

# **Substance Misuse Strategy Action Plan 2016/17**

## Prevention and Behaviour Change

**PBC1 We will support people to maximise their health and wellbeing by providing targeted communication and community education about alcohol and substance misuse including information about the support services available alongside targeted support for those who are at risk**

Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update
LBTH Public Health	Increase the confidence and capacity within the health trainers, health champions and outreach workers in screening and delivering brief intervention and information re substance misuse including NPS	End of March 2017	Health trainers to have received SM update	Oct 16 -35% of health trainers received an update  March 17- 75% of health trainers received an update	
LBTH Childrens services	Introducing Healthy Youth Centre Model	End March 2017	Integrating community drug and alcohol services with delivery model to mainstream 5 elements of healthy eating, physical activity, drug and alcohol education, sex and relationship education (SRE), emotional health  Training staff in Making Every Contact Count	Service plans for Q2 start to integrate commissioned young people substance misuse service along with Step Forward for emotional health and Peer Education for SRE  All service plans for Q3 contain regular weekly sessions  Peer education officer to attend training as a pilot in Q2 and work with Public Health to develop a youth version  Roll out of training to staff in Q3	
LBTH DAAT	Deliver visible launch of new treatment services with comprehensive messages regarding substance misuse and where to get help	30/11/16	Increase number of referrals into drug / alcohol treatment services by 5%	<ul style="list-style-type: none"> <li>Award contract to new services – June 2016</li> <li>Implement new services 01/01/17</li> </ul>	

LBTH PH	Through the public health review of services commissioned through the public health grant identify the drugs and alcohol health promotions to be delivered by public health and commissioned services in 2016/17 and 2017/8	Dec 2017		PH medium term financial review undertaken and options presented Oct 2017.	
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**PBC2 We will ensure that our drug and alcohol information and prevention activity is integrated within our broader health promotion and prevention programmes, to ensure that we offer helpful and accessible information consistently across agencies, and that front-line staff in all relevant settings have the right skills and knowledge to provide information and support, including mental health and wellbeing**

Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update
Public Health (LBTH)	Ensure the principles of Making Every Contact Count (MECC) are mainstreamed into frontline services.	End March 2017	Number of front line staff attending MECC training	50 staff in adult services trained 50 staff in childrens services by Oct 16  100 in total trained in adult services and 100 in children's services trained by March 17	

Public Health (LBTH)	Strengthen the inclusion of substance misuse in development of other relevant strategies / plans in 2016/17 including; <ul style="list-style-type: none"> <li>• Health and Wellbeing Strategy</li> <li>• Children and Families Plan</li> <li>• Reprocurement of sexual health services across London</li> <li>• Hostels Commissioning Plans</li> </ul>	End March 2017	<ul style="list-style-type: none"> <li>• Substance misuse integrated in cross-cutting strategies of relevance.</li> <li>• Substance Misuse Strategy for 2016-19 aligned with new Health and Wellbeing Strategy</li> </ul>	<ul style="list-style-type: none"> <li>• Participation in scheduled consultations / workshops</li> <li>• Ensure new plans / consultations / strategies considered at DAAT Board</li> </ul>	
<b>PBC3 We will develop a multi-agency communications plan for young people and adults with a focus on harm reduction, safer drinking levels whilst targeting communities with high level of alcohol related harm</b>					
<b>Owner</b>	<b>Action</b>	<b>Deadline</b>	<b>Key Performance Indicator</b>	<b>Milestone</b>	<b>Progress update</b>

Public Health	Develop and implement an annual multi-agency communications plan for service users (adults and young people) and professionals with a focus on: <ul style="list-style-type: none"> <li>• harm reduction and safe drinking levels, targeting communities with high levels of alcohol related harm</li> <li>• drug related harm and treatment services available</li> <li>• Supporting parents to address drug and alcohol misuse with their children.</li> <li>• Harms associated with novel psychoactive substances / legal highs</li> </ul>	Plan developed by 31/07/16 and delivered by 31/03/16	<ul style="list-style-type: none"> <li>• A minimum of three high profile communications campaigns run during the course of the year.</li> <li>• A minimum of 300 direct contacts made via the communications campaign</li> </ul>	<ul style="list-style-type: none"> <li>• Communications plan to be agreed August 2016</li> <li>• Communications activity to commence in September 2016.</li> </ul>	
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**PBC4 We will continue to ensure identification and brief advice and, where appropriate, referral on to other agencies is routinely undertaken on people attending key frontline services across health and social care.**

Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update
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TH DAAT	Ensure identification and brief advice interventions (IBAs) are routinely offered to adult clients across a range of frontline services including: <ul style="list-style-type: none"> <li>• Hostels</li> <li>• Patients accessing hospital services</li> <li>• Sexual health services</li> <li>• Newly registered patients within GP practices</li> <li>• Probation services</li> <li>• Health trainers</li> </ul>	March 2017	<ul style="list-style-type: none"> <li>• Provision of IBAs written into service specifications of providers.</li> <li>• A minimum of 35,000 IBAs carried out across the borough</li> <li>• Increase number of individuals engaged in structured alcohol treatment by 10% compared to 2015/16 numbers.</li> </ul>	<ul style="list-style-type: none"> <li>• Review Barts Health contract and implement new model of service by January 2017</li> <li>• Quarterly collection of data to be presented to DAATB</li> <li>• Agree incorporation of IBAs into sexual health service assessments by January 2017</li> <li>• Agree recording of IBAs with Probation services by January 2017</li> <li>• Deliver training sessions where required</li> </ul>	
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**PBC5 We will work with universal services to ensure that the partnership's drugs and alcohol messages are consistent and supportive of our aim, to make people better informed and able to make healthier choices to access services.**

Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update
LBTH DAAT / LBTH Children s services	Deliver quarterly fora to raise awareness of substance misuse issues for adults and Young People and ensure pathways are embedded across frontline services	March 2017	<ul style="list-style-type: none"> <li>• At least 8 meetings per year</li> <li>• Representation from key frontline services</li> </ul>	<ul style="list-style-type: none"> <li>• Quarterly young people substance misuse networks</li> <li>• Quarterly Drug and Alcohol Networks (adults)</li> </ul>	

<b>LBTH DAAT / LBTH Children's services</b>	Plan and deliver a course of training sessions to frontline professionals including: <ul style="list-style-type: none"> <li>• Social care teams</li> <li>• Childrens centres</li> <li>• Probation services</li> <li>• Hostels</li> <li>• GPs</li> <li>• Pharmacists</li> <li>• Health visitors</li> </ul> Training to incorporate Making Every Contact Count and amended Chief Medical Officers guidance on alcohol consumption  Training in relation to YP services to embed a child rights based approach	<b>March 2017</b>	<ul style="list-style-type: none"> <li>• A minimum of 12 training sessions to be delivered</li> <li>• A minimum of 120 staff to be trained directly</li> </ul>	<ul style="list-style-type: none"> <li>• Training plan to be developed by end September 2016 in conjunction with new treatment providers and Young Peoples service</li> </ul>	
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**PBC6 We will address hidden harm whilst safeguarding children and vulnerable adults through effective practices with integrated approaches to address the welfare of children of drug or alcohol misusing parents and vulnerable adults**

Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update
<b>LBTH DAAT</b>	Ensure regular systemic programmes are provided to address the needs of groups of families where there is substance misuse.	Oct 17	A minimum of 2 programmes to be delivered post implementation of new services (Dec 16 – Mar 17)	<ul style="list-style-type: none"> <li>• Agreement reached with new provider regarding the programme to be delivered (October 2016)</li> </ul>	
<b>LBTH DAAT</b>	Ensure individual family support is available to address the impact of parental substance misuse	Mar 2017	A minimum of 20 family interventions recorded per year.	<ul style="list-style-type: none"> <li>• Agreement reached with new provider regarding the interventions to be delivered (October 2016)</li> </ul>	

