Non-Executive Report of the:  
**Housing Scrutiny Sub Committee**  
29 January 2018  

**Report of:** Divisional Director of Housing & Regeneration, Place  
**Classification:** Unrestricted

**Challenge session progress update - Homelessness**

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<tr>
<th>Lead Member</th>
<th>Deputy Mayor Cllr Sirajul Islam</th>
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| Originating Officer(s) | Rafiqul Hoque - Service Manager, Housing Options Service  
                        | Martin Ling – Housing Strategy Manager |
| Wards affected       | ALL                             |
| Community Plan Theme | A Great Place to Live: Prevent people from becoming homeless, but support those who do |
| Key Decision?        | No                              |

**Summary**  
This report follows up from the scrutiny challenge session on homelessness. The report and recommendations were agreed by the Overview and Scrutiny Committee on 7 June 2016. An action plan was developed to address the recommendations. The report and accompanying action plan was endorsed by Cabinet on 6 December 2016. This report reviews progress made against the original recommendations.

**Recommendations:**

The Housing Scrutiny Sub Committee is recommended to:

1. Note progress made in delivering recommendations from the scrutiny challenge session on homelessness.
1. DETAILS OF THE REPORT

1.1 The challenge session on homelessness which was part of the Overview and Scrutiny Committee work programme for 2015/16 municipal year was chaired by Cllr Councillor Helal Uddin (Scrutiny Lead Development & Renewal). The agenda for the session included an introduction to the key issues under review followed by presentations on the overall picture of homelessness nationally, local context and pressures, detail on Council services and how they are responding to those pressures.

1.2 The session considered four core issues:
   a) Use of bed & breakfast accommodation by the Council for families with dependent children and pregnant women over the six week statutory period;
   b) The long term viability of moving away from B&B placements;
   c) The impact of the Council’s prevention work as well as the action plan related to the homelessness statement (including the achievements of this action plan, the monitoring arrangements and the lessons learned); and
   d) How the customer satisfaction of homeless applicants could be improved further regardless of whether the service owes a statutory duty.

1.3 The scrutiny report made twelve recommendations. Progress against each recommendation is recorded in the accompanying action plan (Appendix 1). Of the 23 actions developed by services in the homelessness scrutiny action plan, 57 percent have been completed, 3 percent are delayed and due for completion in 2017/18, 13 percent are overdue with delivery slipping into year 2018/19. Progress has been made on all actions.

➢ Recommendation 1: Improvements highlighted in this report in relation to the Homelessness Statement and Action Plan should be incorporated into the new overarching Housing Strategy to be signed off by the Mayor and Full Council.

Service comment at action planning stage:
The Council currently has in place a Homelessness Statement 2013 to 2017, which sets out our approach to preventing and reducing homelessness focused on:
- Homeless prevention and tacking the causes of homelessness
- Access to affordable housing options
- Children, families and young people
- Vulnerable adults

Many aspects of this document are still relevant but over the next 12 months we will consider what other options are available to prevent and meet homelessness demand. The document will be updated to reflect
progress over the past 3 years and take into account improvements highlighted in the Overview and Scrutiny Committee (OSC) report. We will engage fully with all partners in 2017 to develop a further 4 year action plan to continue to tackle homelessness. There will be an emphasis on ensuring the most vulnerable and marginalised groups who face homelessness can continue to be assisted, linking their support into their health needs, education and employment opportunities and overall wellbeing.

Update from service:
The updated version of the Homelessness Statement was approved with the 2016-2021 Housing Strategy by Full Council on the 5th of December 2016. However, development of the Homelessness Statement action plan is delayed and will slip into 2018/19. The 2 key reasons for this delay are:
1) A restructure of the Homeless services in the Housing Options Service ran through most of 2017 and the new management team was not established till December 2017. It was agreed that the revised action plan should not be taken forward until the new team were in place in order that they have ownership of the plan and service.
2) The Homelessness Reduction Act became law in April 2017 but the final regulations are still awaited. It was agreed that the new action plan should be delayed until the more detailed duties become clearer. Work on the new action plan led by the new team will commence in January 2018.

- **Recommendation 2:** Review existing partnership arrangements and objectives on homelessness, and strengthen joint working in order to respond to threats and demands.

