

MTFS Savings Tracker 2018-21 as at 31 March 2019 - Summary

2018-19					
Savings target	Slippage from previous year	Revised Savings target	Delivered / cashed	Variance - Slippage	Variance - Under / (over) delivery
£'000	£'000	£'000	£'000	£'000	£'000

2019-20					
Savings target	Slippage from previous year	Revised Savings target	Forecast savings	Variance - Slippage	Variance - Under / (over) delivery
£'000	£'000	£'000	£'000	£'000	£'000

2020-21					
Savings target	Slippage from previous year	Revised Savings target	Forecast savings	Variance - Slippage	Variance - Under / (over) delivery
£'000	£'000	£'000	£'000	£'000	£'000

Directorate

Children's Services	2,604	686	3,290	1,450	1,590	250
Health, Adults & Community	2,733	792	3,533	2,859	679	(5)
Place	1,880	950	2,830	1,980	490	360
Governance	-	680	680	680	-	-
Resources	2,075	995	3,070	820	2,250	-
All	9,027	1,340	10,367	5,159	5,248	(40)

Children's Services	3,002	1,590	4,592	244	4,348	-
Health, Adults & Community	2,652	679	3,331	3,331	-	-
Place	1,376	490	1,866	1,566	300	-
Governance	-	-	-	-	-	-
Resources	525	2,250	2,775	2,775	-	-
All	7,119	5,248	12,367	12,109	258	-

Children's Services	350	4,348	4,698	350	4,348	-
Health, Adults & Community	1,000	-	1,000	1,000	-	-
Place	880	300	1,180	1,180	-	-
Governance	-	-	-	-	-	-
Resources	2,550	-	2,550	2,550	-	-
All	4,250	258	4,508	4,250	258	-

Total	18,319	5,443	23,770	12,948	10,257	565
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Total	14,674	10,257	24,931	20,025	4,906	-
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Total	9,030	4,906	13,936	9,330	4,606	-
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Savings Achievement Status

Savings Delivered / On Target	5,960	1,630	7,598	7,582	61	(45)
Savings Slipping but Achievable	9,147	3,228	12,375	3,966	8,409	-
Not Deliverable / Not Achievable	3,212	585	3,797	1,400	1,787	610

Savings Delivered / On Target	4,396	61	4,457	4,457	-	-
Savings Slipping but Achievable	8,459	8,409	16,868	15,568	1,300	-
Not Deliverable / Not Achievable	1,819	1,787	3,606	-	3,606	-

Savings Delivered / On Target	9,030	-	9,030	9,030	-	-
Savings Slipping but Achievable	-	1,300	1,300	300	1,000	-
Not Deliverable / Not Achievable	-	3,606	3,606	-	3,606	-

Total	18,319	5,443	23,770	12,948	10,257	565
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Total	14,674	10,257	24,931	20,025	4,906	-
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Total	9,030	4,906	13,936	9,330	4,606	-
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MTFS Savings Tracker 2018-21 as at 31 March 2019