<b>LBTH DAAT</b>	Continued Training around Opiate Substitute Therapy (OST) Medication with a focus on Children's Services to prevent children ingesting Methadone / Buprenorphine	<b>March 2017</b>	At least 3 training sessions delivered across children's services teams	<ul style="list-style-type: none"> <li>• Agree fora and dates for training – September 2016</li> </ul>	
<b>LBTH DAAT</b>	Establish a robust approach to carer involvement and support across services	Nov 16	Regular engagement with at least 10 known carers Substance misuse carer support needs recognised in new LBTH Carer Strategy	<ul style="list-style-type: none"> <li>• Agreement reached with new providers regarding the offer to carers</li> <li>• New Carer strategy developed – end July 2016</li> </ul>	
<b>PBC7 We will work in partnership with schools to provide good quality drug and alcohol education, particularly around new psychoactive substances 'legal highs' and support schools to develop effective policies through a "whole schools approach".</b>					
<b>Owner</b>	<b>Action</b>	<b>Deadline</b>	<b>Key Performance Indicator</b>	<b>Milestone</b>	<b>Progress update</b>
LBTH Childrens Services / PH	Revise healthy lives specification to reflect the above	Oct 16	Healthy Lives meeting their KPIs	Quarterly review meetings	
<b>PBC8 We will target universal prevention activity with young people at risk of drug misuse.</b>					
<b>Owner</b>	<b>Action</b>	<b>Deadline</b>	<b>Key Performance Indicator</b>	<b>Milestone</b>	<b>Progress update</b>
<b>LBTH Children's services</b>	Provide effective early intervention for substance misusing individuals in the youth justice system within and beyond the youth offending team	Mar17	<ul style="list-style-type: none"> <li>• 100% of young people in the criminal justice system screened for drug / alcohol issues</li> </ul>	<ul style="list-style-type: none"> <li>• Report ongoing performance via Young People Substance Misuse Operational Group</li> </ul>	



**Treatment**

**T1 We have redesigned our treatment services and in 2016/17 we will commission an integrated drug and alcohol treatment system that is recovery focused, helping adults who are addicted or dependent to recover, by enabling, empowering and supporting them to progress along a journey of sustainable improvement to their health, well-being and independence. The treatment system will have strong service user involvement and peer led recovery outcomes. The three main elements of this treatment system will deliver outreach and engagement, specialist structured treatment and the provision of the right support to ensure that recovery is lasting.**

Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update
LBTH DAAT	Implement an integrated drug and alcohol treatment system that is recovery focussed	01/10/16	Improve percentage of successful completions of Opiate, Non-Opiate and alcohol treatment to ensure performance is always in the top quartile of performance amongst comparative boroughs	<ul style="list-style-type: none"> <li>Contracts awarded by end of August 2016</li> </ul>	
TH DAAT	Appoint and utilize therapeutic, strategic and community recovery champions to support and drive recovery across the borough.	31/12/16	<p>Respected and active champions in place.</p> <p>Clear remits established for champions</p>	<ul style="list-style-type: none"> <li>Designate strategic recovery champion (s)</li> <li>Implement robust communication / feedback activities with all champions to maximise impact on recovery.</li> <li>Coordinate third Celebrating Recovery event in March 2017</li> </ul>	
LBTH DAAT	Redevelop and relaunch service user involvement structures across the new treatment system	31/03/17	<p>Regular attendance of service user representative at key meetings (DAATB, DAN, LUIC)</p> <p>Service user feedback incorporated into monitoring meetings and needs assessments</p>	<ul style="list-style-type: none"> <li>Contracts awarded by end of August 2016</li> <li>New services implemented 01/01/17</li> <li>Service user involvement strategies / processes agreed with new provider by 31/03/17</li> </ul>	

**T2 We will support treatment that is recovery orientated and will work with established users to maintain their health and well-being and to reduce harm.**

Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update
LBTH DAAT	Implement a payment by results element to drug / alcohol treatment service contracts to ensure recovery and harm reduction outcomes are met	31/03/17	Top quartile (comparator authorities) performance required for - Service users successfully completing treatment as % of total number in treatment and not re-presenting within 6 months (partnership)	<ul style="list-style-type: none"> <li>Contracts awarded by end August 2016</li> <li>New services implemented 01/01/17</li> <li>Baseline data established during first 6 months of contract</li> </ul>	
LBTH DAAT	Ensure widespread distribution of Naloxone injections to reduce the incidence of drug related deaths	31/03/17	Number of Naloxone injections distributed  PHOF 2.15iv Deaths from Drug Misuse (New Indicator for 2016-19, data not yet available)	<ul style="list-style-type: none"> <li>New contracts awarded by end August 2016</li> <li>New services implemented 01/01/17</li> <li>Naloxone distribution routes established 01/11/16</li> </ul>	

**T3 We will support our adult treatment and young people's services to improve their response to the needs of children of drug and or alcohol misusers. We will embed good practice and develop a protocol between children's services (including safeguarding) and treatment providers, train workers and support staff to identify and respond to drug and or alcohol using parents and their children**

Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update
LBTH DAAT	Ensure MASH is responding proactively to risks associated with substance misuse with the support of the DAAT Hidden Harm advisor to advise on cases, and co-ordinate / facilitate joint assessments and workforce training	31/03/17	Twice weekly attendance of Hidden Harm advisor Increase the number of parents in treatment by 5%	Recruit permanent Hidden Harm Advisor by 31/08/16 Increase MASH attendance to twice weekly by 31/12/16	

LBTH DAAT	Audit C Alcohol Screening pilot implemented in Overland Children's Centre and Assessment Function in Children's Social Care	31/03/17	25 screens undertaken in childrens centres / childrens social care	<ul style="list-style-type: none"> <li>• Train 30 members of staff by August 2016</li> </ul>	
LBTH DAAT	Ensure that all workers have received CAF training and are able to contribute to ECAF to ensure children's workers have relevant information on families.	31/03/17	12 treatment staff CAF trained	<ul style="list-style-type: none"> <li>• New treatment service implemented 01/01/17</li> <li>• Treatment service workforce established 31/03/17</li> <li>• CAF training completed 28/02/16</li> </ul>	
LBTH DAAT	Implement standardised Assessment Tool, consent and care plan questions around children/parenting for new treatment services.	March 2017	<p>Assessment tool used for 100% of clients engaged in treatment</p> <p>Consent gained for 90% of all new clients living with children engaging in treatment</p>	<ul style="list-style-type: none"> <li>• New treatment service implemented 01/01/17</li> <li>• Assessment tool agreed and implemented 31/03/17</li> </ul>	

**T4 We will work across our Partnership to develop services that address the wider social determinants of health and wellbeing, such as access to accommodation, employment support, economic wellbeing and educational achievement**

Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update
TH DAS (recovery support)	Implement a variety of interventions accessible via the drug and alcohol recovery support service to help recovering drug /alcohol users to increase engagement in employment, training and education	31/03/17	Improve uptake of education / employment / volunteering opportunities by drug / alcohol users in treatment to ensure figures are above the regional average	<ul style="list-style-type: none"> <li>Implementation of new recovery support service Jan 2017</li> <li>Quarterly data obtained</li> </ul>	
THDAS	Implement volunteer schemes across all new drug / alcohol services	31/03/17	Improve uptake of education / employment / volunteering opportunities by drug / alcohol users in treatment to ensure figures are above the regional average	<ul style="list-style-type: none"> <li>Implementation of new recovery support service Jan 2017</li> <li>Quarterly data obtained</li> </ul>	
LBTH Adults services	Ensure the accommodation needs of substance misusers are addressed within LBTH Hostels Commissioning Plan to ensure hostel provision is appropriate within a reduced funding envelope	30/09/16	Ensure the number of individuals leaving treatment with an urgent accommodation need is below 5%	<ul style="list-style-type: none"> <li>Consultation during May 2016</li> <li>Hostels commissioning Plan presented to Cabinet 26/07/16</li> </ul>	

**T5 We will strengthen our approach to actively encourage ‘hard to reach’ and difficult to engage people, such as homeless people, hostel residents, street drinkers and drug and or alcohol misusing offenders, in order to motivate them towards engaging in treatment and progress towards recovery**

Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update
LBTH DAAT	Improve the response to treatment resistant alcohol users to minimise the risk of harm to themselves and others	March 2017	Increase the number of alcohol users in treatment by 6%	<ul style="list-style-type: none"> <li>Blue light pilot implemented with 12 clients across the borough by end Dec 2016</li> <li>Evaluation of pilot and plans for roll out by end March 2017</li> </ul>	
LBTH DAAT / Adults Service s	Implement robust referral pathways between hostels and treatment services that maximise the skills and capacity of workers within both hostels and the treatment system.	Dec 2016	Increase number of substance misusing residents engaging in structured treatment by 6%	<ul style="list-style-type: none"> <li>Implementation of new treatment service Jan 2017</li> <li>Pathways and satellites established Jan 2017</li> <li>Quarterly data collection</li> </ul>	
LBTH DAAT	Implement and develop a drug / alcohol outreach / referral service that motivates and engages treatment resistant individuals into structured treatment	March 2017	<p>No of contacts - Baseline to be developed in first 6 months, followed by review. Minimum of 100 individuals per month</p> <p>No. of referrals to treatment – Baseline to be developed in first 6 months, followed by review. Minimum of 15 referrals per month</p>	<ul style="list-style-type: none"> <li>Develop pathways and protocols with new service provider and partner agencies</li> <li>Implementation of new service Jan 2017</li> </ul>	

