	Andy Bamber (CLC)	31/07/16
Complete and sign off the VAWG Strategy and action plan for 2016-19	Andy Bamber (CLC)	01/10/16

TOWER HAMLETS STRATEGIC PLAN 2016/17 - 2018/19 (DELIVERY PLAN 2016/17)

2.4 Engaged, resilient and cohesive communities		
Activity	Lead Member	Deadline
Engage and communicate effectively with local people	Executive Mayor	31/03/17
Milestone	Lead Officer	Deadline
Develop new communication model to respond to the communications review and changes to East End Life	John Seekings (LPG)	18/05/16
Deliver the actions within the Best Value Communications Plan	John Seekings (LPG)	31/05/16
Develop a Community Engagement Strategy and Delivery Plan	Kevin Kewin (LPG)	30/06/16
Map and review the mechanisms for the community to engage in decision making and policy development	Kevin Kewin (LPG)	30/09/16
Develop the local ward forum arrangements in line with the Partnership review	Robin Beattie (CLC)	31/10/16
Ensure the rights of children looked after are respected and their views and wishes are heard and acted upon by decision-makers	Nasima Patel (CS)	31/12/16
Deliver the Communications Strategy	John Seekings (LPG)	31/03/17
Implement programme of Mayoral engagement and assemblies	John Seekings (LPG)	31/03/17
Activity	Lead Member	Deadline
Establish a new collaborative relationship with the voluntary and community sector to deliver priority outcomes and build strong communities	Executive Mayor, Deputy Mayor Education and Children's Services	31/03/17
Milestone	Lead Officer	Deadline
Deliver all activities within the Grants Best Value Action Plan	Zena Cooke (RES)	30/09/16
Work with procurement and services to develop an outcomes based commissioning framework based on Community Plan and Strategic Plan priorities	Zena Cooke (RES)	30/09/2016
Map need and provide a needs assessment which helps businesses to focus their investment and CSR activity	Zena Cooke (RES)	30/09/2016

TOWER HAMLETS STRATEGIC PLAN 2016/17 - 2018/19 (DELIVERY PLAN 2016/17)

Complete year 1 actions from the Voluntary and Community Sector Strategy Delivery Plan	Zena Cooke (RES)	31/03/17
Activity	Lead Member	Deadline
Co-produce services with local residents	Executive Mayor	31/03/17
Milestone	Lead Officer	Deadline
Produce a detailed model and guidance for increasing co-production of local services including a transition plan	Kevin Kewin (LPG)	30/10/2016
Work with services to review key strategies and policies to reflect greater co-production	Kevin Kewin (LPG)	31/03/2017
Work with commissioners in services to ensure a co-production model of commissioning is piloted in each council department	Kevin Kewin (LPG)	31/03/2017
Develop 5 pocket parks with the local community and public health services	Shazia Hussain (CLC)	31/03/2017
Activity	Lead Member	Deadline
Promote community cohesion, bringing different parts of the community together, tackling divisions and encouraging positive relationships	Deputy Mayor and Cabinet Member for Community Safety	31/03/17
Milestone	Lead Officer	Deadline
Develop a project plan for s106 related pilot community cohesion projects	Kevin Kewin (LPG)	30/06/16
Develop and deliver a programme of activities within schools which raises awareness of community cohesion and helps foster the principles of One Tower Hamlets.	Terry Parkin (CS)	30/09/16
Community Equalities Forums develop action plans to address issues raised and work with partners to deliver them	Kevin Kewin (LPG)	30/09/16
Bring together key stakeholders to develop and deliver a cohesion action plan to strengthen community cohesion in the borough	Kevin Kewin (LPG)	31/03/17

TOWER HAMLETS STRATEGIC PLAN 2016/17 - 2018/19 (DELIVERY PLAN 2016/17)

Activity	Lead Member	Deadline
Deliver our Prevent programme to tackle radicalisation	Deputy Mayor and Cabinet Member for Community Safety	31/03/17
Milestone	Lead Officer	Deadline
Bid for funded projects via the Home Office	Andy Bamber (CLC)	31/07/16
Complete a local Prevent Delivery Action Plan based on funded projects and signed off by the Prevent Board	Andy Bamber (CLC)	31/08/16
Complete an annual review of activity and the action plan with outcomes achieved	Andy Bamber (CLC)	31/03/17
Establish a cross borough forum to address radicalism	Andy Bamber (CLC)	31/03/16
Activity	Lead Member	Deadline
Increase participation in our core cultural offer specific to Idea Stores and Leisure Centres	Cabinet Member for Culture	31/03/17
Milestone	Lead Officer	Deadline
Implement the renewed Idea Stores Strategy	Shazia Hussain (CLC)	31/10/16
Further develop Idea Stores engagement, including delivery of employment and job brokerage services	Shazia Hussain (CLC)	31/03/17
Consult on the draft Leisure Facilities Strategy	Shazia Hussain (CLC)	31/10/16
Deliver an annual Community Engagement Plan with the leisure provider GLL	Shazia Hussain (CLC)	31/03/17
Further develop the digital access offer and enhanced archiving proposals for the borough's history archives	Shazia Hussain (CLC)	31/03/17
Develop and deliver a communications programme on the council's core cultural offer	Shazia Hussain (CLC) John Seekings (LPG)	31/03/17