Service comment at action planning stage:
As set out above the Homeless Statement will be updated to reflect progress over the past 3 years and take into account improvements highlighted in the OSC report. We will engage fully with all partners in 2017 to develop a further 4 year action plan to continue to tackle homelessness and this will include reviving the Homelessness Partnership Board.

Update from service:
The refreshed Homelessness Statement was approved with the 2016-2021 Housing Strategy by Full Council on the 5th of December 2016. Work on developing a Homeless Statement action plan has been delayed and will commence in January 2018, subject to clarity on duties coming out of the Homelessness Reduction Act. A new Homelessness Partnership Board will be recruited in February 2018.

- **Recommendation 3:** The Mayor and Lead Member should undertake a rolling programme of unannounced visits to all the B&Bs and hostels used as both emergency accommodation for homeless families and single people.
Service comment at action planning stage:
There is no reason in principle why Members should not inspect any of the temporary accommodation (TA) supplied to homeless households. However the properties are not owned by the Council and access to them is generally by agreement with the provider, which would imply visits by prior arrangement rather than unannounced. There is always the risk of entry being refused if unannounced, and, should the proprietor take exception for any reason there is a low risk of refusing future bookings from the Council. The Housing Options Service inspects all hotels before they are used, follows up any complaints about conditions made by residents and undertakes full inspections where there are grounds for concern. The service has ceased using several hotels in recent years because of the failure of proprietors to improve standards. This recommendation was discussed with the Cabinet Member for Housing Management and Performance on 22 August 2016. He agreed this was not a practical recommendation, particularly in light of the fact that the majority of hotels used are out of the borough, and therefore fall within the jurisdiction of the host authorities. It was agreed that officers should ensure they brief the Mayor and the Cabinet Member directly if any incident occurs or issue arises that is likely to have implications for the safety or security of our residents and/or the reputation of the Council.

Update from service:
Nil. No relevant incidences or issues have been reported. No further actions agreed at action planning stage.

➢ Recommendation 4: Housing Options Service on a quarterly basis publish in the Members’ Bulletin B&B placements data including the number of unlawful placements.

Service comment at action planning stage:
The Council provides weekly and monthly reports to the Cabinet Members, providing; a breakdown of activity in the Housing Options Service which includes numbers in TA; numbers of placements in and out of borough; numbers in B&B including number of unlawful placements over 6 weeks. There is no reason in principle why the monthly report could not be included in the Members’ Bulletin, and the service would be happy to give a briefing to Members on the monitoring it undertakes and how to interpret the data that is supplied.

Update from service:
Performance on homeless preventions, temporary accommodation placements and families in B&B for more than 6 weeks is reported to Members via quarterly strategic plan performance reports and Cabinet Member dashboards. There have been no families in B&B for longer than 6 weeks from September 2016 – Jan 2018, so the Council has
achieved legal compliance on this indicator for 16 months in succession.

- **Recommendation 5:** The P1E return needs to be available in a reader friendly format on the Council website and intranet.

**Service comment at action planning stage:**
P1E returns have been published on the website by the Business Support Team in Housing Options. Existing and future reports will be reconfigured and re-published in a format which is much more accessible and printer friendly.

**Update from service:**
The P1E report has been reconfigured as far as possible into a readable and printable format and posted on the external website.

- **Recommendation 6:** The Mayor should not authorise officers to discharge the Council’s main homelessness duty through a Private Rented Sector offer.

**Service comment at action planning stage:**
The ability to discharge the homelessness duty by way of a PRSO is a power introduced under the Localism Act 2012. A compulsory PRSO can only be made to families for whom a homelessness duty was accepted after the introduction of the Localism Act in November 2012. The Service implemented the use of PRSOs following the adoption of the Homelessness Statement under the previous administration in 2013. Following concerns raised by OSC in late 2014 the service suspended the use of compulsory PRSOs, and since then there have been two voluntary PRSOs where the applicant chose to accept a private sector offer in the borough rather than face several years in temporary accommodation outside Tower Hamlets. Since January 2015 there have been a total of 20 PRS properties accepted by families at risk of homelessness in order to prevent becoming homeless, and 19 single people have similarly accepted PRS properties. Of course, by using them to prevent homelessness this meant those 20 families did not need to go into B&B in the first place, but the ‘prevention’ option is voluntary.

