

Appendix B - Summary MTFS Savings Tracker 2021-24

	2021-22						2022-23						2023-24					
	Savings target	Slippage from previous year	Revised Savings target	Forecast savings achievable	Savings slippage	Unachievable or (over delivery)	Savings target	Slippage from previous year	Revised Savings target	Forecast savings achievable	Savings slippage	Unachievable or (over delivery)	Savings target	Slippage from previous year	Revised Savings target	Forecast savings achievable	Savings slippage	Unachievable or (over delivery)
	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Directorate																		
Health, Adults & Community	5,366	353	5,719	5,086	633	-	1,366	633	1,999	1,999	-	-	100	-	100	100	-	-
Children & Culture	5,126	585	5,711	3,038	1,924	749	1,552	1,924	3,476	3,476	-	-	380	-	380	380	-	-
Place	3,190	700	3,890	2,790	1,000	100	1,025	1,000	2,025	2,025	-	-	5,216	-	5,216	5,216	-	-
Governance	348	-	348	331	17	0	200	17	217	217	-	-	-	-	-	-	-	-
Resources	3,330	1,858	5,188	4,038	785	365	200	785	985	985	-	-	700	-	700	700	-	-
Cross-Directorate / Corporate	6,275	1,664	7,939	4,167	3,772	-	4,880	3,772	8,652	8,142	-	510	785	-	785	435	-	350
Total	23,635	5,160	28,795	19,450	8,131	1,214	9,223	8,131	17,354	16,844	-	510	7,181	-	7,181	6,831	-	350
Savings Achievement Status																		
Delivered / On Target	13,462	2,158	15,620	15,620	-	-	5,972	-	5,972	5,972	-	-	5,631	-	5,631	5,631	-	-
Slipping but Achievable	8,817	1,517	10,334	3,588	6,746	0	3,141	6,746	9,887	9,887	-	-	1,200	-	1,200	1,200	-	-
Undeliverable / Unachievable	1,356	1,485	2,841	242	1,385	1,214	110	1,385	1,495	985	-	510	350	-	350	-	-	350
Total	23,635	5,160	28,795	19,450	8,131	1,214	9,223	8,131	17,354	16,844	-	510	7,181	-	7,181	6,831	-	350

Reference	Year Approved	Title	Dir.	Directorate	Service Area	Savings Achievement Status	2021-22						2022-23						2023-24												
							Savings target	Slippage from previous	Revised Savings target	Forecast savings achievable	Savings slippage	Unachievable or (over)	Forecast Savings RAG	Project Status RAG	Status update	Savings target	Slippage from previous	Revised Savings target	Forecast savings achievable	Savings slippage	Unachievable or (over)	Savings target	Slippage from previous	Revised Savings target	Forecast savings achievable	Savings slippage	Unachievable or (over)				
SAV / ALL 002 / 20-21	2020-21	Greater Commercialisation - Re-profiling of agreed savings (SAV/ ALL 007 / 19-20)	ALL	Cross-Directorate / Corporate	All	Slipping but Achievable	500	-	500	69	431	-	Amber	Amber	1. There have been savings achieved through the review of 2021-22 fees & charges. This review identified £39k extra income through the introduction of household bulky waste charges after 2 free collections and Commercial bulky waste charges, and £30k extra income in Registrars Services. 2. The remaining savings of £431k are being identified through the Commercialisation Board. It is requested that the delayed achievement is offset through the Covid non-ringfenced grant.	2,000	431	2,431	2,431	-	-	-	-	-	-	-	-	-	-	-	-
SAV / ALL 003 / 20-21	2020-21	Fees & Charges - reprofiled through SAV/ COP 003 / 21-22	ALL	Cross-Directorate / Corporate		Delivered / On Target	545	-	545	545	-	Green	Green	1. Savings have been allocated to service directorate income budgets that were agreed for increased fees & charges.	420	-	420	420	-	-	235	-	235	235	-	-	-	-	-	-	-
SAV / ALL 002 / 21-22	2021-22	Change of working hours and use of Flexible Retirement schemes	COP	Cross-Directorate / Corporate	Workforce	Slipping but Achievable	200	-	200	200	-	Red	Red	1. Slippage is requested to be funded from the Covid non-ringfenced emergency grant.	400	200	600	600	-	-	200	-	200	200	-	-	-	-	-	-	-
SAV / ALL 003 / 21-22	2021-22	Review of Senior Leadership Team	COP / GOV	Cross-Directorate / Corporate	Senior Management	Slipping but Achievable	330	-	330	314	16	Amber	Green	1. £314k has been achieved in 2021-22 through the merging of two Corporate Director posts into the joint CD Resources and Governance post, and the deletion of the Divisional Director Property & Major Programmes post. 2. The remaining £16k will be achieved in 2022-23, together with the 2022-23 savings target of £110k, through future Senior Leadership Team changes.	110	16	126	126	-	-	-	-	-	-	-	-	-	-	-	-	-
SAV / COP 001 / 21-22	2021-22	Income Through Housing Companies - reprofile of agreed saving SAV/ RES 08 / 18-19	COP	Cross-Directorate / Corporate	Housing	Undeliverable / Unachievable	-	-	-	-	-	-	Red	Red	1. There is currently no activity within the housing companies and as a result this saving was agreed through the 2021-24 MTFS to be re-profiled to 2023-24. 2. A review of the use of the housing companies is being undertaken with a view to having a clear strategy around their roles and any savings that could be delivered.	-	-	-	-	-	-	250	-	250	-	-	-	-	-	-	250
SAV / COP 002 / 21-22	2021-22	THH - Potential support service Savings - reprofile of agreed saving SAV/ RES 09 / 18-19	COP	Cross-Directorate / Corporate	Housing	Undeliverable / Unachievable	-	-	-	-	-	-	Red	Red	1. The saving relates to support service savings from the in-sourcing of THH. 2. A decision has been taken to retain the current ALMO for a minimum of four years and as a result this saving was agreed through the 2021-24 MTFS to be re-profiled to 2023-24.	-	-	-	-	-	-	100	-	100	-	-	-	-	-	-	100