LBTH DAAT / CRC	Work with treatment services and CRC to maximise the utilisation and effectiveness of Drug Rehabilitation Requirements (DRRs) and Alcohol Treatment Requirements (ATRs) to reduce offending of those misusing substances	March 2017	70 DRR starts 34 DRR successful completions 32 ATR starts 17 ATR successful completions	<ul style="list-style-type: none"> <li>• Review DRR / ATR pathways with new treatment service – Jan 2017</li> <li>• Pilot rapid assessment to facilitate same day orders</li> </ul>	
CRC	Deliver the Through the gate package pilot in Tower Hamlets to support those exiting prison	March 2017	Probation targets TBC	<ul style="list-style-type: none"> <li>•</li> </ul>	

**T6 We will continue to increase access and uptake and improve outcomes from services across primary care, secondary care and specialist services.**

Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update
LBTH DAAT	Review and re-commission GP based drug / alcohol treatment services to ensure general health outcomes for drug / alcohol users in treatment are improved	31/12/16	TBC as part of service development process	<ul style="list-style-type: none"> <li>• Tender process started by 31/07/16</li> <li>• Contracts awarded by 31/12/16</li> </ul>	
LBTH DAAT	Implement proactive outreach / referral service to increase numbers accessing treatment services	Jan 2017	No. of referrals to treatment – Baseline to be developed in first 6 months, followed by review. Minimum of 15 referrals per month	<ul style="list-style-type: none"> <li>• Implement new outreach / referral service – Jan 2017</li> </ul>	
LBTH DAAT, Barts Health	Improve the identification of, and response to, individuals with an alcohol problem when presenting to secondary care services including A&E. <ul style="list-style-type: none"> <li>• Review drug / alcohol service commissioned from Barts Health</li> <li>• Confirm alcohol detoxification pathways between primary and secondary care</li> </ul>	March 2017	New targets to be developed as part of service development to include: <ul style="list-style-type: none"> <li>- No. of screening / brief interventions undertaken</li> <li>- Number of referrals into structured treatment</li> </ul>	<ul style="list-style-type: none"> <li>• Develop new service specification in conjunction with Barts Health</li> <li>• Develop S75 agreement with THCCG</li> </ul>	

**T7 We will develop expertise within substance misuse treatment services to respond to the needs of drug and / or alcohol users with mental health needs and support the dual diagnosis pathways between substance misuse and mental health services.**

Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update
ELFT	Develop and implement renewed treatment pathways for clients with a dual diagnosis to ensure access to both mental health services and substance misuse treatment services in a timely and co-ordinated fashion	31/12/16	TBC as part of service development process in 2016	<ul style="list-style-type: none"> <li>Implement new treatment service – Dec 2016</li> <li>Robust referral pathways developed – Nov 2016</li> </ul>	
TH YPSM and CAMHS	Improve access to CAMHS to substance misusing young people who have a mental health issue	September 2016	Increase in referrals by 10%.	<ul style="list-style-type: none"> <li>Regular CAMHS satellite service to commence in the YP treatment service</li> <li>Interagency meetings with CAMHS and Lifeline YP service to be scheduled to discuss cases using a signs of safety approach</li> </ul>	

**T8 We will ensure our treatment services are available to people throughout the lifecycle, to support prenatal, postnatal, childhood, youth and the transition to adulthood and to end of life care.**

Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update
LBTH DAAT	Develop further the Overland multi agency support group for substance misusing women with children under 5 (or during pregnancy)	Ongoing	A core cohort of 8 women regularly engaging	<ul style="list-style-type: none"> <li>Improve clarity on referral criteria and pathway to group by end Sep 2016</li> </ul>	