All PRS properties offered to either prevent homelessness or end the homelessness duty are assessed for their suitability, must be supplied by accredited landlords and must be affordable. For PRSOs this means they must be at or below LHA rate and the household must not be subject to the benefit cap. The Service would not discharge the duty unless an AST is available for a minimum of two years. It is arguable that refusing to permit the use of PRSOs in circumstances where the Council is struggling to accommodate homeless households lawfully could amount to a fettering of its discretion. While the numbers are low the Service has lost the opportunity to discharge the homelessness duty on around a further 20 homeless households who are in properties owned and managed by a partner registered provider. In addition to
those private sector properties offered at LHA rate, including some which the landlord is required to make available for a period of 5 years at LHA rate as a condition of receiving an empty property grant from the Council. Officers would recommend instead reinstating the discretion to utilise PRSOs in light of the requirement to ensure that all offers are suitable, taking into account affordability, size, condition, location and the fitness of the landlord. *This policy decision is being reviewed as part of the Housing Strategy.* This matter was discussed with the Lead Member on 22 August who agreed that the PRSO option should be available for use, where appropriate and subject to any offer being suitable as defined by legislation, case law and statutory regulations.

**Update from service:**
A Policy decision on the Private Rented Sector Offer has been agreed. The Mayor in Cabinet in November 2016 agreed a number of changes to the Common Housing Register Allocation Scheme including the use of private rented accommodation to discharge its homelessness duties in limited circumstances. This was incorporated into the 2016 – 21 Housing Strategy.

**Recommendation 7:** Develop and publicise a plan to meet the demands on temporary accommodation.

**Service comment at action planning stage:**
The Service each year provides an estimate of the number of new properties it requires to meet new demand and replace stock lost as a result of private landlords taking back their properties, or the need to return properties earmarked for regeneration and redevelopment. The Service has also made a number of strategic proposals to increase the Council’s own portfolio of TA, consider alternative ways of procuring and managing private sector accommodation and to increase the rate of permanent offers to households in TA in order to reduce reliance on and the cost of TA in the private rented sector; and to prevent an unmanageable increase in numbers of homeless households in TA. The work being undertaken on this issue will be incorporated into the Housing Strategy.

**Update from service**
Temporary Accommodation Strategy has been included as part of the 2016 – 2021 Housing Strategy. Measures included developing the Council’s owned temporary accommodation portfolio and developing the use of modular housing.

**Recommendation 8:** Ensure the future strategy on homelessness adopts an approach to limiting the use of bed & breakfast for families.

**Service comment at action planning stage:**
The Service has worked hard to reduce the number of families in B&B and achieving legal compliance on B&B placements remains an
overriding priority. There is also work underway to look at improving the throughput of single people from B&B and this will be incorporated into the Housing Strategy.

**Update from service**
Policy approach to B&B & hostel use has been included in the 2016 – 2021 Housing Strategy. Policy was to reduce B&B use to within statutory limit to zero and this has been successful. The Council has achieved legal compliance on the use of B&B accommodation to house homeless families for 16 months in succession.

- **Recommendation 9:** A summary of all those cases in which a family with children or vulnerable single person has been deemed intentionally homeless should be reported monthly to the Mayor and Lead Member.

  **Service comment at action planning stage:**
  This recommendation seems to be predicated on the assumption that those evicted from private rented sector tenancies due to rent arrears will be found to be intentionally homeless (IH). If a tenancy becomes unaffordable, or was not affordable in at the outset and the tenant signed it in good faith unaware that it was unaffordable, then a Council is statute barred from and we do not find them as IH. The Preventing Intentional Homeless Protocol operated internally for those in temporary accommodation has resulted in a marked reduction in IH decisions for this client group. There are data protection issues to be considered where the client has not authorised sensitive personal and financial information to be disclosed to a third party. It is unclear as to the purpose of providing this information and although it could be anonymised it would help to know to what end the information could be used. The additional resources required to do this would impact on service delivery when the proposal under the organisational change is to reduce the number of officers involved in these complex cases. The figures for numbers of households found to be IH are published on the P1E. This recommendation was discussed with the Lead Member on 22 August 2016. It was agreed that there is no need for summaries of IH cases to be provided given the resource implications of so doing, and the lack of clarity of purpose. Data is publicly available on the number of IH decisions issued each quarter; Members are able to seek information regarding this data at any time.

**Update from service**
Nil. No further actions agreed at action planning stage. Data is publicly available on the number of intentionally homeless cases decisions issued each quarter.