Reference	PMO Project Reference	Directorate	Service Area	Title	Savings Achievement Status	2018-19						2019-20						2020-21														
						Savings target	Slippage from previous year	Revised Savings target	Delivered / cashed	Variance - Slippage	Variance - Under / (over) delivery	Forecast Savings RAG	Project Status RAG	Status update	Savings target	Slippage from previous year	Revised Savings target	Forecast savings	Variance - Slippage	Variance - Under / (over) delivery	Savings target	Slippage from previous year	Revised Savings target	Forecast savings	Variance - Slippage	Variance - Under / (over) delivery						
						£'000	£'000	£'000	£'000	£'000	£'000				£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000					
Savings Delivered / On Target																																
SAV/ CHI 01 / 18-19		Children's Services	Sport Leisure and Culture	Events in Parks - Income Generation	Savings Delivered / On Target	300	-	300	300			Green			Fully achieved by additional event income.										350	-	350	350				
CHI001/17-18		Children's Services	Youth Services and Commissioning	Youth Service Transformation	Savings Delivered / On Target	-	400	400	400			Green			£400k slippage from 2017-18 fully achieved in 2018-19 as new structure was implemented in October 2017.																	
CHI004/17-18		Children's Services	Children's Social Care	Integrating Employment Services for Young People	Savings Delivered / On Target	-	-	-	-															143	-	143	143					
CLC002/17-18		Children's Services	Sport Leisure and Culture	Income Optimisation Opportunities	Savings Delivered / On Target	300	40	340	300	40		Green			2018-19 savings target of £0.300m fully achievable by additional event income. £0.04m savings target to be transferred to Place in 2019/20.		40	40	80	80												
CLC005/17-18		Children's Services	Sport Leisure and Culture	Culture, Learning & Leisure Service Efficiencies	Savings Delivered / On Target	250	21	271	250	21		Green			1. £21k Income generation for the Urban Duke of Edinburgh awards. Due to reduction in schools funding it is unlikely this part of the savings target will be achieved, therefore alternative savings will be identified within the service to offset the loss of income for the awards. 2. The contract is now ready for sign off with GLL, therefore savings target for 2018/19 will be fully achieved.			21	21													
SAV/ HAC 01 / 18-19		Health, Adults & Community	Adult Social Care	Adult Social Care Transformation	Savings Delivered / On Target	-	-	-	-						1. Future year savings in 2020-21.										1,000	-	1,000	1,000				
ADU001/17-18		Health, Adults & Community	Adult Social Care	Social Care Services for Older People	Savings Delivered / On Target	300	-	300	300			Green			1. Intensive Housing Support model (agreed at Cabinet 20/3/18) is being implemented for sheltered accommodation sites.		500	-	500	500												
ADU002/17-18	FS02-CES	Health, Adults & Community	Adult Social Care	Community Equipment Service	Savings Delivered / On Target	-	88	88	88			Green	Amber		1. Catalogue was reviewed in 2017-18 to reduce high cost special orders. 2. Full year effect in 2018-19 will achieve 2017-19 savings in full. 3. 2019-20 savings to be delivered as part of the transfer of the service to Medequip. Although implementation is delayed due to call-in of the decision to transfer, it is not anticipated at present this will impact delivery of the remaining saving in 2019-20.		308	-	308	308												
ADU004/17-18		Health, Adults & Community	Adult Social Care	Reshaping Reablement Services	Savings Delivered / On Target	467	-	467	467			Green			1. On track to be delivered.		319	-	319	319												
ADU005/17-18		Health, Adults & Community	Adult Social Care	Workforce Efficiencies in Adults Social Care	Savings Delivered / On Target	220	-	220	220			Green			1. Full year effect in 2018-19 of efficiencies actioned in 2017-18.																	
ADU006/17-18		Health, Adults & Community	Adult Social Care	Substance Misuse	Savings Delivered / On Target	50	-	50	50			Green			1. Savings have been achieved.																	
ADU009/17-18		Health, Adults & Community	Public Health	Public Health - 0-19 Public Health Programme Savings	Savings Delivered / On Target	409	-	409	409			Green			1. Saving has been achieved through the combined procurement of school health, and the child and family weight management service.		311	-	311	311												
ADU010/17-18		Health, Adults & Community	Public Health	Public Health- Adult Weight Management	Savings Delivered / On Target	48	40	88	88			Green			1. 2017-19 savings target of £96k has been achieved on Fit4Life Groups contract.																	
ADU011/17-18		Health, Adults & Community	Public Health	Public Health- Community Development Programme	Savings Delivered / On Target	50	-	50	50			Green			1. Re procurements have achieved 2017-19 savings of £255k.																	
ADU012/17-18		Health, Adults & Community	Public Health	Public Health - Primary Care Prevention Programme	Savings Delivered / On Target	30	(38)	-	-			Green			1. Re-procurement of smoking cessation services achieved 2017-19 saving of £100k against £92k target (over-achievement of £8k). 2. 2017-18 target was over-achieved by £38k due to savings being achieved quicker than originally profiled.																	
ADU013/17-18		Health, Adults & Community	Public Health	Public Health - Sexual Health Services	Savings Delivered / On Target	158	-	158	158			Green			1. Savings have been achieved through Pan-London tariff prices and channel shift to more modern and accessible services.		100	-	100	100												
ADU014/17-18		Health, Adults & Community	Public Health	Public Health - Specialist Smoking Programme	Savings Delivered / On Target	54	(7)	47	52			Green	(5)		1. Re-procurement has achieved 2017-19 savings of £155k against the target of £150k (over-achievement of £5k). 2. 2017-18 target was over-achieved by £7k due to savings being achieved quicker than originally profiled.																	
CLC003a/17-18		Health, Adults & Community	Community Safety DAAT and ASB	Service Redesign - Safer Communities	Savings Delivered / On Target	-	-	-	-						1. Future year savings in 2019-20.		255	-	255	255												
ADU001/16-17		Health, Adults & Community	Adults Social Care	Review of Day Services for Older People	Savings Delivered / On Target	-	161	161	161			Green			1. Mayfield House day centre was closed on 30/11/17. 2. Full-year effect of the savings target has been achieved in 2018-19.																	
ADU007/16-17		Health, Adults & Community	Adults Social Care	Sharing Services with NHS Partners	Savings Delivered / On Target	-	200	200	200			Green			1. Final restructure (sight and hearing) took effect in January 2018. 2. Full year effect of the savings target has been achieved in 2018-19.																	
SAV/ PLA 01 / 18-19		Place	Public Realm	Waste, Recycling & Street Cleansing Contract	Savings Delivered / On Target	-	-	-	-															200	-	200	200					
SAV/ PLA 02 / 18-19		Place	Housing /THH	Review of Housing Delivery (THH/TH)	Savings Delivered / On Target	-	-	-	-															100	-	100	100					
SAV/ PLA 03 / 18-19		Place	Corporate Property & Capital Delivery	Reduction in Running costs/ Liability of Council Assets	Savings Delivered / On Target	-	-	-	-															100	-	100	100					
SAV/ PLA 04 / 18-19		Place	Public Realm	Street Lighting Efficiencies	Savings Delivered / On Target	-	-	-	-															180	-	180	180					
SAV/ PLA 05 / 18-19		Place	Sport Leisure and Culture	Review of Parks	Savings Delivered / On Target	-	-	-	-															300	-	300	300					
CLC001/17-18		Place	Public Realm	Waste Management Contract Efficiencies	Savings Delivered / On Target	1,008	-	1,008	1,008			Green												1,000	-	1,000	1,000					
CLC004/17-18		Place	Public Realm	Smarter Working - Parking, Mobility & Transport Services Efficiencies	Savings Delivered / On Target	300	-	300	300			Green																				
D&R001/17-18		Place	Planning & Building Control	Responding to Competition in Planning	Savings Delivered / On Target	72	-	72	72			Green												76	-	76	76					
D&R003/17-18		Place	Housing Options	Purchase of Private Sector Units within the General Fund for use as Temporary Accommodation	Savings Delivered / On Target	500	-	500	500			Green			1. MTFS assumes benefits will all accrue earlier in 2018-19. Original saving profile was £200k in 18-19 and £300k in 19-20.																	
RES005/17-18		Resources	Risk Assessment	Review and Revise Risk Management Service	Savings Delivered / On Target	-	45	45	45			Green			1. Achieved through staffing changes within the service.																	
SAV/ RES 01 / 18-19		Resources	Benefits	Improved Recovery of Housing Benefits Overpayments	Savings Delivered / On Target	-	-	-	-															500	-	500	500					
SAV/ RES 02 / 18-19		Resources	Human Resources	HR Services - Additional Staffing Efficiencies	Savings Delivered / On Target	-	-	-	-															100	-	100	100					
SAV/ RES 03 / 18-19		Resources	Risk Assessment	Internal Audit - Streamline Management and Explore Shared Service Options	Savings Delivered / On Target	-	-	-	-															50	-	50	50					
SAV/ RES 04 / 18-19		Resources	Revenue Services	Revenue Services - Workforce efficiencies through greater self-service and automation	Savings Delivered / On Target	-	-	-	-															100	-	100	100					