Enabling Objective: a transformed council, making best use of resources and with an outward looking culture

Activity	Lead Member	Deadline
Make best use of council resources through effective procurement, exploiting the value and use of assets and maximising income from local growth	Cabinet Member for Resources	31/03/17
Milestone	Lead Officer	Deadline
Deliver all activities within the Property Best Value Action Plan	Ann Sutcliffe (D&R)	31/05/16
Undertake a high level operational property review	Ann Sutcliffe (D&R)	30/09/16
Undertake a detailed review of the top 20% of the poorest performing buildings (arising from the high level operational property review)	Ann Sutcliffe (D&R)	31/03/17
Deliver all activities within the Procurement Best Value Action Plan	Neville Murton (RES)	30/04/16
Ensure a new central Procurement Service structure is in place, delivering compliance and efficient planned activity	Neville Murton (RES)	31/10/16
Maximise income from local growth	Roger Jones (RES)	31/03/17
Activity	Lead Member	Deadline
Ensure an organisational culture based on transparency, trust and effective relationships	Executive Mayor	31/03/17
Milestone	Lead Officer	Deadline
Develop the corporate parenting model to support all partners to play a greater role	Nasima Patel (CS)	31/04/16
Develop an Action Plan to support improved working relationships informed by the SOLACE review	Melanie Clay (LPG)	30/05/16
Communicate revised approach to Whistleblowing (tbc)	Minesh Jani, Simon Kilbey (RES)	30/06/16
Implement revised scrutiny arrangements to support improved transparency	Kevin Kewin (LPG)	30/09/16
Undertake a review of Health and Safety governance	Andy Bamber (CLC)	31/10/16

TOWER HAMLETS STRATEGIC PLAN 2016/17 - 2018/19 (DELIVERY PLAN 2016/17)

Deliver all activities within the Organisational Culture Best Value Action Plan	Melanie Clay (LPG)	31/12/16
Report progress on implementing the findings of the Overview and Scrutiny Transparency Commission and the Mayor's Transparency Protocol	Melanie Clay (LPG)	31/03/17
Activity	Lead Member	Deadline
Deliver an organisational transformation programme to ensure effective responsive front line services and efficient cost-effective support services, enabled by ICT and including a new Civic Centre	Cabinet Member for Resources	30/09/16
Milestone	Lead Officer	Deadline
Appoint an architect-led design team for the civic centre project	Ann Sutcliffe (D&R)	30/04/16
Develop a Resource Plan to fund transformation and the new Civic Centre	Neville Murton (RES)	01/06/16
Agree the business continuity plan for Mulberry Place	Ann Sutcliffe (D&R)	30/06/16
Complete priority surveys for the old Royal London Hospital site	Ann Sutcliffe (D&R)	31/07/16
Commence a corporate service Transformation Programme	Zena Cooke (RES)	30/08/16
Agree the procurement route for contractor partner (Civic Centre)	Ann Sutcliffe (D&R)	30/09/16
Produce the council's MTFs including the budget for 2017/18	Neville Murton (RES)	10/01/17
Develop the strategic ICT partnership	Sean Green (RES)	31/03/17
Develop and implement the council's Digital Transformation Programme	Sean Green (RES)	31/03/17

TOWER HAMLETS STRATEGIC PLAN 2016/17 - 2018/19 (DELIVERY PLAN 2016/17)

Activity	Lead Member	Deadline
Develop an effective workforce strategy, with appropriate skills and representative of the community	Cabinet Member for Resources	31/08/16
Milestone	Lead Officer	Deadline
Develop the Workforce Strategy	Simon Kilbey (RES)	30/04/16
Identify and agree workforce performance indicators and targets for 2016/17 and future years	Simon Kilbey (RES)	31/06/16
Develop a 5 year workforce plan detailing actions, timescales and resource requirements to achieve the workforce strategy	Simon Kilbey (RES)	31/06/16
Commission a staff engagement programme and a learning and development programme, taking account of organisational need and aligned to workforce principles	Simon Kilbey (RES)	31/08/16
Activity	Lead Member	Deadline
Nurture an outward looking culture, by asserting our place and relationships in London	Executive Mayor	31/03/17
Milestone	Lead Officer	Deadline
Work alongside other Central London authorities as part of the Area Based Skills Review	Shazia Hussain (CLC), Chris Holme (D&R)	30/06/16
Collaborate with other London Boroughs and the GLA to develop new Programmes that addresses local needs	Chris Holme (D&R)	31/10/16
Report progress on the multi-borough Integrated Care Pioneer programme involving Newham and Waltham Forest	Luke Addams (AS)	31/03/17
Review the Council's approach to sub-regional devolution and joint working with other London Boroughs	Kevin Kewin (LPG)	31/03/17