- **Recommendation 10:** Implement a package of support for families placed out of borough in order to help households settle into a new borough.
Service comment at action planning stage:
This already happens. The Service provides detailed information on the local area for all out of borough placements. All new placements into TA receive a settling in visit within 2 weeks of their placement. If support needs are identified then the service will allocate the case to a Tenancy Sustainment Officer or the Family Intervention Programme (FIP) team. Where large numbers of placements are made in a single block then on-site support is provided at the point of sign-up and moving in to the address. All are provided with any relevant information about their new homes, and any issues to do with multiple people moving away at the same time are addressed.

Update from service
The Service supports residents placed out of borough and will continue to do so.

➢ Recommendation 11: Ensure that the policy for determining the suitability of temporary accommodation/private rented sector offers is published and publicly available on the Council’s website and intranet site.

Service comment at action planning stage:
This has now been placed on the website at http://www.towerhamlets.gov.uk/lgnl/housing/housing_options_service/housing_and_homelessness_public.aspx

Update from service:
Completed as above.

➢ Recommendation 12: Explore the potential of prioritising a move back to the borough for homeless families who have been placed out of borough for a long period of time when local temporary accommodation becomes available, which is consistent with the Council’s legal duties.

Service comment at action planning stage:
The policy for prioritising households for an offer of an in-borough property is set out in the procedure for allocating temporary accommodation (see previous recommendation). Only around 10% of all properties currently offered to the Council are in the borough and therefore it is necessary to ensure that this resource is used in accordance with the published procedure. 90% of all new placements are now out of the borough, the point is largely moot and in reality the majority of in-borough properties we do get are allocated to families who are already in the borough and occupying properties that are under notice of hand-back or which have been found to be unsuitable, for instance on medical grounds. We have recently had a supply of non-secure and leasehold properties within the borough; the smaller units have primarily gone to families unlawfully accommodated in B&B, while larger family units have been used primarily for transfer cases, all
in accordance with the published policy & procedure. Implementation of this policy will have legal implications and could fetter the Council’s discretion, request is noted but no action is proposed.

**Update from service:**
Nil. No further actions proposed at action planning stage.

> **Recommendation 13:** Create awareness amongst hard to engage Registered Providers (RP) on the implications of evictions, and explore what is required to engage with RPs on evictions, including sharing the analysis with all RPs of tenant engagement work undertaken with Poplar Harca on rent arrears and evictions.

**Service comment at action planning stage:**
It is not this Service’s experience that any of the RPs are particularly ‘hard to engage’. The Preventing Intentional Homelessness Protocol has been well-received at the Common Housing Register Forum. The pilot with Poplar Harca has identified a number of operational and process issues across this service. The RP and the Housing Benefit Department are all working to resolve for the benefit of all partners and vulnerable tenants. We have found there is a strong appetite among partners to achieve joint working to prevent social housing tenancies breaking down.

**Update from service:**
A review of the Service Level Agreement (SLA) between RPs and Housing Benefit has been completed, and draft revisions made, this is awaiting sign off prior to agreement by the Tower Hamlets Housing Forum.

An officer has been appointed to work on the Preventing Intentional Homeless protocol / initiative and enhance joint working with RP partners in the borough, DWP/Housing Benefits team, money advisors and relevant support agencies to prevent homelessness. All the large partner RPs operating in the borough have had communication in December 2016 explaining the project and requesting appropriate referrals to Housing Options before they initiate any court action. Where necessary, the project officer is attending team meetings and doing presentations to further explain the project and its benefits - preventing homelessness and maximising rental income for the landlord. Housing Options is currently working with roughly 10 RPs who have made referrals. The protocol will be rolled out with all partner RPs and the Service will ensure partners understand the protocol and are engaged in this valuable work. Initial review of the protocol following work with Poplar HARCA is complete. A further review of the Protocol will take into consideration any additional feedback received from new partners involved in this initiative in approximately 6 months (June / July 2018).
Recommendation 14: - Explore customer empathy training for relevant front line staff in the wider Housing Options Advice Service.

Service comment at action planning stage:
As part of the organisational change proposal there will be a programme of training for officers who will be required to undertake additional and/or new duties. This recommendation will be incorporated into this training which is timetabled in the action plan for implementation and embedding for August and September. It is proposed to use Cardboard Citizens (training provider) who’s training Housing Options Singles Team (HOST) found useful and innovative.