TH YPSM	Develop robust guidance for the transition of young people moving from YP substance misuse services to adult treatment services  Protocols put in place to increase the support during the transition stage from YPSM treatment service to DAAT service.	31/12/16	Improved uptake of treatment services by 18-24 year olds.	<ul style="list-style-type: none"> <li>• Implementation of new adult treatment service</li> <li>• Development of protocols between providers Dec 2016</li> </ul>	
<b>T9 We will ensure that access to our services is equitable for all of our local communities.</b>					
<b>Owner</b>	<b>Action</b>	<b>Deadline</b>	<b>Key Performance Indicator</b>	<b>Milestone</b>	<b>Progress update</b>
LBTH DAAT	Complete annual substance misuse needs assessment which will include data and information relating to access and efficacy levels across all 9 protected characteristic groups	31/03/16	Needs assessment published Actions established for 2017/18 action plan to address inequitable access highlighted		
LBTH DAAT	Ensure all treatment services deliver services that are attractive to, and responsive to the needs of, substance misusing individuals across all 9 protected characteristics	31/03/16	90% data completion for all 9 equality strands across treatment services Annual equality audit completed across all treatment services	<ul style="list-style-type: none"> <li>• Agree collection of additional data with new treatment services – Jan 2017</li> <li>• Quarterly collection of data</li> <li>• Service changes to be requested where presentation of certain groups is below required level</li> </ul>	

	Ensure services are attractive and appropriate to the needs of the LGBT community in Tower Hamlets	31/03/16	80 LGBT individuals engaging in structured treatment in 2016/17	<ul style="list-style-type: none"> <li>• Deliver 3 chemsex training sessions to Sexual health workers / LGBT groups</li> <li>• Deliver at least 2 weekly co-located sexual health / drug treatment clinic sessions</li> <li>• Agree LGBT outreach priorities / actions for new outreach service</li> </ul>	
LBTH DAAT	Work with Disabled Go and new treatment providers to ensure services are reviewed and fully disabled accessible and included on the Disabled Go access database	End March 2017	Services reviewed and included on Disabled Go website	<ul style="list-style-type: none"> <li>• Jan 2017 agree audit criteria and work with providers on implementing new treatment service with disability access"</li> </ul>	

**T10 We will ensure that family based interventions are integral to treatment provision**

Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update
LBTH DAAT	Implement a variety of family based interventions within the new drug / alcohol recovery support service	31/ 03/17	Increase number of individuals accessing family support interventions by 10%	Implementation of new drug / alcohol recovery support service – Jan 2017	

**T11 We will ensure that there is rapid access to intensive specialist support for those young people whose drug and alcohol misuse is already starting to cause harm and to support these young people in their transition to adult services where appropriate.**

Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update
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LBTH Children's services	Improve follow up response for young people presenting to A&E with substance misuse presentations	March 2017	<ul style="list-style-type: none"> <li>Increased referrals into structured treatment.</li> <li>Reduction in the number of young people presenting to A&amp;E with alcohol and substance misuse presentations.</li> </ul>	<ul style="list-style-type: none"> <li>Liaise with A&amp;E leads within the Royal London Hospital to establish consistent referral processes.</li> <li>Update and reinforce referral pathways and protocols from A&amp;E to treatment services.</li> <li>Agree service model for YP service</li> <li>Procure YP service</li> </ul>	
LBTH Children's Services	Recommission the young people's substance misuse specialist treatment service to ensure timely and comprehensive intervention for young people experiencing problems with drugs / alcohol.	July 2017	Children and young people will successfully leave treatment having stopped taking drugs or alcohol or have significantly reduced their intake.		
LBTH Children's Services	To conduct a Child Rights' Based needs analysis in order to better understand the level of young people's substance misuse in Tower Hamlets and how current service provision is meeting young people's needs from a rights based perspective.	May 2016	The project will take a child-rights based approach both in its methodology (by prioritising the participation of young people) and as a way to critically reviewing the evidence.		
LBTH Children's Services	To conduct a benchmarking exercise to provide a comparison with other Boroughs Young People's Substance Misuse treatment services.	May 2016	The overall aim of identifying opportunities for improvement and offering best value for money.		

## Enforcement and Regulation

### ER1 We will maintain and enforce a borough wide alcohol control zone to reduce anti-social behaviour

Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update
Safer Communities, LBTH	Maintain a force of 24 Tower Hamlets Enforcement Officers to enforce the alcohol control zone	Ongoing operations	Number of seizures  Number of injunctions taken out on non-compliant individuals causing alcohol related ASB	Fortnightly operations meetings to identify problematic areas and increase enforcement presence	
Safer Communities, LBTH	Provide an ASB service to Tower Hamlets Homes to minimise alcohol related ASB on premises	Ongoing operations	Number of seizures  Number of injunctions taken out on non-compliant individuals causing alcohol related ASB	Quarterly reporting	

