

## Appendix B - Summary MTFS Savings Tracker 2021-24

	2021-22						2022-23						2023-24					
	Savings target	Slippage from previous year	Revised Savings target	Forecast savings achievable	Savings slippage	Unachievable or (over delivery)	Savings target	Slippage from previous year	Revised Savings target	Forecast savings achievable	Savings slippage	Unachievable or (over delivery)	Savings target	Slippage from previous year	Revised Savings target	Forecast savings achievable	Savings slippage	Unachievable or (over delivery)
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
<b>Directorate</b>																		
Health, Adults & Community	5,366	353	5,719	5,719	-	-	1,295	-	1,295	1,295	-	-	171	-	171	171	-	-
Children & Culture	5,126	585	5,711	4,468	1,243	-	1,552	1,243	2,795	2,795	-	-	380	-	380	380	-	-
Place	3,190	700	3,890	2,790	1,000	100	1,045	1,000	2,045	2,045	-	-	5,216	-	5,216	5,216	-	-
Governance	348	-	348	291	57	-	200	57	257	257	-	-	-	-	-	-	-	-
Resources	3,330	1,858	5,188	4,138	450	600	200	450	650	650	-	-	700	-	700	700	-	-
Cross-Directorate / Corporate	6,275	1,664	7,939	4,142	3,108	689	4,880	3,108	7,988	5,988	2,000	-	785	2,000	2,785	2,435	-	350
<b>Total</b>	<b>23,635</b>	<b>5,160</b>	<b>28,795</b>	<b>21,548</b>	<b>5,858</b>	<b>1,389</b>	<b>9,172</b>	<b>5,858</b>	<b>15,030</b>	<b>13,030</b>	<b>2,000</b>	<b>-</b>	<b>7,252</b>	<b>2,000</b>	<b>9,252</b>	<b>8,902</b>	<b>-</b>	<b>350</b>
<b>Savings Achievement Status</b>																		
Delivered / On Target	15,986	2,746	18,732	18,720	12	-	6,312	12	6,324	6,324	-	-	5,902	-	5,902	5,902	-	-
Slipping but Achievable	7,049	1,164	8,213	2,828	5,385	-	2,510	5,385	7,895	5,895	2,000	-	900	2,000	2,900	2,900	-	-
Undeliverable / Unachievable	600	1,250	1,850	-	461	1,389	-	461	461	461	-	-	350	-	350	-	-	350
<b>Total</b>	<b>23,635</b>	<b>5,160</b>	<b>28,795</b>	<b>21,548</b>	<b>5,858</b>	<b>1,389</b>	<b>8,822</b>	<b>5,858</b>	<b>14,680</b>	<b>12,680</b>	<b>2,000</b>	<b>-</b>	<b>7,152</b>	<b>2,000</b>	<b>9,152</b>	<b>8,802</b>	<b>-</b>	<b>350</b>











Reference	PMO Project Reference	Year Approved	Title	Dir.	Directorate	Service Area	Savings Achievement Status	2021-22						2022-23						2023-24								
								Savings target	Slippage from previous year	Revised Savings target	Forecast savings achievable	Savings slippage	Unachievable or (over delivery)	Forecast Savings RAG	Project Status RAG	Status update	Savings target	Slippage from previous year	Revised Savings target	Forecast savings achievable	Savings slippage	Unachievable or (over delivery)	Savings target	Slippage from previous year	Revised Savings target	Forecast savings achievable	Savings slippage	Unachievable or (over delivery)
								£'000	£'000	£'000	£'000	£'000	£'000				£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
SAV / ALL 002 / 20-21		2020-21	Greater Commercialisation - Reprofitting of agreed savings (SAV/ ALL 007 / 19-20)	ALL	Cross-Directorate / Corporate	All	Slipping but Achievable	500	-	500	69	431	-	Amber	Amber	1. There have been savings achieved through the review of 2021-22 fees & charges. This review identified £39k extra income through the introduction of household bulky waste charges after 2 free collections and Commercial bulky waste charges, and £30k extra income in Registrars Services. 2. The remaining savings of £431k are being identified through increased venue hire. It is requested that the delayed achievement is offset through the Covid non-	2,000	431	2,431	431	2,000	-	-	2,000	-	-	-	
SAV / ALL 003 / 20-21		2020-21	Fees & Charges - reprofiled through SAV/ COP 003 / 21-22	ALL	Cross-Directorate / Corporate		Delivered / On Target	545	-	545	545			Green	Green	1. Savings have been allocated to service directorate income budgets that were agreed for increased fees & charges.	420	-	420	420		-	235	-	235	235		-
SAV / ALL 002 / 21-22		2021-22	Change of working hours and use of Flexible Retirement schemes	COP	Cross-Directorate / Corporate	Workforce	Slipping but Achievable	200	-	200		200	-	Red	Red	1. Slippage is requested to be funded from the Covid non-ringfenced emergency grant.	400	200	600	600		-	200	-	200	200		-
SAV / ALL 003 / 21-22		2021-22	Review of Senior Leadership Team	COP / GOV	Cross-Directorate / Corporate	Senior Management	Slipping but Achievable	330	-	330	314	16	-	Amber	Green	1. £314k has been achieved in 2021-22 through the merging of two Corporate Director posts into the joint CD Resources and Governance post, and the deletion of the Divisional Director Property & Major Programmes post. 2. The remaining £16k will be achieved in 2022-23, together with the 2022-23 savings target of £110k, through future Senior Leadership Team changes.	110	16	126	126		-	-	-	-	-	-	-
SAV / COP 001 / 21-22		2021-22	Income Through Housing Companies - reprofile of agreed saving SAV/ RES 08 / 18-19	COP	Cross-Directorate / Corporate	Housing	Undeliverable / Unachievable							Red	Red	1. There is currently no activity within the housing companies and as a result this saving was agreed through the 2021-24 MTFs to be re-profiled to 2023-24. 2. A review of the use of the housing companies is being undertaken with a view to having a clear strategy around their roles and any savings that could be delivered.	-	-	-	-		-	250	-	250		250	
SAV / COP 002 / 21-22		2021-22	THH - Potential support service Savings - reprofile of agreed saving SAV/ RES 09 / 18-19	COP	Cross-Directorate / Corporate	Housing	Undeliverable / Unachievable							Red	Red	1. The saving relates to support service savings from the insourcing of THH. 2. A decision has been taken to retain the current ALMO for a minimum of four years and as a result this saving was agreed through the 2021-24 MTFs to be re-profiled to 2023-24.	-	-	-	-		-	100	-	100		100	