Update from service:
A detailed training programme was devised and has now been implemented as part of the new structure which came into effect in September 2017. The training covered all aspects of the job roles of employees within the new structure including policies and procedures, finance/procurement, IT, legal and customer services.

Recommendation 15: - Consider a mentoring scheme between HOST trained frontline staff and frontline staff in the wider Housing Options Advice Service.

Service comment at action planning stage:
Some training of officers in order for this to be effective and the recommendation assumes that there is capacity and capability within HOST to do this. Shadowing has been undertaken as part of PDRs in the past in order that staff working in different areas gain an appreciation of the different challenges and responsibilities within the Service. This had some effect but did not break down the ‘silos’ effect of working with different client groups and in different teams. The proposed organisational change will address this, in that officers in the generic lead professional team will deal with all clients at first point of contact ensuring a consistent approach to service delivery.

Update from service:
All staff have had relevant training in their job role. They will receive ongoing training and, where appropriate, be offered shadowing opportunities within other teams to develop their skills and knowledge base further.

Recommendation 16: Undertake an analysis of the recommendations identified in the diagnostic peer review report and implement those that would benefit the service.

Service comment at action planning stage:
This recommendation is incorporated into the Service Manager’s PDR and work has already started on this. It will be programmed to include a Steering Group of Team Managers and Team Principals in HOS and an action plan will be drawn up. Negotiations with Facilities
Management will also be required to address recommendations regarding a refresh of the reception area.

Update from service:
Completion of analysis of recommendations identified in the diagnostic peer review and a comprehensive action plan developed. Work to the reception area has been completed, although some IT issues are yet to be resolved. Whilst some work has been completed, actions have been put on hold given the urgent need to implement changes required as part of the Homelessness Reduction Act, which comes into effect in April 2018.

- **Recommendation 17**: A future full scrutiny review looks into homelessness.

Service comment at action planning stage:
The new Housing Scrutiny Sub-Committee has been established this municipal year. The Committee held its work planning session on 27th June 2016 and identified a range of issues that they would like to consider during the current year which includes homelessness and a review of actions to implement the recommendations from this challenge session.

Update from service:
A full review of homelessness will be carried out by the Housing Scrutiny Sub Committee (HSSC) as part of their work programme for 2018/19. The review has been delayed due to other more pressing priorities areas for action such as the Homeless Reduction Act (HRA) which comes into effect in April 2018 and its implementation, and the fire safety review of high rise residential buildings, following the Grenfell tower fire.

Progress updates against the action plan developed to address scrutiny recommendations on homelessness is on track for consideration at the HSSC on 29 January 2018.

2. **COMMENTS OF THE CHIEF FINANCIAL OFFICER**

2.1 Following a Homelessness Scrutiny Challenge session that took place on 7th June 2016, this report provides an update to the Housing Scrutiny Sub-Committee on the progress made against the action plan that was subsequently approved by the Mayor in Cabinet in order to meet the Committee’s recommendations.

2.2 As outlined in the original report, as a result of the combination of the increasing numbers of applications to the homelessness section, the scarcity of available temporary accommodation and the high levels of rent charged to the Council, significant service pressures are being faced. Due to the difficulties in procuring suitable accommodation
within the borough, it is necessary to place families in temporary bed and breakfast accommodation as well as the increasing need for properties to be provided outside Tower Hamlets. In order to alleviate this, the Council has recently introduced various initiatives to increase supply, including approving significant capital investment to purchase properties to be let as temporary accommodation.

2.3 The gross budget of the Homeless Service for 2017-18 is £35.5 million, with the major cost element being the £27.4 million budget for the rent payable to landlords for the supply of temporary accommodation. The main source of income derives from the rents and charges that are levied to customers.

2.4 The majority of the rental income is however met through benefits payments, so the financial implications within the service budget cannot be looked at in isolation. Although the Council has a statutory duty to pay benefits, the level of subsidy that is recouped from the DWP is capped. The high rent levels charged by suppliers of temporary accommodation are leading to budgetary pressures within the Housing Benefits budget due to this variance between the statutory benefits paid out and the Government subsidy received.