### ER2 We will actively enforce an environment where anybody under the legal drinking age is restricted from obtaining alcohol through working with licensed premises to ensure responsible alcohol sales, enforcement of any minimum alcohol pricing, and promotion of the available treatment services

Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update
Trading Standards, LBTH	Develop and implement a Community Alcohol Partnership scheme in Mile End that targets the issues around underage drinking	Feb 2016	To add numbers	<ul style="list-style-type: none"> <li>Activities implemented April – September 2016</li> <li>Evaluation completed Feb 2016</li> </ul>	
Trading Standards, LBTH	Increase coverage of the Best Bar None scheme across the borough to encourage responsible trading	Feb 2016	20 premises to be registered in the scheme	<ul style="list-style-type: none"> <li>Launch Best Bar None 2016/17 – July 2016</li> <li>Best Bar None awards ceremony – February 2016</li> </ul>	

### ER3 We will continue to improve the management and planning of the night time economy through strengthening the role of local residents in regulating the environments where alcohol can be obtained through utilisation of licensing, planning and other regulatory powers

Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update
LBTH Trading Standards	Consult on the introduction of a late night levy to help fund the costs associated with the night time economy and make recommendations to the Mayor in Cabinet	Mar 2017		<ul style="list-style-type: none"> <li>• Consultation completed May 2016</li> <li>• Report scheduled for Cabinet</li> </ul>	

**ER4 We will continue to disrupt the supply of drugs through effective enforcement**

Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update
LBTH Trading Standards	Enforce the new Psychoactive Substances Act	31/03/17	Rapid action taken in relation to any retail; supply of NPSs	<ul style="list-style-type: none"> <li>Remind service providers and licensees of the requirements of the Act via normal communication routes - June 2016</li> </ul>	
POLICE	Continue to deliver the drug testing scheme within custody suites to identify and refer drug using offenders	Ongoing operations	Police targets for drug test		

**ER5 We will review and develop the Integrated Offender Management (IOM) programme to ensure drug misusing offenders receive a holistic support package aimed at stopping offending and drug dependence**

Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update
LBTH DAAT / DIP / MPS	Implement new communications protocol between treatment services and the IOM programme	31/12/16	70% of all substance misusing offenders in the IOM programme to be engaged in treatment services	<ul style="list-style-type: none"> <li>Implement new treatment service contracts – Jan 2017</li> <li>Confirm IOM / treatment pathways – Dec 2016</li> </ul>	
NPS / CRC/ LBTH DAAT/D IP	Review and develop a new MOU / SLA with local probation services to ensure offenders with substance misuse needs are identified within the system	31/12/16	70 DRR starts 34 DRR completions 32ATR starts 17 ATR completions	<p>New MOU / SLA in place</p> <p>Regular reporting on offenders' attendance for treatment appointments in place</p>	

**ER6 We will implement conditional cautioning for people whose offending is related to substance misuse (not just class A drugs) actively encouraging and monitoring their engagement with treatment services**

Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update
POLICE	Develop a plan for the implementation of conditional cautioning for lower level drug / alcohol using offenders	End Mar 17	Plan developed and agreed at DAAT Board	- Consult with MOPAC and other authorities to understand the benefits of conditional cautioning and review examples of good practice, Dec 2016	

**ER7 We will work with young offenders, with a commitment to support them into treatment and to oversee them both as young people and through their transition to adulthood.**

Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update
YOS	To conduct initial drug screening within 5 days of young people attending court/care planned, therapeutic tier 3 treatment with young people as a statutory requirement of their court order.	Current and ongoing	95% of young people entering YOT for statutory orders receive an initial screening.  Increase of the numbers of young people with statutory court orders successfully completing treatment programmes through the YOT substance Misuse Service	An increase in the number of young people entering YOT on statutory orders who complete an initial screening and require tier 3 treatment to be successfully completing this intervention.	