Reference	PMO Project Reference	Directorate	Service Area	Title	Savings Achievement Status	2018-19								2019-20						2020-21						
						Savings target	Slippage from previous year	Revised Savings target	Delivered / cashed	Variance - Slippage	Variance - Under / (over) delivery	Forecast Savings RAG	Project Status RAG	Status update	Savings target	Slippage from previous year	Revised Savings target	Forecast savings	Variance - Slippage	Variance - Under / (over) delivery	Savings target	Slippage from previous year	Revised Savings target	Forecast savings	Variance - Slippage	Variance - Under / (over) delivery
						£'000	£'000	£'000	£'000	£'000	£'000				£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000
CHI003/17-18		Children's Services	Learning & Achievement	Increasing the involvement of partners in Early Years services	Not Deliverable / Not Achievable	1,204	125	1,329		1,329	-	Red		1. IEYS savings for LADN cannot be made due to the budget being funded by DSG. 2. Children's Services forecast increased in Q2 by £1.3m due to unachievable savings.	1,079	1,329	2,408		2,408	-			2,408			
CHI005/17-18	FS05-SEN	Children's Services	Learning & Achievement	Better targeting of services for children with special educational need and disabilities (SEND)	Not Deliverable / Not Achievable	300	100	400	200	200	-	Green	Red	1. The £100k savings slipped from 2017-18 have been achieved by the Educational Psychologist Service. A further £100k has been achieved in 2018-19 by the Educational Psychologist Service. (Green) 2. The £200k balance of savings in the business case is unachievable. Ongoing review of SEND services. (Red)	740	200	940		940	-			940			
CLC005/16-17		Place	Public Realm	Alternative Service Delivery Model for Animal Warden Service	Not Deliverable / Not Achievable	-	160	160		-	160	Amber		1. This saving will not be achieved. Reversed in 2019-20.		-	-		-	-			-			
CLC006/16-17		Place	Public Realm	Income Generation Opportunity from CCTV Network	Not Deliverable / Not Achievable	-	200	200			200	Red		1. This saving will not be achieved. Reversed in 2019-20.		-	-		-	-			-			
SAV/ CORP 01 / 18-19		All	All	Treasury Management Investment Opportunities	Not Deliverable / Not Achievable	1,458	-	1,458	1,200	258	-	Green	Red	£1.2m was generated for 2018-19 (Green). Investment was delayed and commenced July 2018. Also the total invested was less than planned, hence the shortfall (Red).		258	258		258	-			258			
Not Deliverable / Not Achievable						3,212	585	3,797	1,400	1,787	610				1,819	1,787	3,606	-	3,606	-			-	3,606	-	
Total						18,319	5,443	23,770	12,948	10,257	565				14,674	10,257	24,931	20,025	4,906	-	9,030	4,906	13,936	9,330	4,606	-