2.5 The Housing Scrutiny Sub-Committee considered a report in September 2017 which outlined the requirements of the Homelessness Reduction Act 2017 which comes into effect in April 2018. Although specific detail is still not currently available, the act proposes that local authorities will be statutorily responsible for new duties to prevent homelessness, and although any financial impact is not quantifiable at this stage, all councils are likely to face additional service and budgetary demands. The Government announced New Burdens funding allocations in October 2017 which will partly mitigate this risk. The national allocation totalled £72.7 million of which the Council has been awarded £1.6 million over a three year period.

2.6 The Homelessness Statement is incorporated within the various Housing Strategy documents that were approved by Full Council in December 2016. The activities contained within the action plan contribute towards continued improvements in service delivery and although there are no specific financial consequences arising directly from the recommendations, ultimately the Housing Strategy and its constituent elements underpin key decisions in relation to service provision and must be considered within the context of the Council’s funding gap and the Medium Term Financial Strategy.

3. **LEGAL COMMENTS**

3.1 The Council is required by section 9F of the Local Government Act 2000 to have an Overview and Scrutiny Committee and to have executive arrangements that ensure the committee has specified powers. Consistent with this obligation, Article 6 of the Council’s Constitution provides that the Overview and Scrutiny Committee may
consider any matter affecting the area or its inhabitants and may make reports and recommendations to the Full Council or the Executive in connection with the discharge of any functions.

3.2 This report provides progress made against the original recommendations from the Overview and Scrutiny challenge session and subsequent report titled “Homelessness Scrutiny Challenge Session Report” which made 17 recommendations. An action plan was developed to address the recommendations. This report and an action plan was endorsed by Cabinet on 6\textsuperscript{th} December 2016.

3.3 Appendix 1 is the Action Plan Update and paragraph 1.3 of the report gives an overview as to progress against the recommendations and actions.

3.4 The Homelessness Reduction Act 2017 was passed on 27\textsuperscript{th} April 2017. The Act places new legal duties on English councils so that everyone who is homeless or at risk of homelessness will have access to meaningful help, irrespective of their priority need status, as long as they are eligible for assistance. The Act amends part VII of the Housing Act 1996 as well as to the Article 3 of the Homelessness (Suitability of Accommodation) (England) Order 2012.

3.5 Those sections of the Homelessness Reduction Act 2017 making changes as indicated above are not yet in force however; these come into force on such day or days as the Secretary of State may by regulations made by statutory instrument appoint. The current indication is that these sections will come into force in April 2018 and the Action Plan Update indicates where it will be affected by the changes.

3.6 When considering its approach to homelessness, the Council must have due regard to the need to eliminate unlawful conduct under the Equality Act 2010; the need to advance equality of opportunity; and the need to foster good relations between persons who share a protected characteristic and those who do not.

4. **ONE TOWER HAMLETS CONSIDERATIONS**

4.1. The recommendations and action plan (Appendix 1) explore ways the council could use existing resources better e.g. through better informed planning and strategy development, considering how it can reduce expensive costs in relation to temporary accommodation and improve outcomes for the community especially those that are homeless or faced with homelessness, this includes a new Homelessness Partnership board, roll out of the Preventing Intentional Homeless protocol and sustaining legal compliance in the use of B&B accommodation.
All recommendations and actions contribute towards the delivery of the One Tower Hamlets priorities and objectives.

5. **BEST VALUE (BV) IMPLICATIONS**

5.1 Several of the recommendations and actions aim to achieve better value for the Council within the resources available. Examples include, investigating the potential to develop long term temporary accommodation options which would reduce the current high expenditure related to the Nightly Paid Market for temporary accommodation. Current proposals include developing the Council’s owned temporary accommodation portfolio and developing the use of modular housing.

6. **SUSTAINABLE ACTION FOR A GREENER ENVIRONMENT**

6.1 There are no direct greener environment implications arising from the report or recommendations.

7. **RISK MANAGEMENT IMPLICATIONS**

7.1 There are no direct risk management implications arising from the report or recommendations.

8. **CRIME AND DISORDER REDUCTION IMPLICATIONS**

8.1 There are no direct crime and disorder reduction implications arising from the report or recommendations.

9. **SAFEGUARDING IMPLICATIONS**

9.1 There are no direct safeguarding implications arising from the recommendations and action plan updates.

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**Linked Reports, Appendices and Background Documents**

**Linked Report**
- None

**Appendices**
- **Appendix 1** – Homelessness Scrutiny Review Action Plan Updates

**Background Documents**
  - None
Officer contact details for documents:
N/A