**ER8 We will address community concerns about drug use and drug dealing through on-going dialogue and effective communication with the general public**

Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update
Safer Commu nities, LBTH	Effective communication of successful operations via promotion of positive stories in Our East End and via other channels	Ongoing	<ul style="list-style-type: none"> <li>Improved perceptions of drug / alcohol related anti-social behaviour and crime amongst residents</li> </ul>		

**Setting the Foundations of Achieving Success**

**StF1 We will develop and build an innovative and creative partnership approach to tackling drug and alcohol misuse**

Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update
DAATB	Review terms of reference and membership of the DAAT Board	31/07/16	Renewed terms of reference that reflect current and future priorities and engage key stakeholders		

**StF2 We will ensure effective use of gathered and analysed data and intelligence across the partnership, to better understand and address the harms caused by drug and alcohol misuse. Utilising national and local information on drugs and alcohol through a dashboard that combines prevention, treatment and offending data.**

Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update
DAATB	Review DAATB dashboard to ensure required prevention, treatment and offending data is reported quarterly	31/12/16	Transparent reporting of performance and trends	<ul style="list-style-type: none"> <li>Agree strategy KPIs Jul 2016</li> <li>Present new dashboard to DAAT Board Oct 2016</li> </ul>	
Safer Communities, LBTH	Produce regular hotspot analysis of key data (crime, drugs, alcohol, youth asb etc) to deliver targeted operations	Quarterly	<ul style="list-style-type: none"> <li>Quarterly analysis reports available</li> <li>Inclusion within annual needs assessment report considered at November DAAT Board</li> </ul>	<ul style="list-style-type: none"> <li></li> </ul>	

**StF3 We will set the right governance mechanisms to ensure the priority actions are reported through the DAAT Board and to both the Health and Wellbeing Board and Community Safety Partnership Board.**

Owner	Action	Deadline	Key Performance Indicator	Milestone	Progress update
DAATB	Review terms of reference and membership of the DAAT Board	31/07/16	Renewed terms of reference that reflect current and future priorities and engage key stakeholders		



DAATB	Ensure the Substance Misuse Strategy is aligned with CSP plan and HWB Strategy	31/03/17	Strategy KPIs aligned across plans and strategies		
<b>StF4 We will constantly review the impact of our services on underserved communities through a commitment to monitor uptake and access to treatments ensuring services are accessible.</b>					
<b>Owner</b>	<b>Action</b>	<b>Deadline</b>	<b>Key Performance Indicator</b>	<b>Milestone</b>	<b>Progress update</b>
LBTH PH	Rewrite Joint Strategic Needs Assessment for Substance Misuse (Adults and Young People)	31/07/16			
<b>StF5 From an intelligence perspective we wish to continue to build an understanding of:</b>					
<ul style="list-style-type: none"> <li>o the impact on our population of the use of new drugs such as “legal highs”, steroids, and over the counter and prescribed medicines, and will ensure that these areas are considered in future needs assessments</li> <li>o drug markets, distribution and trafficking, to inform our approach to enforcement and community development</li> <li>o treatment outcomes in other areas with similar treatment populations, to measure how effective our services are, and to help us to further improve them</li> <li>o drug and alcohol data and intelligence through developing drug related dashboard bringing together prevention, offending and treatment data</li> <li>o monitor and review cases of drug and alcohol related deaths and implement harm reduction strategies</li> </ul>					
<b>Owner</b>	<b>Action</b>	<b>Deadline</b>	<b>Key Performance Indicator</b>	<b>Milestone</b>	<b>Progress update</b>
DAATB	Review DAATB dashboard to ensure required prevention, treatment and offending data is reported quarterly	31/12/16	Transparent reporting of performance and trends	<ul style="list-style-type: none"> <li>• Agree strategy KPIs Jul 2016</li> <li>• Present new dashboard to DAAT Board Oct 2016</li> </ul>	
LBTH DAAT	Monitor and review cases of drug and alcohol related deaths	31/03/17		<ul style="list-style-type: none"> <li>• Continue quarterly DRD meetings</li> <li>• Continue to pursue information via coroner’s office</li> <li>• Present annual DRD report to DAAT Board Mar 2017</li> </ul>	

LBTH DAAT	Complete annual substance misuse needs assessment which will include data and information relating to access and efficacy levels across all 9 protected characteristic groups	31/03/16	Needs assessment published Actions established for 2017/18 action plan to address inequitable access highlighted		
<b>StF6 We will work with partners in commissioning, primary and secondary care to prove the value of our drug and alcohol recovery services to safeguard the resources for this important work</b>					
<b>Owner</b>	<b>Action</b>	<b>Deadline</b>	<b>Key Performance Indicator</b>	<b>Milestone</b>	<b>Progress update</b>
LBTH DAAT	Pilot the Family Tool Kit to establish the family and community cost savings achieved via drug / alcohol treatment	31/07/16	Report on findings generated	<ul style="list-style-type: none"> <li>Report presented to DAAT Board October 2016</li> </ul>	