


<p>Non-Executive Report of the:</p> <p><b>Health and Wellbeing Board</b></p> <p>Monday 13 May 2019</p>	
<p><b>Report of:</b> Somen Banerjee, Director of Public Health</p>	<p><b>Classification:</b> Unrestricted</p>
<p><b>Update on the development of a refreshed Health and Wellbeing Strategy</b></p>	

### Executive Summary

This briefing sets out proposals to develop a refreshed Health and Wellbeing Strategy, replacing the existing strategy that expires in March 2020. This proposal follows on from the initial discussion held at the March 2019 Health and Wellbeing Board.

The briefing confirms that the Tower Hamlets Together Shared Outcomes Framework (the “I” statements) will form the main conceptual framework for the next Health and Wellbeing Strategy. The framework covers the wider determinants of health, and it was agreed at the March Health and Wellbeing Board that we need to be clear on what outcomes the Strategy and Board will seek to **lead** on and what it will seek to **shape and influence**. This report sets out some initial ideas in relation to this for the Board to comment on.

The briefing also sets timescales and action to be taken in order to develop the strategy. It also sets out a number of key issues that will shape the development and content of the strategy.

### Recommendations:

The Health and Wellbeing Board is recommended to:

1. Agree the proposals in this report that set out how and when the next Health and Wellbeing Strategy will be developed.
2. Provide initial feedback on the Tower Hamlets Together Shared Outcomes Framework in terms of the outcomes that the Board and Strategy can **lead** on and those they can **shape or influence**.

## 1. REASONS FOR THE DECISIONS

- 1.1 The Tower Hamlets Health and Wellbeing Strategy is coming to an end in March 2020. The statutory requirement for a 'Joint Health and Wellbeing Strategy' is articulated in the 2012 Health and Social Care Act. Guidance states: *“Local authorities and clinical commissioning groups (CCGs) have equal and joint duties to prepare joint strategic needs assessments and joint health and wellbeing strategies, through the health and wellbeing board.”*

## 2. ALTERNATIVE OPTIONS

- 2.1 The Board may wish to use a different conceptual framework or a different process for refreshing the Health and Wellbeing Strategy.

## 3. DETAILS OF THE REPORT

### 3.1 Key considerations

The table below sets out the main considerations for the refreshed Health and Wellbeing Strategy:

Need / insight	Frameworks to consider	Contextual documents	Key stakeholder groups
<ul style="list-style-type: none"> <li>- Joint Strategic Needs Assessment</li> <li>- Public Health Annual Report</li> <li>- Whole system dataset</li> <li>- Insights from Community insight network</li> </ul>	<ul style="list-style-type: none"> <li>- THT Shared Outcomes Framework</li> <li>- <a href="#">Gross National Happiness</a></li> <li>- Communities Driving Change</li> <li>- Outcomes Based Accountability<sup>1</sup></li> </ul>	<ul style="list-style-type: none"> <li>- <a href="#">Tower Hamlets Plan</a><sup>2</sup></li> <li>- Partnership and local authority strategies (see Appendix I)</li> <li>- Mayoral pledges</li> <li>- 'Thriving cities'<sup>3</sup></li> </ul>	<ul style="list-style-type: none"> <li>- Health and Wellbeing Board</li> <li>- Tower Hamlets Together structure</li> <li>- Community Safety Partnership Board, Safeguarding Boards, Mental Health Partnership Board, Learning Disability Partnership Board, Carer Working Group and other key partnership Boards</li> <li>- Healthwatch, Local Voices, Interfaith Forum, other key resident groups</li> <li>- Governance structures within partner organisations</li> </ul>

<sup>1</sup> Outcomes Based Accountability is an approach being adopted by London Borough of Tower Hamlets. The approach uses outcomes as the basis for planning and performance management.

<sup>2</sup> The 2018-23 Tower Hamlets Partnership Plan sets out the Tower Hamlets Partnership's five year vision for the borough, articulating local aspirations, needs and priorities. It informs all other strategies and delivery plans of the partnership, including the council's Strategic Plan. The themes and outcomes in the Plan are summarised on Appendix I.

<sup>3</sup> Thriving Cities is a model that takes a city-wide population health approach to mental health and wellbeing. More detail and an example of how this has been applied in Bristol can be found [here](#)

### **3.2 Action and timescales**

- May 2019: Coproduction plan  
Following the May Health and Wellbeing Board discussion on “I” statements, a communication and engagement plan will be drawn up. This will set out in more detail how the Strategy will be coproduced with residents, staff and stakeholders. A great deal of insight on health and wellbeing and people’s experiences is already available, so it is proposed that this evidence be fully utilised.
- May to August: Analysis of need  
Work to analyse the needs and insights articulated in the Public Health Annual Report (completed), Joint Strategic Needs Assessment (JSNAs based around the three life courses are expected in mid-May), the Whole System Dataset (insights expected by the end of July) and insights from the community insight network and Healthwatch (dates to be confirmed) will be carried out.
- July-August 2019: Progress report to the Health and Wellbeing Board  
A progress report will be provided to the Board, setting out key findings, activity and next steps.
- November 2019: Health and Wellbeing Summit  
Health and Wellbeing Summit to present work to date, and discuss what actions could / should be collectively taken by partners to address the issues identified.
- January 2020: Approval through governance processes  
Health and Wellbeing Strategy drafted and starts to go through governance for approval.

### **3.3 Interdependencies**

There are a high number of projects, strategies and Board that are interdependent with the Health and Wellbeing Strategy. These are listed on Appendix I and are presented to inform the conversation on what “I” statements the Health and Wellbeing Board and Strategy should lead on, what they should shape/oversee, and what they should influence.

## **4. EQUALITIES IMPLICATIONS**

- 4.1 Health inequalities in the borough are articulated in the Public Health Annual Report and in our Joint Strategic Needs Assessment. Addressing these will be one of the key objectives of the Health and Wellbeing Strategy.

## **5. OTHER STATUTORY IMPLICATIONS**

n/a

## **6. COMMENTS OF THE CHIEF FINANCE OFFICER**

- 6.1 There are currently no direct financial implications of the plan to refresh the Health and Wellbeing strategy. As the plan progresses, financial implications of potential actions to address any issues identified will be assessed and given consideration.

## **7. COMMENTS OF LEGAL SERVICES**

- 7.1 Section 116A of the Local Government and Public Involvement in Health Act 2007 places a duty on the Health and Wellbeing Board (HWB) to prepare and refresh a joint strategic health and wellbeing strategy in respect of the needs identified in the Joint Strategic Needs Assessment, so that future commissioning/policy decisions are based on evidence. The duty to prepare this plan falls on the Council and the Clinical Commissioning Group, but must be discharged by the HWB. The Board must have regard to the Statutory Guidance on Joint Strategic Needs Assessments and Joint Health and Wellbeing Strategies, and can only depart from this with good reason. The proposals to develop the strategy are therefore consistent with the Board's duties.
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## **Linked Reports, Appendices and Background Documents**

### **Linked Report**

- NONE

### **Appendices**

- Appendix I: Mapping the Tower Hamlets Together Shared Outcomes Framework against other strategies and Boards

### **Local Government Act, 1972 Section 100D (As amended)**

#### **List of "Background Papers" used in the preparation of this report**

List any background documents not already in the public domain including officer contact information.

- NONE

#### **Officer contact details for documents:**

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