

Developing the new Tower Hamlets Health and Wellbeing Strategy - Board session on setting the direction

1. Background

The current Health and Wellbeing Strategy ends in March 2020. Since the strategy was developed in 16/17 there have been significant local, subregional, regional and national developments that will be of importance in thinking about the approach and priorities of the new strategy.

The purpose of the session is for the board to explore the context and approach to development of the new strategy.

2. Context

These will not be discussed in depth in this paper because it is planned to spend time at the March board to undertake a PESTLEE*¹ analysis at the Board of the current context.

However, important local considerations include:

1. The development of the Tower Hamlets Partnership with its four themes (a better deal for children, good jobs and employment, strong resilient and safe communities and better health and wellbeing) and the understanding that the Health and Wellbeing Strategy provides a framework for the focus of the Partnership around this theme (and Health and Wellbeing Board has accountability for this)
2. The emergence of Tower Hamlets Together over the past three years as the partnership to drive the aspiration to develop an integrated health and care systems with an accountability to the Health and Wellbeing Board
3. The development of a coproduced shared outcomes framework that articulates in terms of I Statements the outcomes that matter to those who live and work in the borough (and a current programme to agree the measures underpinning this)
4. The adoption of outcomes based methodologies to drive change across the health and care system including logic modelling, outcome based accountability and quality improvement
5. The simultaneously changing and enduring picture of health need across the borough as explored in the Annual Public Health discussed at the Board meeting in January which focussed on explaining the consistent pattern of low healthy life expectancy (apart from the most recent data for men)

¹ PESTLEE is a framework for understanding the context within which a strategy is operating within in terms of Political/Policy, Economic, Social, Technological, Legal, Environmental and Ethical dimensions

Exercise 1

In groups, work through the PESTLEE framework and identify key contextual drivers for the new strategy

3. Proposed approach to developing the new strategy

It is proposed that the Tower Hamlets Shared Outcomes Framework and the 'Communities Driving Change' approach that has been a priority of the existing strategy should be front and centre of how the new strategy is developed.

Elements of current programmes in 19/20 relevant to supporting the development of these include:

1. Shared Outcomes Framework - work currently being implemented to develop primary and secondary measures and methodologies linked to I Statements (ie 'measuring what matters')
2. Community insights network - researchers from within the community providing qualitative insight into the experience of people in Tower Hamlets in relation to health and wellbeing
3. Whole Systems Dataset Analysis - the linked NHS and Council dataset is currently being analysed to provide insight at a granular level of the relationship between healthy outcomes and wider determinants of health
3. Tower Hamlets Together - development of system priorities and priorities of life course work streams - Born Well Growing Well, Living Well, Promoting Independence
4. Existing Health and Wellbeing strategy - learning and progress on communities driving change, healthy place, healthy weight and nutrition in children, health and employment and developing an integrated system.

In putting the Shared Outcomes Framework at the centre of the new strategy, the Board will need to reflect on how it uses its levers. At the meeting in March, the Board is asked to think about I statements in terms of how they engage with them in terms of:

1. Leadership role (the Board is the primary driver)
2. Supporting role (Plan/strategies are driven from elsewhere)
3. Co partnership role (the Board needs to be link with other Boards/Partnerships to drive change)

Exercise 2

Review the I Statements (see appendix0 , in groups reflect on what would be the case if the I Statements were true for more people in Tower Hamlets and what would be the role of the Health and Wellbeing Board in driving this change (specifically leadership, supportive, copartnership)

4. Next steps

It is proposed that the development of the strategy is phased as follows

Phase 1 - Insight gathering (March to July)

Developing consensus on way forward.

Insight gathering through annual public health report, community insight network and whole system data set

Phase 2 - Priority setting (August to November)

Health and Wellbeing summit (in context of appreciative inquiry approach of Tower Hamlets Plan)

Consultation with public and key partnership groups

Phase 3 - Sign off (December to March)

Review of final strategy through council, CCG and Tower Hamlets Together processes

Sign off of strategy at Health and Wellbeing Board in March

Appendix - Tower Hamlets Together I Statements

After using Tower Hamlets Together services we want residents to be able to say...	
Around me	I feel safe from harm in my community
	I play an active part in my community
	I am able to breathe cleaner air in the place where I live
	I am able to support myself and my family financially
	I am supported to make healthy choices
	I am satisfied with my home and where I live
	My children get the best possible start in life
My doctors, nurses, social workers and other staff	I am confident that those providing my care are competent, happy and kind
	I am able to access safe and high quality services (when I need them)
	I want to see money is being spent in the best way to deliver local services
	I feel like services work together to provide me with good care
Me	I understand the ways to live a healthy life
	I have a good level of happiness and wellbeing
	Regardless of who I am, I am able to access care services for my physical and mental health
	I have a positive experience of the services I use, overall
	I am supported to live the life I want
Tower Hamlets Together	I believe the trust, confidence and relationships are in place to work together with services to decide the right next steps for us as a whole community